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NEWS SUMMARY

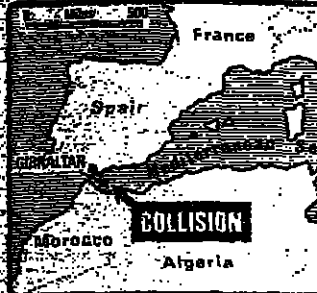
Five die as ships collide off Gib.

Five people died and three more are missing following a collision between an American bulk carrier and an Algerian cargo vessel in thick fog near Gibraltar.

Royal Navy ships mounted a rescue operation. First on the scene was the submarine *Flammarion*, followed by the missile cruiser *Northampton*, the frigates *Amazon*, the RFA vessel *Olga* and two tugs.

Westcoast helicopters were also despatched and a boarding party was put aboard the American ship, *Yellowstone* (11,000 tons). All the dead and missing so far reported are from the *Yellowstone*.

The collision happened 14 miles south-east of Gibraltar and the Navy reported the ships "locked together".



Sterling jumps; Gilts active

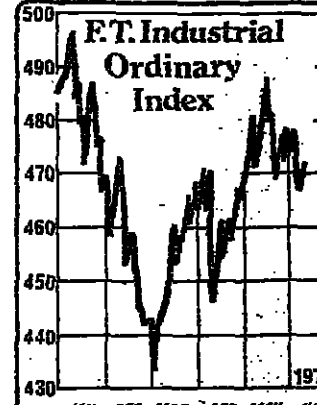
STERLING improved strongly, closing 112 points up at \$1.8380. The pound's trade-weighted index rose to 61.5 (61.3) and the dollar's depreciation widened to 5.8 (5.5) per cent.

GOLD closed \$1 down at \$181.

WALL STREET was up 0.78 at 860.91 near the close.

GILTS dominated markets. Investors encouraged by the Government's tightening of credit controls. The Government Securities Index closed 0.53 up at 70.79.

EQUITIES improved as the new Account got under way. The



Quake kills 21 in Japan

Japan's worst earthquake for 15 years killed 21 people and injured at least 350. The quake struck the densely-populated main island, Honshu, caused sky scrapers to sway in Tokyo and led to a tidal wave alert along Honshu's Pacific coastline.

Gaming writ

Madam, the casino division of the High Court, has issued a £254,375 writ for the settlement of a gaming debt against Prince Talal Bin Abdulaziz al Saud of Saudi Arabia.

IRA man jailed

Seamus Twomey, reputed former head of the Provisional IRA, was jailed for five years in Dublin for escaping from the city's Mountjoy Prison by helicopter in 1975. Not guilty pleas were entered on Twomey's behalf and he refused to recognise the court.

Soccer ban

Wilko Johnston, Scottish World Cup player who took a barred drug, has been banned from football for one year by FIFA, the world ruling body. The Scottish FA has already banned Johnston from international football for life for the same offence.

Amoco protest

Counsel for the Spanish owners of the Amoco Cadiz tanker, wrecked off Brittany, claimed the Liberator board of inquiry in London was "unfair" because the owners had not been invited, not told the inquiry was likely to be critical, and had only just received transcripts of the early part of the hearing. Page 8

Briefly

The Government suffered another defeat on Scottish devolution in the Lords when by a majority of 28 (74-46), peers approved a Conservative amendment stopping the proposed Scottish Assembly making grants to buy works of art galleries. An attendance of 100 was maintained by the opposition. A letter to Longleat safari park was said to be "comfortable" in hospital.

Baby boy, only a few hours old, was in hospital after being found in a field near Chesham, Derbyshire.

Man who raped a 10-year-old girl, 10 hours after being released from prison, was jailed for eight years by Exeter Crown Court.

Deborah Blake in Liverpool took two hours to control and badly damaged a number of wine houses.

CHIEF PRICE CHANGES YESTERDAY
(Prices in pence unless otherwise indicated)

Rockware	145	+7
Royal Insurance	263	+10
Sears Higgs	230	+5
Simon Day	174	+6
Turner and Newall	178	+9
Cluster TV A	69	+15
Union Discount	188	+22
Anglo Upt. Devs.	148	+4
Charter	238	+6
Conning Rofino	110	+6
Marleale	218	+11
MM Higgs	141	+11
North Broken Hill	141	+11
Pancotzental	34	+5
Sabina	238	+8
Ventures Mining	158	+10
FALLS	86	-7
Ocean Wilsons	201	-34
Price at suspension	132	+6

Raw material costs rise by 5½% as sterling declines

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

Industry's raw material costs have jumped by nearly 5½ per cent in the last three months, mainly as a result of the recent decline in sterling. But this increase is likely to take several months to work through fully to prices in the shops.

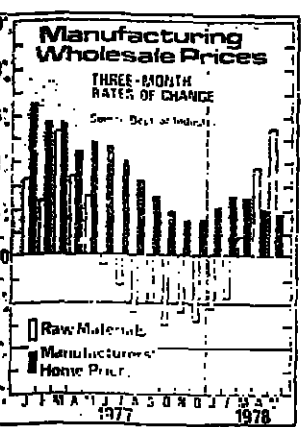
Output prices charged by industry at the factory gate are still going up at a moderate rate, rising by less than 2 per cent in the last three months, and by 4½ per cent in the last six months.

The Department of Industry published yesterday support prices for the 12-month rate of retail price inflation—7.9 per cent in the year to mid-April—should remain in single figures until at least late autumn. The May index will be published on Friday.

But, there is not yet sufficient evidence either to confirm or to refute the claim by Mr. Roy Hattersley, Prices Secretary, that the 12-month rate will remain at or about the present rate for the rest of this year.

In a speech on Sunday he said this was a fact not a prediction and he stuck to this view yesterday during lively exchanges at question time in the Commons.

Some economists outside Whitehall questioned the degree of assurance claimed by Mr. Hattersley in view of the usual



WHOLESALE PRICES (1970=100)

	Output (home sales)	Raw Materials
1977 1st	248.0	341.5
2nd	259.2	347.7
3rd	267.7	340.5
4th	272.1	336.6
1978 1st	279.0	326.7
Jan.	277.1	324.9
Feb.	279.2	324.2
March	280.6	331.0
April	282.8*	337.5*
May	284.4*	341.8*

* provisional
Source: Department of Industry

Retail spending up—and credit sales increase

BY DAVID FREUD

SPENDING in the shops accelerated last month, confirming that the long-awaited consumer spending boom was at last under way.

The index of the volume of sales for May rose to 109 from 106.7 in April (1970=100, seasonally adjusted), according to provisional estimates by the Department of Trade.

The 2 per cent jump in spending underlines the official concern over the increase in bank lending to consumers demonstrated by bank statistics.

These showed that lending to the personal sector increased in April by £215m—well ahead of the normal rate.

This suggests that consumers are not only spending the extra disposable income they have received since the beginning of the year but are also increasing their hire-purchase and credit transactions.

Such an interpretation is supported by the trends already in evidence in April, which showed strong rises in sales of durable goods—usually a reliable indicator of consumer confidence—and sales on credit.

RETAIL SALES

	Volume 1971=100 (seasonally adjusted)	Value percentage change compared with a year earlier (not seasonally adjusted)
1977 1st	102.2	+14
2nd	102.5	+12
3rd	104.3	+15
4th	104.4	+13
1978 1st	106.3	+13
1978 Feb.	106.8	+12
Mar.	107.0	+15
April	106.7	+15
May	107.0*	+15*

* provisional estimate
Source: Department of Trade

However, the Treasury said that the Opposition Finance Bill amendments were likely to put large amounts of extra cash into autumn pay packets and this factor could sustain consumer spending.

Post Office given back £9m

BY JOHN LLOYD

FOUR MAJOR British companies are to repay £9m to the Post Office to compensate for prices charged between 1963 and 1974, 1963 and 1974, the Post Office when they were operating under secret agreements to set minimum levels for tenders.

The rebate, described by the Office of Fair Trading last night as a "salutary warning" to others was agreed following an investigation of the companies' financial records by the Post Office, with the assistance of Coopers and Lybrand, the accountants.

Final negotiations were conducted between Sir William Burrows, chairman of the Post Office, and the chairmen and chief executives of the four companies—BICC, Pirelli General, Standard Telephones and Cables and Telephone Cables. All four

companies are suppliers of telephone cables to the corporation.

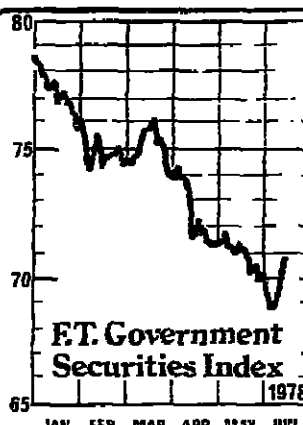
During the 11 years between 1963 and 1974, the Post Office spent around £450m with the four companies.

No details of the amount to be paid by each company were given yesterday, but it is understood that BICC accounts for £2.5m and Telephone Cables around £3m. The remaining £4m is divided between Pirelli General and Standard Telephones.

Standard Telephones is a subsidiary of I.T.T. the U.S. company, and Telephone Cables' majority shareholder is GEC. Pirelli General is jointly owned by Dunlop and Pirelli.

The companies refused to comment in detail on the affair.

BICC said: "Full provision for the settlement will be made in



Further £900m tap stock

BY MICHAEL BLANDEN

THE BANK of England took advantage of strong demand for gilt-edged stock yesterday to announce another issue of £900m of stock to fund the Government's borrowing requirements.

This move means that a total of £1.8bn of new Government stock will be made available for public investment in two issues this week.

The issues are intended to capitalise on the sharp improvement in the mood of the gilt-edged market which has followed last week's credit control and budgetary measures. With payments spread over the next three banking months, the new stocks should make an important contribution to keeping money supply under control.

Strong buying of gilt-edged securities exhausted supplies of the previous short-dated tap stock, of which £300m was issued in mid-May, early yesterday morning. The new stock, which is technically at the short end of the medium-term range, is designed as a replacement for that.

The market remained buoyant yesterday. While news of the issue brought a setback in late dealings, prices still ended with gains of up to a full point. The Financial Times Government Securities index rose 0.33 to 70.70.

The new stock is £900m of ten per cent Exchequer 1983, of which £800m is available to the public with the rest earmarked for public sector investment.

It is being sold at a price of 95½ per cent, with £15 payable on application, £30 on July 7 and the rest on July 28. At the issue price it gives a flat yield of 10.55 per cent and a return of 11.28 per cent to redemption.

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£ in New York

	June 9	Previous
3 months	\$1,288.42	\$1,286.25
6 months	\$1,288.42	\$1,286.25
12 months	\$1,288.42	\$1,286.25

Hope of early currencies pact fades

BY DAVID WHITE

BASLE, June 12.

THE PROSPECT of reaching early agreement on plans for stabilisation of European currencies looks remote following talks between Central Bank governors attending the annual meeting in Basel of the Bank for International Settlements.

They appeared pessimistic about the chances of agreeing on a concerted EEC stance in the series of international meetings due in the month before the seven-nation world economic summit is held in Bonn, in mid July.

Both the report of the BIS, published today, and the annual meeting reflect differing attitudes about how to deal with international payments problems, currency uncertainties and difficulties in reviving world economic activity.

Dr. Jelle Zijlstra, president of the BIS and Governor of the Dutch Central Bank, concentrated in his speech on the risk of emergence of increasing protectionism because of slow economic growth.

He warned that underlying imbalances persisted in spite of the recovery in the dollar in foreign exchange markets since March.

Mr. William Miller, chairman of the U.S. Federal Reserve Board, urged measures to ensure that the dollar remained a strong currency.

But there was no sign that the U.S. would respond to Dr. Zijlstra's call for it to borrow money to be able to intervene more forcefully in support of its currency.

West Germany and Japan, the two main surplus countries, continued to come under pressure to reactivate domestic demand. But the BIS report warns that neither of these two countries is likely to be very

which countries outside the present EEC "snake" arrangement, such as sterling and the French franc, would not only be given a wider band within which their currencies could fluctuate (a 5 per cent variation instead of 2½ per cent), but would also have a less rigid obligation to intervene.

An alternative to this would be to ask countries to maintain their effective exchange rates in relation to a basket of currencies, which would probably mean a combination of the dollar and the D-mark.

A third plan, of French inspiration, would involve killing the snake and replacing it with a much narrower animal, restricting fluctuations to plus or minus 1 per cent with reference to a basket of all the European currencies.

The fourth scheme being considered is the plan for a European special drawing rights facility on the lines of the IMF scheme.

Tenneco bid agreed

BY KEVIN DONE, CHEMICALS CORRESPONDENT

THE BOARD of Albright and Wilson has agreed to an increased offer of 18½p a share for the takeover of the company by Tenneco, 19th largest industrial group in the U.S.

Albright's shares were suspended yesterday at 18½p pending the announcement.

Tenneco made its first move last month for the 50.2 per cent of Albright which it does not own. The offer of 16½p ordinary share valued the company at 10.8 times earnings in 1977. It placed a value of £97.2m on the outstanding ordinary stock.

The bid was turned down by the Albright Board and its adviser Hill Samuel, which

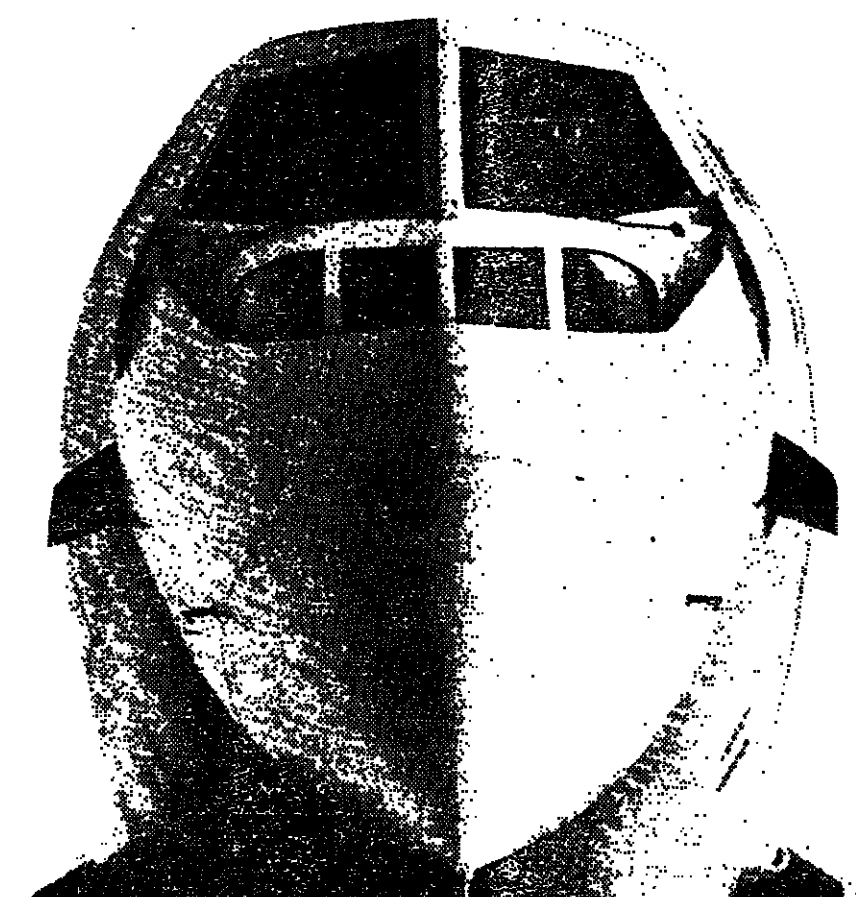
called it inadequate, said it fell substantially short of the level at which an offer could be recommended to stockholders.

Tenneco's revised bid values the ordinary stock at about £115m.

Hill Samuel said last night that the bid would be recommended by all parties. It was felt to be fair and reasonable.

Tenneco repeated that it intends that Albright and Wilson, the K's second largest chemicals company, should remain a separate and autonomous operation. The present management team would continue to run the company.

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Associated Banks of Europe Corporation

WITHDRAWAL FROM SOUTH LEBANON

Israel ready for hand-over deadline

BY OUR FOREIGN STAFF

ISRAELI forces began their withdrawal from South Lebanon yesterday, according to a statement issued by the Israeli Defense Forces. The withdrawal is part of a plan to return the area to Lebanese control by June 12.

The withdrawal is being carried out in a phased manner, with the first units leaving today. The Israeli army is expected to complete the withdrawal by the deadline.

Both before the invasion and after, Israel built up close connections with the Christian community in Lebanon. The withdrawal is seen as a step towards normalizing relations with the Lebanese government.

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force in the two earlier stages of withdrawal. Israel has this time refused to surrender to the UN's positions near the Christian villages.

In spite of complaints by Major-General Emmanouel Erskine, the UN commander, about the lack of co-operation, Israel insists that it never occupied the Christian villages. Israel had long aided these villages in withstanding Palestinian attacks and is believed to have helped build up their forces before the occupation.

According to a report in the Beirut daily al-Safir, a left-wing newspaper, Israel left behind 50 military vehicles, including a number of tanks and field artillery, to boost the strength of the right-wing militia. The vehicles were reportedly handed over to the Star of David movement before the equipment was handed over to Major Haddad. It was also reported that the "road fence" will remain open for continued co-operation and dealings with Israel.

Ihsan Hilaal reports from Beirut: Fatah, the main guerrilla organisation, has claimed responsibility for yesterday's raid on the Israeli kibbutz of Mekhola in the Jordan valley. A communiqué said that three guerrillas who survived the attack had returned to base safely after hoisting the Palestinian flag over the kibbutz. A fourth guerrilla was killed in a

battle with guards at the settlement. This is the first guerrilla attack on an Israeli target from the Jordan valley since the raid on Beit Shean almost four years ago. Analysts believe the attack was in retaliation for the Israeli assault on a guerrilla sea-base on the Lebanese coast on Friday.

The analysts said the action demonstrated the ability of the guerrillas to strike from areas outside Lebanon and showed that they had managed to go through the Jordanian security barriers which were established after the Beit Shean raid.

Rami C. Khouri reports from Amman: The Jordanian Government and army declined comment about the guerrilla attack on Mekhola. Reports from Israel have assumed that the guerrillas infiltrated into the occupied West Bank from Jordan and then returned across the Jordan River. Observers doubt whether the attack did, in fact, originate from Jordanian territory.

We saw nothing and heard nothing, was the remark of one senior official when asked about reports of the guerrillas escaping into Jordan.

The prospect of guerrilla activity being resumed from the East Bank is rather frightening to the Jordanians, who fear the latest developments in the Middle East. The White House said yesterday that such a meeting was likely but not necessarily before that date.

of serious political discussions between Jordan and the Palestine Liberation Organisation.

Commando raids against the occupied West Bank stopped being launched from Jordan after the fighting between Jordanian and Palestinian forces in 1970 and 1971, which resulted in the expulsion of the Palestinian resistance's military activities from Jordan.

The protracted guerrilla activity and Israeli counter-raids against positions in the Jordan valley between 1967 and 1971 were devastating to Jordan's aim of making the fertile region a centre-piece of the country's economic development.

The protracted guerrilla activity dwindled to 5,000 after the internal fighting of 1971, but has grown again to nearly 90,000. The Government's investment programme will make the East Bank part of the Jordan valley the lynchpin of Jordan's agricultural sector, with a projected valley population of 150,000 people by 1983.

In Cairo, it has been reported in the weekly magazine Rose el-Youssef that President Carter and President Sadat were expected to meet before July 25, the anniversary of the overthrow of the Egyptian monarchy.

President Dr. Kenneth Kaunda today warned that central and southern Africa was "passing through the worst crisis in its history."

"Africa is on fire," he told delegates to the opening session of the national council of the ruling United National Independence Party (UNIP).

Pointing to the "wars of liberation" in Namibia and Rhodesia, "a deadly time bomb" in South Africa, and the conflict in Zaire's Shaba province, Dr. Kaunda spoke of a threat to international peace.

For the first time Africa is becoming visibly a battlefield for international forces. The conflict in our region is increasingly producing an atmosphere reminiscent of the cold war between the west and the east, whose weapons are starting to play a key role in determining international security in central and southern Africa.

THE S. AFRICAN CAR INDUSTRY

Trying to fit a quart into a shrinking pint pot

BY QUENTIN PEEL IN JOHANNESBURG

MOTOR CAR manufacturers are currently enjoying a degree of public attention in South Africa which they find slightly uncomfortable. As an industry with a high degree of foreign ownership, since only three of the 12 companies have majority South African holdings, it has inevitably become a prime target for the general reassessment of foreign investment in South Africa.

Currently, the reassessment is being undertaken from varying viewpoints in Government offices, Boardrooms, and the anti-apartheid organisations in Europe and the U.S.

The most immediate reason for being in the limelight, however, is that the industry is being asked to undergo some drastic reorganisation over the next two years, although the desire of parent companies to reduce their direct exposure in a politically sensitive area may have some effect on the outcome.

The most significant considerations are related to the domestic economy, the chaotic state of the industry, and to direct Government intervention in increasing the local manufacturing content of South African vehicles.

Leyland South Africa, the wholly-owned subsidiary of Leyland, has confirmed that it is holding talks on rationalisation of production with three other manufacturers. The front runner for some sort of merger with Leyland is Siza, one of the few groups with a notable South African stake. Anglo American Corporation own 75 per cent of Siza, and Chrysler 25 per cent. Toyota, the only car manufacturer based on the Johannesburg Stock Exchange, has held talks with Peugeot-Citroen, although they have since fallen through.

Agreement is unanimous on the industry's problems. Too many manufacturers are chasing too small a market. At its peak in 1973—just short of 230,000 cars were sold in South Africa.

In the last two years the market has slumped disastrously: to 185,000 cars in 1976, and down to 167,000 last year. The National Association of Automobile Manufacturers (NAAMSA) estimates that the industry collectively lost some R20m (£12.5m) in 1976, and R50m (£31.25m) in 1977. Clearly the industry has had to ride out the effects of the most prolonged economic depression in South Africa since the last war, on top of the effects of continuing petrol restrictions in the wake of the oil crisis.

While the economic depression has no doubt concentrated the parent companies' minds on their losses, the worst would appear to be over. The market seemed to bottom out six months ago, and has picked up steadily since the start of the year. Sales in January were 15 per cent higher than in January, 1977, while by April they were running 45 per cent above figures of a year earlier. There is still little sign of real growth: most of the purchases are of replacements made ahead of this year's expected price increases and ahead of the introduction of a new general sales tax in July. But most manufacturers have raised their predictions for the total market this year from around 170,000 cars to nearer 180,000.

Even then there is hardly room for 12 manufacturers. Mr. Chris Grimthorpe, chairman of Siza, believes it could support a maximum of six, more probably four or five. Mr. Colin Adeock, managing director of Toyota, believes South Africa already has the capacity and facilities for all its needs "up to the year 2000." Too many big facilities are standing under-utilised, he says. He estimates current surplus capacity at rather more than 80,000 units a year.

It was to tackle precisely that situation, where one industry might tie up too much of South Africa's scarce capital resources, that the Government first introduced its local content programme in the early 1960s. The thinking behind it was that, rather than strictly limit the number of manufacturers allowed to open plants in the country, it would step up local investment requirements until the weaker ones were forced to quit, leaving the market to an appropriate number. The latest merger talk is largely a preliminary to the next major phase of the local content programme, which comes into effect on January 1, 1980.

Full details of the programme have yet to be published, much to the irritation of the industry. But the outline is known. Light commercial vehicles will have to be brought up to the same level of 86 per cent local content as passenger cars. Moreover, the current dispensation under which manufacturers may "average" the local content of their models is to be scrapped. Two results are inevitable: the programme will require substantial new investment, and it will largely erode the price differential between passenger cars and light commercial vehicles. Manufacturers who have previously relied on the latter for a substantial part of their profits will be forced to increase their volume in the car market. There is no local content programme for heavy lorries and buses, which consequently are a much more profitable

AUTOMOBILE SALES IN S. AFRICA, 1977

FORD	27,739
VOLKSWAGEN	24,960
DAISUN-NISSAN	19,298
SIGMA (Chrysler, Mazda, Calt)	18,549
GENERAL MOTORS	17,834
TOYOTA (including Renault)	14,154
PEUGEOT-CITROEN	12,095
UNITED CAR (Mercedes)	7,428
LEYLAND	7,400
FIAT	6,767
BMW	6,218
ALFA ROMEO	3,974
OTHER (assembled)	129
TOTAL SALES	166,744

Source: NAAMSA

market for big producers like Leyland and Mercedes.

In spite of all the talk, many motor industry executives doubt that the new phase of the local content programme will have any greater effect than earlier phases in shaking manufacturers out of the market.

Against such a background it seems likely that if the Government really does want a more efficiently organised industry, it will have to intervene more forcefully, not less. So far there has been little sign of serious strategic thinking. For example, the local content programme is based on weight, not on the needs of economic strategy.

Several reasons are advanced for the apparent misdirection of the programme. First, the local content programme is based on a loss-making market share. In the long term there is the market potential. According to figures produced by Leyland, white car ownership is virtually at saturation point—3.4 people per car in 1976, compared with the declining 2.55 by 2000. By contrast there were 6,057 black people per car in 1960, 238 in 1970, and predicted 35 per car by the year 2000. On current population projections, that would mean white ownership would expand from 1.4m to 2.7m cars, while black ownership would increase from 63,000 to 1m between 1970 and 2000. We have a non-European population, which is fast moving into the car market, says Mr. Peter Murrone, Leyland spokesman.

Demand will boost oil prices

JEDDAH, June 12

OIL prices should be left to be determined by market forces, which are bound to push them up sharply, Saudi Oil Minister Ahmed Zaki Yamani was quoted as saying.

Speaking in an interview published here one week before the scheduled opening in Geneva of an OPEC price-fixing conference, Mr. Yamani said Saudi Arabia's price freeze policies were based on the continuation of the shut in the oil market and on its wish to protect the world economy.

"Saudi Arabia's demand for a freeze is not only based on the existence of a surplus (in the world oil market) but also on its fervent wish to protect the world economy from a reverse. This would be very harmful to U.S. since we invest vast amounts of money in Western markets," he told the Jeddah newspaper Okaz.

A price increase would also have political repercussions, and we have very clear political interests in the West," Mr. Yamani added.

Japan oil view

THE global oil supply is likely to become tight in the latter half of the 1980s following an anticipated recovery of the world economy, the Japanese government's Natural Resources and Energy Agency said in a report.

Currently, the non-communist nations are having an oil glut reflecting a low global economic recovery as well as increased oil supply from the North Sea, Alaska and Mexico. But this appears to be only a temporary phenomenon, it said.

Red army fears

Japanese police agents have gone to Middle East countries to watch out for Japanese Red Army guerrillas who might be planning a hijack, Japanese media said yesterday, Reuters reports.

They declined to say how many agents had moved to the Middle East to check on any Japanese guerrillas who might be planning a hijack, Japanese media said yesterday, Reuters reports.

Zaire executions

Travellers arriving in Kinshasa reported that a firing squad had executed Zaire government soldiers for looting in the Shaba province mining town of Kolwezi, Reuters said. About four or five soldiers were shot for the offence following last month's rebel invasion of the Kolwezi area.

Philippines government change

By Our Own Correspondent

MANILA, June 12

THE PHILIPPINES formerly shed its old American-style Presidential form of government today when President Ferdinand Marcos convened the country's first legislature after more than five years of one-man rule.

But Mr. Marcos, who is now both President and Prime Minister, said he will continue martial law until the new Parliament can "show to the world that it is as effective if not better than the crisis Government."

The Assembly of which Mr. Marcos is also a speaker has the task of ensuring an orderly transition from the presidential form of government and its bicameral Congress, which martial law abolished, to a parliamentary system, under constitutional amendments. Mr. Marcos, however, has the power to issue decrees if he is not satisfied with the Assembly's pace.

Fourteen of the Assembly's 184 delegates won their seats as opposition candidates and today they received the loudest and longest applause from about 1,000 people in the galleries.

West takes hard line over Pakistan's debts

BY SIMON HENDERSON

ISLAMABAD, June 12

MEMBER countries of the Western Aid to Pakistan consortium are taking a hard line towards the request by General Zia-ul-Haq's government for rescheduling of its external debt. Discussion of the topic was deferred at the meeting in Paris on June 1 and 2 of the consortium and a settlement is not now expected until at least the autumn.

In Paris Pakistan asked for nearly \$800m next year and received pledges of \$850m. The rescheduling request was for \$300m a year for five years as a continuation of a previous agreement of relief of \$650m for the four-year period ending this month.

The tough stance of the consortium countries is based on the opinion that Pakistan is not doing enough to sort out its economic problems and, with the continuing high inflow of foreign remittances is not short of foreign exchange anyway. It is officially admitted that more than \$1bn is now repatriated home each year from Pakistanis working in the Middle East and Europe.

The consortium countries also want to see details of next year's budget due to be announced within a matter of weeks and how internal inconsistencies in the draft of a Five Year plan for 1979-83 are to be resolved.

The U.S. and West Germany are taking the toughest attitude. Sweden, Switzerland and the Netherlands, all with smaller loans, are believed to have made or are about to convert their loans into grants or into softer terms.

Britain's attitude is believed to be somewhere in the middle. All British aid to Pakistan is now in grant form. What is being discussed is the legacy of previous commitments which were given on very soft terms. Britain promised \$55m in Paris.

The Pakistani case for rescheduling is based on the fear that remittances from abroad are not a dependable source of income. The country has now contracted about \$7bn worth of aid. This year interest and amortisation charges will reach about \$600m. This is almost 50 per cent of its total export earnings although it is approximately at the safe proportion of 20 per cent when remittances are included.

Even then there is hardly room for 12 manufacturers. Mr. Chris Grimthorpe, chairman of Siza, believes it could support a maximum of six, more probably four or five. Mr. Colin Adeock, managing director of Toyota, believes South Africa already has the capacity and facilities for all its needs "up to the year 2000." Too many big facilities are standing under-utilised, he says. He estimates current surplus capacity at rather more than 80,000 units a year.

It was to tackle precisely that situation, where one industry might tie up too much of South Africa's scarce capital resources, that the Government first introduced its local content programme in the early 1960s. The thinking behind it was that, rather than strictly limit the number of manufacturers allowed to open plants in the country, it would step up local investment requirements until the weaker ones were forced to quit, leaving the market to an appropriate number. The latest merger talk is largely a preliminary to the next major phase of the local content programme, which comes into effect on January 1, 1980.

Full details of the programme have yet to be published, much to the irritation of the industry. But the outline is known. Light commercial vehicles will have to be brought up to the same level of 86 per cent local content as passenger cars. Moreover, the current dispensation under which manufacturers may "average" the local content of their models is to be scrapped. Two results are inevitable: the programme will require substantial new investment, and it will largely erode the price differential between passenger cars and light commercial vehicles. Manufacturers who have previously relied on the latter for a substantial part of their profits will be forced to increase their volume in the car market. There is no local content programme for heavy lorries and buses, which consequently are a much more profitable

Kaunda warns of crisis

By Michael Holman

LUSAKA, June 12

ZAMBIAN President Dr. Kenneth Kaunda today warned that central and southern Africa was "passing through the worst crisis in its history."

"Africa is on fire," he told delegates to the opening session of the national council of the ruling United National Independence Party (UNIP).

Pointing to the "wars of liberation" in Namibia and Rhodesia, "a deadly time bomb" in South Africa, and the conflict in Zaire's Shaba province, Dr. Kaunda spoke of a threat to international peace.

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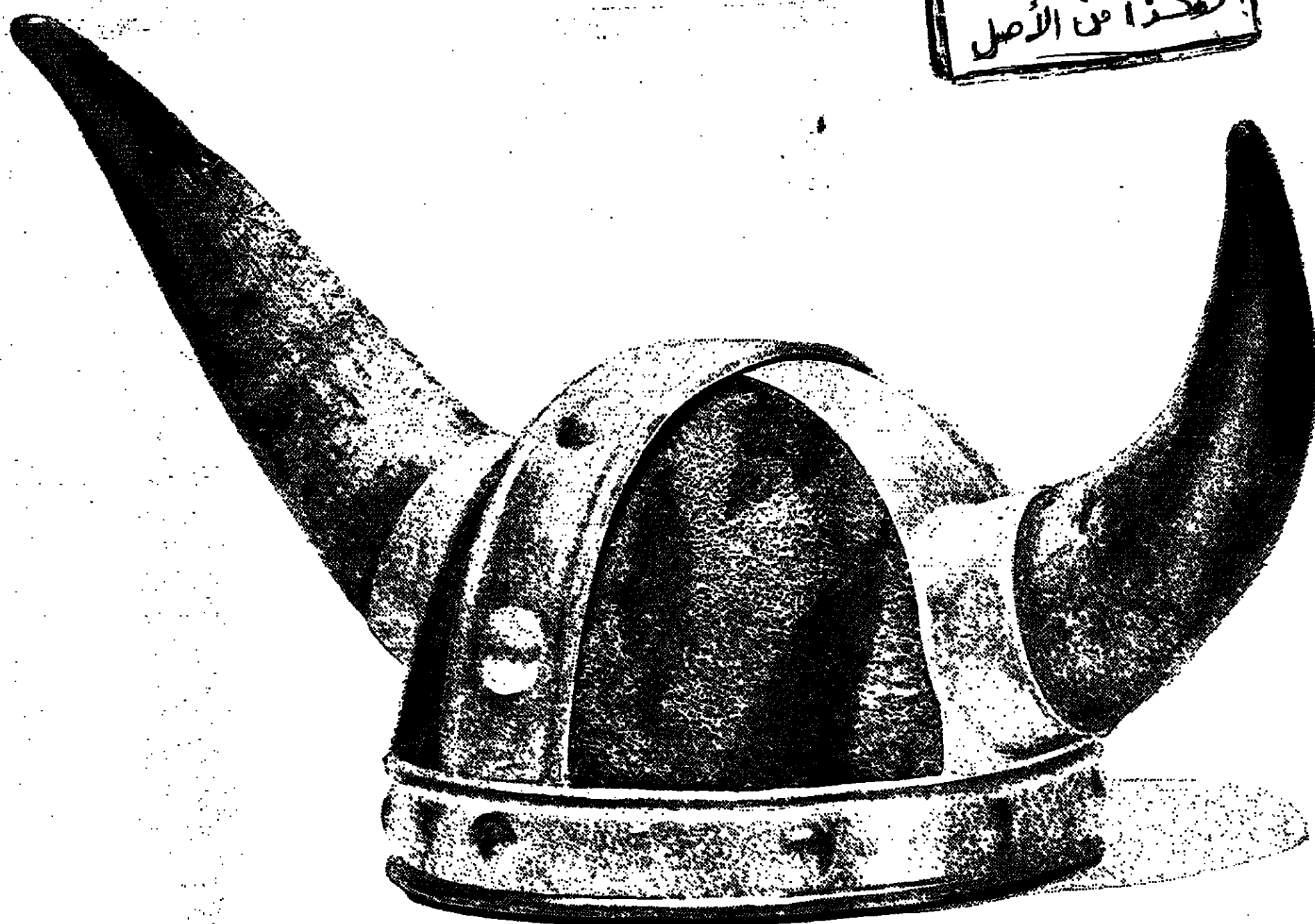
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HOME NEWS

Littlewoods plans £20m expansion

BY OUR CONSUMER AFFAIRS CORRESPONDENT

Littlewoods, Britain's largest privately-owned retailer, yesterday took the unusual step of announcing its investment plans for the year.
It is to spend more than £20m next year on building 200 new stores and expanding five others. The development programme will produce about 1,600 new jobs.
In real terms, the budget is about the same as in the last few years.

Littlewoods, which now operates 106 stores and had a turnover through its chain of £219m in 1976, has been opening new branches at the rate of about four a year since 1970.
What is unusual is that the company, traditionally one of Britain's most private private companies, announced its plans to outsiders.
This marks a further step in the company's policy of being more open, which began two years ago when Littlewoods first published its trading results.

The new stores are to be built at Paisley, Poole, Peterborough, Southampton, and Manchester. The last was to replace an existing store in Manchester.
Stores to be extended substantially include those at Oldham, Aberdeen, Cardiff and Newcastle.

Electricity industry expects big price increases

By Roy Hudson

THE PRICE of electricity is expected to rise faster than the general level of inflation in Britain during the next few years.
The Central Electricity Generating Board has identified a series of reasons why electricity will become dearer between now and the mid 1980s. They include:
• Government intervention in the choice of fuel for electricity generation.
• The rapidly rising cost of power stations.
• Problems being experienced by contractors on large construction sites in the south.
• Soaring fossil fuel costs.

Engineers' council seeks to keep licensing rights

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

LICENSING OF professional engineers should remain the responsibility of the Council of Engineering Institutions, it was said in evidence to Sir Monty Finiston's committee of inquiry.
However, the Government could monitor such a system by appointing one or two lay members to each section of the council's engineers' registration board, the council added.

It calls for manufacturing industry to provide more training places for embryo engineers and, at the same time, plan and monitor the practical training and experience being gained.

Unaware

In the past an "overabundance" of graduate engineers has resulted in them being used effectively, leading to disillusionment on the part of employer and employee.
"Manufacturing industry's general unawareness of the grades of engineers available to it and the level of performance which could reasonably be expected of each grade has also been a contributory factor to the appointment and bad performance."
Industry should set its own targets for the supply of graduate engineers in conjunction with universities and polytechnics.

The Board is concerned that Government intervention in the day-to-day running of the power supply industry will deny the electricity authorities the commercial freedom they have traditionally enjoyed to choose the cheapest fuels and systems for power generation.
The proposed Bill for the reorganisation of the power industry, put forward recently by Mr. Anthony Wedgwood Benn, the Energy Secretary, and drawn from the Parliamentary calendar because the Liberals refused to support it, includes powers for the Minister to direct the industry as he thinks fit.
The issue is at present being hotly debated at a series of hearings of the all-Party Committee on Nationalised Industries which is inquiring into the electricity supply industry.

BAT now to launch plain cigarette

BY OUR CONSUMER AFFAIRS CORRESPONDENT

BAT INDUSTRIES, which in the spring shook the British cigarette market with launch of the cut-price, king-size brand State Express 555, is now to use the State Express name on a new plain cigarette.

The share of the cigarette market taken by plain brands has fallen steeply since the war. Today, it accounts for about 9 per cent of total sales.

BAT Industries said yesterday that 555 Selected Virginia was being introduced into a "static but still large sector of the market".

Many smokers would be reluctant to switch to a filter brand although they might wish to smoke a lower-tar cigarette.

The new brand, 555 Selected Virginia, will sell at 55p for 20. This is about the same price as other plain cigarettes with a middle-tar content.
Because the brand has a medium tar yield rather than a high yield it will not be subject to the new selective health tax which will add 7p to the price of a packet of 20 plain cigarettes with a high yield.

The launch is far smaller than that for State Express 555, which is costing about £5m. But it fits with its policy of investing heavily in trade promotions for new brands. BAT Industries will be offering the trade profit incentives in addition to normal margins.

Opencast mining scheme curbed by protesters

BY OUR OWN CORRESPONDENT

CONSERVATIONISTS won a victory yesterday in their campaign against the National Coal Board's recently announced 10-year opencast mining programme for Northumberland.

Farmers' Union, which complained that the programme would spoil land needed for agriculture.

The county council's planning committee decided to ask the Board to restrict coal extraction to 20m tons, 10m tons less than planned.

Mr. Jim Small, the committee chairman, said: "The decision has been very much influenced by public opinion and we must stand firm."

The decision came after widespread protests from conservation groups and the National

Interests of Northumberland.

£30m. South Wales coal loss

BY JOHN LLOYD

THE NATIONAL Coal Board's South Wales area is expected to make a further loss of more than £30m in the present financial year. This news comes after last month's report that the deficit for the past year was also about £30m, more than twice the 1976-1977 figure.

have provided jobs for up to 850 miners.

ford, an overtime ban by miners has meant that production is less than half the amount forecast. Talks this week between the miners' union and the Coal Board may result in an agreement to work the first face at Betws this month.

Mr. Philip Weekes, South Wales Coal Board director, said last week that he hoped the area would break even in about five years. However, he could not go "cap in hand" to London to ask for a £100m investment while the figures were so bad.
His decision has brought a strong protest from Mr. Emyl Williams, president of the South Wales National Union of Mineworkers, who said Margam would

Mr. Weekes said that the productivity scheme negotiated between the Coal Board and the miners at the end of last year was not yet self-financing and it had made only a marginal improvement on the area's productivity, which was the lowest in the country. The Welsh miners had been extremely dubious about its merits before it was introduced, and many remained so.

Extensive cuts in the capital equipment orders have been made by the Coal Board in an effort to reduce the losses. The problem remains, however, that there are a large number of 19th century pits with difficult, faulted seams and a low productivity rate.

Disputes

The area has also suffered from two labour disputes in recent months. Industrial action by clerical workers delayed payments of the bonus money, and meant that the scheme's financial rewards were kept from the miners for some time.

At the new Betws anthracite drift mine, near Amman-

مَكْذَا مِنْ الْأَصْلِ

The 1979 Financial Times diary shows a number of improvements over the 1978 Financial Times diary.

Firstly, design.

We commissioned James Shurmer, who has produced work for the National Gallery, to completely revise the interior styling.

He provided us with a nicely understated thin-line treatment of the main diary, together with a matching design for the information sections.

Secondly, it occurred to us that there were insufficient months in the year.

Hence the 1979 FT diary starts on November 27th, 1978, and finishes on February 3rd, 1980.

So you can slip into 1979 whenever it suits you.

We've also extended the business information section. It gives a comprehensive list of useful information sources in thirty countries of the world.

You can trace anything from a Belgian consumers' association to a Polish translation agency.

On the subject of translation, the diary also contains a French and German business vocabulary covering everything from 'cash' to 'collateral'.

It could help make letters from abroad a lot easier to understand.

Next, we thought we'd put an end to writer's cramp.

To save you having to copy out hundreds of addresses and telephone numbers at the end of each year, we've incorporated a detachable address booklet.

Now, on the assumption that you do a fair bit of travelling, we've listed the passport, visa and vaccination requirements of all major countries, along with world time-zones and air-travel distances. There is also a superb 48-page colour atlas.

Statistics, we thought, were vital.

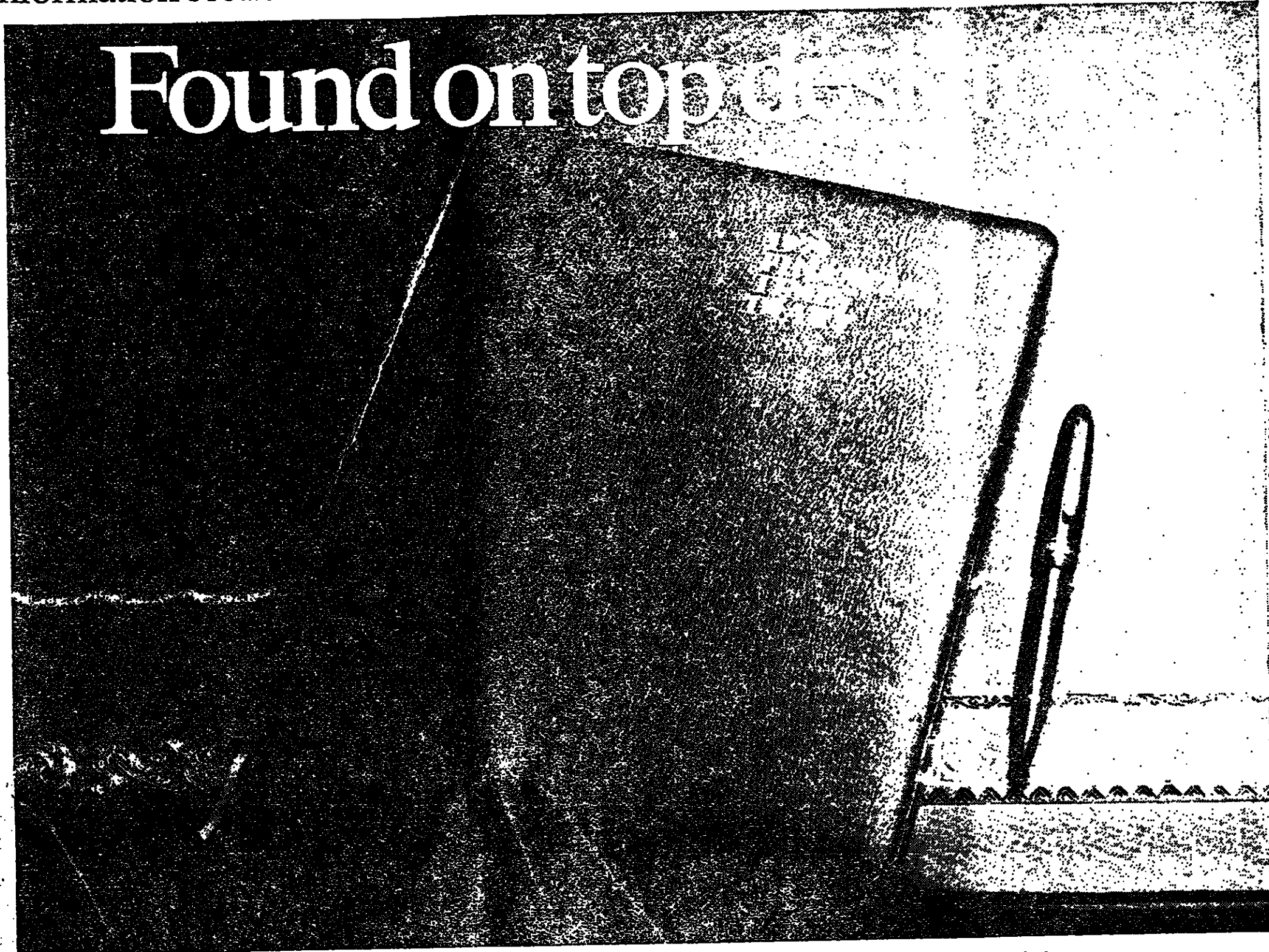
In the 1979 FT diary you'll find an 18 page section containing analysis charts, monthly expense sheets, weights and measures, metric conversion tables, both metric and imperial graphs, and international clothing sizes.

Finally, we decided that no-one wants a marker-ribbon that falls to bits, so we've attached a non-fraying marker ribbon.

In addition to the desk diary, there's a slim pocket diary and wallet, in black leather, with strengthened corners and real gold lettering.

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Code of recruitment practice—official

BY MICHAEL DIXON

ALONGSIDE, at last, is the final form of the code of 2000 recruitment practice which was suggested by the Jobs Column 14 months ago, and is now as good as officially adopted by the Institute of Personnel Management. It is a proud day, in this but let's not procrastinate, and read the code, please, then come back here and I'll be waiting for you.

Now, no doubt a number of regular readers will be exasperated to find that the code does not include points which they sent in as possible additions. Please be assured that all suggestions were carefully considered, but that most had in the end to be omitted in the interests of keeping the code brief, or of making it fundamental enough to govern the peculiar needs of public-service as well as business organisations.

For instance, several readers indignantly called for a ban on organisations advertising externally when they already know full well that the job concerned will be filled by one of their existing staff.

The Institute is aware that this further, camouflaged feather-bedding wastes a lot of job-hunters' time and a lot of money, often at the taxpayers' expense. And so do I. Once I applied for the manager's job at the local Coop store. When, after vainly waiting weeks for

THE CODE sets out what the Institute believes represents current good practice. Organisations who observe the code will do so to promote good relations between themselves and the people who apply for jobs they offer.

RECRUITERS' OBLIGATIONS

1—Job advertisements will state clearly the form of reply desired (for example, curriculum vitae, completed application form) and any preference for hand-written applications.

2—An acknowledgement or reply will be made promptly to each applicant. Where consultants are acting mainly as forwarding agents for companies, the parties will agree who will acknowledge applications.

3—Candidates will be informed of the progress of the selection procedure, what this will be, the time likely to be involved, and the policy regarding expenses.

4—Detailed personal information (for example, religion, medical history, place of birth, family background, etc.) will

not be called for unless and until it is relevant to the selection process.

5—Recruiters will not take up any reference without the candidate's specific approval.

6—Applications will be treated as confidential.

APPLICANTS' OBLIGATIONS

1—Advertisements will be answered in the way requested (for example, telephone for application form, provide brief relevant details, send curriculum vitae, etc.).

2—Appointments and other arrangements will be kept, or the recruiter be informed promptly if the candidate discovers an agreed meeting cannot take place.

3—The recruiter will be informed as soon as a candidate decides not to proceed with the application.

4—Only accurate information will be given in applications and in reply to recruiters' questions.

5—Information given by a prospective employer will be treated as confidential, if so requested.

personal information such as complaint, recruiters might refuse charges of prejudice.

To be realistic, therefore, we had to settle for a pledge to refrain from prying into private details "unless and until it is relevant to the selection process." (Again feeling that it was our duty to regulate practice and not prescribe perfection, we decided not to add after "selection process" the clause "which should have at least some relevance to the job.")

We had to settle for less than the ideal, too, in dealing with references (Recruiters' obligation No. 5).

Like myself, the Institute seems to believe that recruiters ought to have the professional guts to form a judgment, and

only then seek external references as a check. But it seems that this confidence is lacking in many organisations, especially in the public services, which pusillanimously demand references for study before interviewing the candidate concerned.

Ideally, of course, recruiters who doubt their ability to make up their own minds should transfer to other work in which they might feel competent. But in these days of high unemployment, it may be hard for even public-service officials to find another, less challenging trade.

In the circumstances it seems best to allow such people whatever external opinions they feel necessary to make up their minds for them. So the clause on references guards merely against blatant abuse.

But the local authority which refuses to interview any candidate who withholds permission to seek a reference at that stage, should realise that this rule is the sort of gratuitous, dogmatic procrustean which has brought bureaucracy into disrepute.

Which leaves me room only to pay my thanks and respect to the lovely Ann Redfern, Bob Fleeman, and Bernard Dixon (no relation) of the Institute of Personnel Management, who have been mainly responsible for making the code of recruitment practice a reality.

Managing Director

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The openings offer excellent opportunities for advancement both within the U.K. and Overseas.

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Please apply in writing, giving brief details of career to date to: Mr. E. J. Ralphs, Manager—Personnel, American Express International Banking Corporation, 52/60 Cannon Street, London EC4P 4EY.

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- electronically distributed information services
- specialist business publishing
- European and U.S. markets
- data-base services
- computer/communications
- consultancy in a marketing role

The successful candidate, who would report directly to the Managing Director, is likely to be in his or her thirties with a degree from a British or foreign university or business school. There are good prospects for later selection to a board appointment.

Please apply in writing giving full details of your career to date, to:

Mr. B. Botten, Managing Director,
FINTEL LIMITED,
1, Pudding Lane, London, EC6R 8AA.

Leading international maritime transportation company in Rotterdam is currently expanding its administrative staff and seeks qualified applicants for the following positions:

A. SENIOR FINANCIAL ANALYST

Reporting to the Manager European Financial Analysis and Reporting, he will be responsible for the review, approval, assembly and input of accounting entries; analysis of financial accounts and cost reports; providing a continuing analysis of financial account activity, the review and assembly of cost and revenue reports, and assist in budget preparation and variance explanation.

- * Nationality EEC national, preferably British
- * Languages: fluent spoken and written English, another language would be desirable
- * Age around 35
- * A recognised accounting qualification, or a university graduate with financial management experience
- * Two to five years' analytical/accounting experience preferably in an international environment
- * Moderate travel and willing to consider later relocation
- * Proven management skills and problem-solving ability

B. FINANCIAL ANALYST

Reporting to the Manager European Financial Analysis and Reporting; working under the direction of a Senior Financial Analyst; performing essentially the same function as listed in position A, in less complex areas.

The profile is similar to position A, except that age should be around 30 and only one to three years' relevant experience.

In addition to technical competence, candidates should be dynamic, but diplomatic, ambitious and willing to play an active "hands-on" role. There are excellent prospects for advancement.

The salary will match experience and achievement.

If you are interested in either of these posts, please send your résumé with salary requirements to:

Ref. FT 01
William Greenway, Partner
WHINNEY MURRAY ERNST & ERNST
Avenue Louise 523 Bte 30
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The successful applicant (male or female) would need a successful sales record, a knowledge of IBM equipment and a knowledge of finance.

An excellent salary with the potential to earn very high commission is offered with excellent fringe benefits and working conditions.

If you are interested in this position, please contact:

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General Manager
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79 New Cavendish Street
London, W1M 8AJ
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A well established international group in civil engineering requires a qualified company secretary. The appointment will be in the Midlands. Applicants of either sex should be in the age range 30-40. Experience in computers would be desirable but not essential. The successful applicant would be responsible for the normal duties of company secretary, legal advice and participation in commercial negotiations. The salary is negotiable and includes generous fringe benefits.

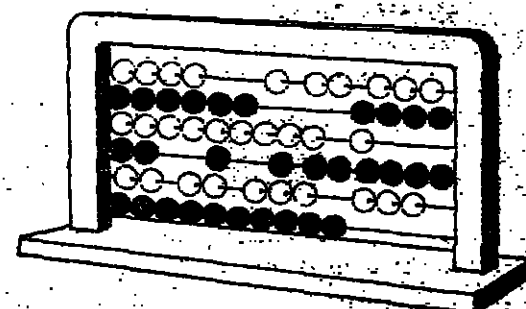
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ACCOUNTANCY



JUNE 29 1978

The Financial Times is proposing to publish a Survey on Accountancy on Thursday June 29 1978.

The main headings of the provisional editorial synopsis are set out below.

INTRODUCTION THE STATE OF THE PROFESSION INFLATION ACCOUNTING ACCOUNTING STANDARDS THE NEW AUDITING STANDARDS THE NEW EEC DIRECTIVES THE REGULATION PROBLEM EDUCATION + TRAINING

For further information on the editorial content and details of advertising rates please contact

Mike Hills, Financial Times, Bracken House, 10, Cannon Street, London EC4P 4BY
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Qualified Accountant

For a civil engineering company in the Midlands with international work. Applicants should be in the age range 30-40 and would be responsible for all financial matters of the company. He or she should be able to demonstrate a proven record of achievement in financial control and auditing preferably in an international environment. The salary, which is negotiable, will include generous fringe benefits. Please write in confidence with full personal and career details to Box A.6502, Financial Times, 10, Cannon Street, EC4A 3DF.

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Applications are invited for a post as Temporary Full-time Assistant Lecturer/College Lecturer in Economics for the year commencing 1st October 1978. Salary dependent upon qualifications and experience within range £4,755-£6,611 p.a. It would be an advantage if candidates could teach Econometrics at least at undergraduate level though this need not be their main field of specialisation. Written application and the names of two referees should be forwarded to the Professor of Economics, University College, Cork, by Thursday, 29th June, 1978.

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NOTICE IS HEREBY GIVEN that dividend No. 65 of 33 cents per share has been declared in South African currency payable to members registered in the books of the company on the date of 30th June, 1978. The dividend will be paid by cheque on the date of 30th July, 1978, inclusive, and dividend warrants will be issued on or about 3rd August, 1978.

The rate of exchange to be applied to the dividend will be converted into United Kingdom currency for payment of the dividend from the office of the London Director of the company on the date of 30th July, 1978, inclusive, and dividend warrants will be issued on the date of 30th July, 1978, inclusive, and dividend warrants will be issued on the date of 30th July, 1978, inclusive.

Where applicable South African non-resident shareholders' tax of 15% will be deducted from the dividend.

The full conditions of payment of the dividend may be inspected at or obtained from the Johannesburg or the London offices of the company.

DURBAN SOCIETY OF INVESTMENT MANAGERS
LIMITED
EAST RAND-PROPRIETARY MINES, LIMITED

The Board of Directors of these companies have decided not to declare dividends for the half-year ending 30th June, 1978.

By order of the Board,
D. F. WATTS,
Administrative Manager and Secretary.

Office of the Company in the United Kingdom
Chartered Accountants Limited,
40, Holborn Viaduct,
London EC1A 1AJ.

12th June, 1978

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DAVID WHITE, 11, Old Bond Street, London W1, 01-479 3000. MON-FRI 10.30-5.30, SAT 10.30-5.30, SUN 12-5.30.

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Leyland toolmakers walk out in union differentials battle

By Arthur Smith, Midlands Correspondent

LEYLAND TOOLMAKERS "reaffirmed their determination to see that justice would be done."

The mass meeting granted the leadership of the unofficial one-day stoppage yesterday. However, the immediate sanctions threatened by a mass meeting of 1,700 workers in Birmingham were directed against their own union, the Amalgamated Union of Engineering Workers, rather than the company.

The toolmakers urged colleagues to withhold union subscriptions until the unions national executive supports their aims.

The move is intended to embarrass the engineering union and is directed particularly against Mr. Terry Duffy, president-elect, who advised toolmakers to ignore the unofficial strike call.

Mr. Roy Fraser, the toolmakers' leader, said the protest seemed the only way for skilled men to register their frustration at the way they had been treated by the union.

The toolmakers are demanding separate negotiating rights with Leyland, to restore eroded differentials.

The issue was at the centre of the month-long strike that brought the company close to financial collapse last year.

Mr. Fraser insisted that the toolmakers did not seek another confrontation but had



Roy Fraser: determined to see justice.

being paid elsewhere in the motor industry.

Production of Leyland's Rover saloon was disrupted at Solihull yesterday, following a strike by 80 external drivers protesting against disciplinary action against a colleague. About 1,500 of the 4,000 assembly workers were laid off and the company was trying to resolve the dispute.

Building workers meet over pay offer

By Nick Garnett, Labour Staff

A MEETING of lay delegates representing Transport and General Workers' Union members in the construction industry is being recalled next week to consider its rejection of a pay offer affecting 800,000 building workers.

Mr. George Henderson, national secretary for construction, was given sanction yesterday by Mr. Moss Evans, the union's general secretary, to send notices to the regions reconvening the national committee on June 18. The national pay agreement for the industry runs out on June 25.

The Union of Construction, Allied Trades and Technicians, the largest union covered by the agreement, has accepted the offer, which is marginally below 10 per cent. At the same time, the majority of the transport union's regions has made it clear it is unwilling to take industrial action.

The union's negotiators hope the delegates who voted narrowly against the offer's acceptance will take the original advice of their national officials and accept the deal.

Government rebuked by NALGO chief

By Pauline Clark, Labour Staff

THE GOVERNMENT was accused yesterday of "gross interference" in wage negotiations for local government officers in a sharp rebuke on the eve of the annual conference of the 710,000-strong National and Local Government Officers' Association in Brighton.

Mr. Jack Bradburn, chairman of the 450,000-member local government officers' group, said that Mr. Peter Shore, Secretary for the Environment, should "get out of the present wage negotiations."

Mr. Bradburn told a special group meeting that there was a negative attitude in the negotiations. But the Government was now adding to it, "and making things worse."

He added: "I tell you here and now, there is gross interference in negotiations on the part of the Government."

The meeting was told that in the early stages of the local government negotiations, the Government was making proposals for a 9.5 per cent increase of about 9.5 per cent.

Mr. Bradburn's attack echoed the mood of the annual conference in London at the beginning of this month, when proposals for a 9.5 per cent increase were rejected by a vote of 10 to 9.

They would settle for nothing less than full consolidation of both the supplementary and a 10 per cent increase on consolidated scales from July 1.

Fresh recognition claim is filed

By Alan Pike, Labour Correspondent

THE LEGAL and General Staff Association yesterday revived the controversy over union representation in the company by filing a new recognition claim with the Advisory Conciliation and Arbitration Service.

By taking this action the association believes that the arbitration service will once again have to interview employees and ascertain their views on union representation.

Earlier this year, the service circulated to parties involved a draft report after another claim for recognition, rights at Legal and General by the Association of Scientific, Technical and Managerial Staffs. This showed that in an 80 per cent poll 1,354 employees wanted the association to represent them compared with 773 for the staff association. More than 1,100 staff did not want a union at all.

Since the production of the draft report, the staff association has been seeking joint representation with the Association of Scientific, Technical and Managerial Staffs but says that the company has been reluctant to do so.

The staff association has complained to the arbitration service that it regards the draft report as incomplete and biased.

Strike hits beer supplies

A WALK-OUT yesterday by 350 draymen at Mitchell's and Butler's brewery, Smethwick, Staffordshire, halted supplies of beer and soft drinks to 5,000 public houses, clubs and offices in the Midlands.

The men are not due to meet again until tomorrow and many pubs, with stocks low because of the recent heatwave and a dispute at a rival brewery, will have run dry by then. Tenants are being advised to buy elsewhere after consultation with the brewery.

The draymen fear that their earnings—between £120 and £150 a week with overtime—will be hit by a deal under which the company has handed over Midlands pubs to Courage in return for some in the Bristol area. They want a pledge that pay will not drop below £100 for a 40-hour week.

ACAS 'given a free hand'

THE Advisory Conciliation and Arbitration Service had been given a free hand to decide whether or not to recommend a union for recognition, a High Court judge was told yesterday.

Parliament had left it to its members, as people experienced in industrial relations, to decide in a particular case what was the wisest solution, said Mr. Henry Brooke, counsel for the service.

He was defending the service's decision not to recommend bargaining status for a non-TUC professional engineers union at APE-Allen, of Bedford.

The union, the United Kingdom Association of Professional Engineers, is challenging the validity of the service's decision and asking Mr. Justice May to invalidate it.

Mr. Brooke said the service felt that to recommend bargaining rights for the association and the higher grade staff it represented would be inconsistent with existing bargaining arrangements within the company and the engineering industry.

It would lead to further fragmentation of those arrangements, which was something that the Engineering Employers Federation was anxious to avoid.

It would mean that instead of three bargaining units, comprised of three other unions, the employer would have to negotiate with four.

Mr. Brooke agreed with the judge that, if the association was recommended for recognition, it would be encouraging the "extension of collective bargaining" provided for in the Employment Protection Act.

But, he said, the service could disregard that particular duty and have regard instead to its duty to "promote an improvement in industrial relations."

Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PROCESSES

Brighter look for plastics

IN AN ATTACK on a plateable plastics market now put at 70m lb per year, the International Nickel backed company, MPD Technology, is launching throughout Europe a material called Caprez DPP.

This name describes a directly electroplateable, electrically conductive and easily moulded form of polypropylene containing carbon filler and certain proprietary additives developed by Inc in the U.S. These serve the purpose of providing complete and speedy coverage of the plastic surface during deposition of metal and they also promote chemical bonding between metal and plastic.

Perhaps the most significant among the advances the formula has made possible is the fact that there are only four steps to the surface during deposition of metal and they also promote chemical bonding between metal and plastic.

A further boon is that Caprez can be handled on standard commercially available injection moulding equipment and it has been found during tests that shorter moulding cycles are achievable compared with ABS or other plateable plastics.

Articles from 1 oz to between 3 and 4 lb have been produced. This should also contribute substantially towards lower costs.

The material can be plated with copper/nickel/chromium coating systems similar to those used for other similar materials and heat-resistance as well as peel and corrosion resistance are at least as good and frequently better than the competition.

At present, the production situation is that the MPD Technology associate in the U.S. has set up a division called Alloy Polymers to manufacture Caprez and commercial production is starting.

MPD will import the material into Europe in the form of ready-to-mould pellets, offered at 55p per pound. European production is being considered.

Caprez is suggested for the production of car parts and accessories, household fixtures and appliances as well as plumbing units and toys. Trial runs on consumer durables and on automotive parts are already in progress in the U.S. and cars with these parts should be coming off the lines in a couple of years.

Further information on Caprez from Product Manager, Alloy Polymers, MPD Technology, Wiggin Street, Birmingham B16 0AJ. 021 454 0373 or 4871.

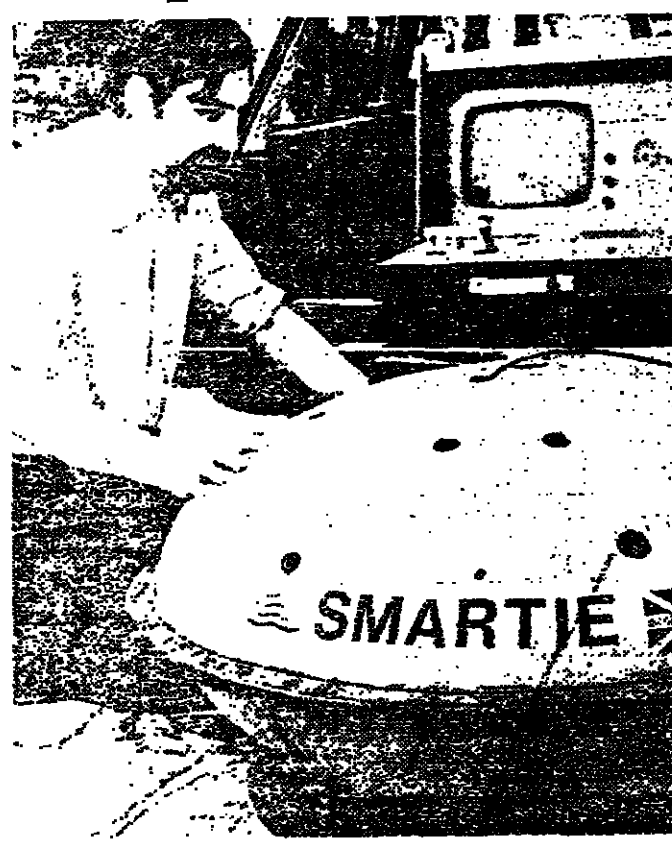
Blasts big components clean

FIRST OF a new range of airless abrasive blast cleaning machines developed by Beverley Shotton Engineering is now available for demonstration runs at the company's Billingham works in Sussex (040-381 2091).

This machine can handle steel plates up to 48 inches wide and 3 inches thick in any length and

OFFSHORE INDUSTRIES

Cheap look down below



A SMALL, unmanned and highly controllable submersible armed with television cameras has been developed by Marine Unit Technology of Richmond, Surrey, to provide undersea inspection in the poor visibility and hostile operating conditions of the North Sea.

Dutched SMARTIE (submarine remote television inspection equipment), the craft has the shape of a thick disc of about one metre diameter with an elliptical cross section, giving it good underwater mobility. It is driven by directional water jets from an electrically powered pump and has no propellers.

The company sees SMARTIE as a low-cost alternative to the use of divers as underwater inspectors, even in shallow water. It maintains that the operator which the operator can follow on his monitor screen than a diver on the sea bed. For the moment, the craft will not be available for sale; instead, MUT's associate company Marine Unit will offer

complete inspection service to the offshore industry.

Control of the craft is vested in an in-house design of micro-computer, interpreting manual control signals from the console on the surface.

SMARTIE is supplied with power and control signals by a umbilical cable of only five millimetres diameter, with video signals sent over the same cable in the opposite direction.

Physical drag on the cable on the vehicle is small and the company says that by careful design of the electronics there is no interaction between video, control and power circuits.

For low visibility work the on-board computer can accept input from the craft's magnetic compass and gyro and project an artificial navigation "target" on the surface which the operator can follow on his screen even though the craft may be passing through an area of zero visibility.

An important facility is that of holding the craft in any position, even in fast currents. The

COMPUTERS

Scotland swings to ICL

SIX OF Scotland's nine Regional Councils have ordered 2900 Series computers from International Computers (ICL). Total value of the orders is over £6m. In Edinburgh, over 2900 Series computers will go to the Grampian, Fife, and Tayside Regional Councils. ICL's 2900 Series computer to be installed in Inverness and Dumfries and Galloway Regional Councils. These are in addition to the order which Aberdeen District Council placed at the same time for two ICL 2904 computers.

Lothian Region, Scotland's second largest region, will get the large-scale 2970 system and a 2960 medium-sized computer, both of which will be installed in Edinburgh; other 2960 systems will go to the Grampian, Fife, and Tayside Regional Councils. ICL's 2904 Series computers will be installed in Inverness and Dumfries and Galloway Regional Councils. The simultaneous move to the 2900 Series will enable the councils to extend their collaborative work in computing and thus allow them to share the costs of developing new computer systems. Dumfries and Galloway and Highland are, for example, to adopt police administration systems based on work initiated by Tayside.

A key factor in the choice of the 2900 Series computers was ICL's Direct Machine Environment system, DME, which enables customers to run programs from earlier ICL computers on the 2900 range without the need of operating procedures being maintained.

The scheme is applicable to materials which are manufactured in quantity by semi-continuous or continuous processes under closely controlled conditions. Initially the scheme has been restricted to closed-die steel forgings and to steel and aluminium alloy hot rolled plates, strip, sections and bars intended for hull construction.

Lloyd's Register, 71, Fenchurch Street, London EC3M 4BS. 01-709 5168.

SHIPBUILDING

Finns get approval certificate

RAAHE Iron and Steel Works of Rautaruukki Oy is the first Finnish steelworks to be approved under the Lloyd's Register Quality Assurance Scheme for Materials, for the production of hull structural steel plates and hot-rolled sheet.

Rautaruukki Oy was established by the Finnish Government and the main Finnish metal industrial corporations in 1940. The company now has production units and office facilities at eleven places throughout the country. Raahe Iron and Steel Works, situated on the Gulf of Bothnia, is the largest of the production units with an iron making plant, a basic oxygen steel melting shop, a continuous casting plant and plate and strip mills. Total annual steel production is about 1,600,000 tons and about 250,000 tons of this is shipbuilding quality plate.

The quality assurance scheme is a new procedure for the registration of materials used in hull and machinery construction which, subject to special approval, may be adopted as an alternative to the traditional direct inspection of products by the Society's surveyors.

The scheme recognises the advanced production and quality control procedures now developed in industry, including those which make extensive use of computers. The control procedures of the production units must be approved to be given by Lloyd's Register and are subject to regular and systematic technical audits by surveyors to ensure that the approved procedures are being maintained.

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Lloyd's Register, 71, Fenchurch Street, London EC3M 4BS. 01-709 5168.



MACHINE TOOLS

Agreement to market presses

A LONG term agreement has been announced between Vernon Allsteel Presses, a company of Chicago, and the Western Toolworks Ltd. for the latter to manufacture and market the entire range of Vernon presses.

The American company designs and manufactures sheet-metal-forming presses ranging in sizes from 15 tons to 60,000 tons capacity, including all types and sizes of sheet metal power presses required by the motor, appliances and armaments industries.

Both companies believe that their agreement will primarily create substantial business in the U.K. where the motor industry is expected to experience real difficulties in finding indigenous suppliers for much of the new equipment needed for modernisation and equipment programmes.

Cleaner for operators

A RANGE of metric dry back booths for medium volume paint shops comes from Berridge Engineering of Beeston, Nottingham.

The unit range is based on module length of 1.10mm and can be supplied in lengths of up to six enclosure widths of 6-metres with a working height of 2.220mm x 1.370mm depth. Each booth has a fully open front and inward fume extraction through a disposable filter. On the top of the exhaust chamber are impellers which create a constant inward air velocity of about 75 metres to 9 metres per second, ensuring that the operator breathes cleaner air enabling him to work for longer periods without interruption.

The booths are suggested for use in hand spraying furniture parts, motor car accessories, toys, electrical office equipment, metal pressings, fabrications, castings, etc.

Further on Nottingham 258291.

PACKAGING

Getting canned quicker

DESIGNED TO meet the demands of the international brewing and soft drinks industries is a high-speed canning machine from FMC Corporation (UK), of Fakenham, Norfolk.

The all-stainless steel unit, called FMC 952, has 16 rotating spindles and two cover feeds and closes two or three-piece cans with conventional aluminium pull tab or ecology covers at rates of up to 2,000 per minute.

More on 0328 3211.

VENTILATION

Saving costly heat

A SYSTEM offering supply and exhaust air ventilation from a single unit which, by utilising clean "wild heat" has saved a Clydeside print factory more than 30 per cent of heating costs has been introduced to industry by Novoteco of Bardon, Tyne and Wear. Based on the Fristat farm ventilating system from the Danish company, Novoteco, there are two models available in the HDA range.

By matching input and extract rates exactly and providing an automatically balanced mixture of re-circulation and fresh air, the design may be used to advantage in almost any industrial application, but greatest economies should be achieved in plants generating waste-heat from process machinery—laundries, bakeries, print works, etc.

The unit comprises a tough, easy to erect, lightweight polyurethane duct which can be suspended vertically from the roof of a one-storey factory or industrial building by simple chain supports. A low profile discharge hood at one end of the duct projects above the roof line and the fan and discharge ring are located at the lower end.

The prime feature of the unit is its "two in one" fan—inner blades extract air from a work area while the blades on the outer ring force a mixture of re-circulated and fresh air through a dozen adjustable supply nozzles on the circular distribution head at the base of the unit. A thermostatically controlled mixing damper in the partition between the fresh air and exhaust air ducts controls the temperature.

Summer job

When external temperatures are high or when the process machinery produces excessive heat, the damper will be held in the vertical position admitting the maximum amount of fresh air to the outer "supply" duct of the fan. Exhausted room air is taken up from the centre of the fan through the unit to discharge at roof level.

When the thermostat indicates a drop in temperature the damper plate is automatically adjusted by a specially designed hydraulic control unit in the exhaust duct. The necessary amount of air is thus diverted to mix with an identical volume of incoming fresh air prior to distribution into the working area.

Desired room temperature is achieved by the setting of the temperature selector which can be found at any convenient point in the ventilated area, and the nozzle apertures on the discharge head can be adjusted to give a variety of air distribution patterns.

Although its dual role obviates the use of separate output and input systems, and one unit would do the job of two in comparable systems, the HDA range would have limited applications in areas excluding toxic fumes. To-date, it has proved very successful, says the company, in chicken and pig houses—now it is offered to keep it cool for the workers.

Further from the company at Tundry Way, Chansbridge Road, Blaydon, Tyne and Wear NE31 5SN. (069 423 4516).

Base Rate Change

BANK OF BARODA

Bank of Baroda announce that, for balances in their books on and after 11th May, 1978, and until further notice their Base Rate for lending is 9% per annum. The deposit rate on all monies subject to seven days notice of withdrawal is 6% per annum.

Bank of Ireland

announces that the following rate will apply from and including

13th June, 1978

Base Lending Rate
10% per annum



Bank of Ireland

The Management Page

مكتبة من الأصل

EDITED BY CHRISTOPHER LORENZ

David Curry reports on how the Compagnie Generale d'Electricite (CGE) has fared under government sponsored re-organisation

Did CGE really lose out?

CGE HAS been accused of "losing out" in the re-organisation of several of France's industrial sectors, notably in nuclear power and telecommunications, which the Government has sponsored in the interests of bringing essential technology under French control. But how true is this conventional wisdom?

Nuclear power: When the state-owned utility Electricite de France decided to build up France's first generation of nuclear power stations around a single model it had to choose between the boiling water reactor licensed from the U.S. by CGE (and for which it had placed two orders and six options) and the pressurised water reactor licensed from Westinghouse by the Crenet-Loire group. It chose the Westinghouse system and CGE's orders were cancelled (with compensation).

At the same time the state decided to concentrate production of turbine-generators around Alsthom, which had come into the CGE camp in 1969. In early 1978 Alsthom merged with the shipbuilding group Chantiers de l'Atlantique leaving CGE with a 30.7 per cent share in the resulting group Alsthom-Atlantique.

Chantiers de l'Atlantique had experience in diesel motor construction and also had links with the state Atomic Energy Commission in the field of smaller nuclear power stations.

Later in 1976 the turbine-generator division of another big engineering concern, Compagnie Electro-Mecanique (CEM) was made over to Alsthom-Atlantique, giving the company an effective monopoly of turbine-generator development. In its final configuration Alsthom-Atlantique had a production capacity of 3,000 MW putting it on a par as a producer of turbine-generators with Kraftwerk Union and Brown-Boveri (whose licence it holds) although behind U.S. General Electric and Westinghouse.

Since CGE also has large civil contracting interests, it claims that it can handle some two-thirds of the value of nuclear power station contracts without supplying the nuclear core.

But CGE retains its stake in the fast-breeder programme, which will eventually give birth to France's second generation nuclear power stations.

An important series of agreements have been signed effectively setting out the frontiers between Alsthom-Atlantique and Crenet-Loire in the fields of steam turbines, hydraulic turbines and nuclear reactors.

"The mistake," according to Roux, "was not getting out of nuclear: it was getting into it. But we wanted a Government decision that would give us the turbine-generator monopoly in return for quitting nuclear. Turbine-generators make much more money than nuclear reactors, and we reckon there will have to be reconversion of power stations to coal and oil."

Telecommunications: The charge is that the state jilted CGE when it decided to concentrate switching technology in French hands in favour of the Thomson group, which at that time was not even a competitor in the field. In consequence, ITT was obliged to sell its Le Matériel Téléphonique (LMT) subsidiary and Ericsson was obliged to sell its French operation to Thomson.

CGE argues that when the state was looking for a foster mother for the Meteoconta system developed by ITT and the AXE system of Ericsson, there was never a practical chance that CGE would be selected for the precise reason that CGE was the master of

its own technology — the E10. CGE points out that the E10 is a fully-French system — a sentiment in line with its general preference for developing systems from scratch rather than adopting overseas technology.

CGE thinks privately that Thomson has precious little chance of exporting adopted technology when the original article can be bought direct from the parents.

"I decided to pursue the temporal (digital) switching system 12 years ago and I am right," says Roux. "Thomson's systems are space-switching (analogue) and they are short-lived. If anyone lost out in that business it was ITT and not us."

The position of CIT-Alcatel (the main CGE telecommunications concern) has not been much affected, claims Roux, remarking that when he arrived at CGE the company did FFR 60m a year in telecommunications and that it does FFR 5bn now.

In the years up to 1977, ITT took around 42 per cent of the market for telephone exchanges via LMT and its other subsidiary CGCT, CIT about a third and Ericsson some 16 per cent. Now Thomson has walked into about 40 per cent and ITT has some 18 per cent leaving the CIT stake more or less intact.

CIT-Alcatel has been reducing its dependence on French Post Office orders because it expects that after the modernisation is over there will be problems of over-production. In the early 1970s Post Office business represented two-thirds of the company's turnover. Now it is down to half, with military work taking a further third.

In the transmission field the company claims to be second only to ITT for the construction of submarine cable links; and it ranks behind Western Electric as the world's leading manufacturer of pulse-code modulation equipment for digital transmission.

Computers: The charge is that CGE has had to take a back seat in the development of France's computer industry.

The story begins with General de Gaulle. He took it ill when Control Data Corporation refused to let France have the big computers needed for her nuclear weapons programme. His civil servants worked out the Plan Calcul to give France her own industry, under which Thomson-CSF and CGE took, respectively, 52 per cent and 48 per cent of the holding company which controlled the new creation, CII.

In poor financial shape, CII was pushed off into partnership with Siemens of Germany and Philips of Holland to form Unidata.

In July 1976 the Unidata marriage was annulled and CII and Honeywell Bull brought together. Thomson got out altogether and CGE was left with 20 per cent of the holding company, which has 53 per cent in CII-Honeywell Bull. The 47 per cent stake is Honeywell's.

CII-Honeywell Bull was launched on a four-year FFR 1.2bn programme of direct government subsidies, after which it was supposed to stand on its own two feet. In its first calendar year it netted FFR 144m, which was 60 per cent better than its constituent parts had done the year before, and its turnover was FFR 2.79bn.

CII-Honeywell Bull appears to be on target to meet its financial objectives and CGE appears content with progress though, as has already been emphasised, it is more excited about the prospects for its own information divisions in CIT-Alcatel than it is about mainstream computers.

The French giant that 'knows where it's going'

"A CRISIS of identity," number of its affiliates. It has Ambrose Roux rocked his industrial equipment and has imposed a rigorous financial discipline on itself to be able to flicker across his face. "My finance both expansion and dear sir, I know exactly what we are and where we are going."

He rocked back against the table, spread his fingers as if to play the opening notes of a concerto, and offered a slight concession. "Of course, there have been some problems difficult to explain psychologically, such as when we got out of nuclear. But after all, we got exactly what we wanted."

It was a typical exchange with Roux, chairman of a far-flung empire ranging from turbine-generators to public works, and from shipbuilding to telecommunications and computer peripherals—the empire for which Roux would prefer Commonwealth of Compagnie Generale d'Electricite.

Big league

The CGE group is definitely in the big league. Its 1976 accounts consolidate 211 companies, including 66 foreign ones, while it controls more than half the capital of 159 concerns. At the end of 1977 the group, subsidiaries and affiliates, employed 170,000 people.

CGE identifies seven leading markets for its products: energy and power engineering equipment (about 30 per cent of turnover); industrial equipment (15-20 per cent); communications and transport equipment (15 per cent); telecommunications and information systems, including cables (about 23 per cent); household electrical equipment; building and public works; and defence.

Translated into products this means four basic ranges: mechanical construction including shipbuilding; electrical construction and heavy electrical engineering; professional electronics; and specialist materials, of which insulation and sealing equipment are to the fore. The three services of construction and public works; electrical contracting; and distribution complete the picture.

For four years now, through the thick of the recession, CGE has pushed ahead with a vigorous expansion programme which has seen it multiply the

number of its affiliates. It has invested heavily to renew its industrial equipment and has imposed a rigorous financial discipline on itself to be able to flicker across his face. "My finance both expansion and dear sir, I know exactly what we are and where we are going."

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Ambrose Roux: "There is nothing sillier than buying a bad company cheaply"

control of boiler temperatures and televisual supervision and metering. Photovoltaic conversion forms the third main axis of development.

Finally, the group is aiming to develop high performance production techniques for hydrogen. "Our group is incontestably one of those most committed in the field of new energy sources, geared by priority to the development of the techniques themselves, rather than to agreeing industrial alliances with overseas companies," the annual general meeting was told.

Roux explains the mode of growth: "We have never gone backwards. If this means that our increases in profits are modest, it means equally that we have maintained the progress. We intend to keep growing by external acquisition and internal development."

"Of course, the former is less simple now—there are not so many companies available. But we will continue to apply the normal criteria: we have never bought a company without being certain that it has what we call the industrial critical mass to justify the outlay. There's nothing sillier than buying a bad company cheaply."

CGE is a national flag-carrier in a number of sectors—and French industry by and large is more responsive to government guidance and more inclined to recognise national interest in their calculations than some of

their European contemporaries. Does this impose constraints on CGE? "When you have got the place we hold—in heavy electrical engineering, in telecommunications, in cables, in batteries—it's hard to have a general policy which differs from official policy. But the Government listens to us. We have never had a quarrel about overseas investment and now and again I am asked to put a factory somewhere to solve a regional or unemployment problem."

Does he? "I can do." The group is easier to run than one thinks, Roux remarks. "It's very decentralised. It's easy to see if a group is decentralised or not. Go into the parent company headquarters and look at the names on the doors. If the names are those of the chairmen of subsidiaries you can forget about decentralisation."

None of my subsidiary chairmen are here: they have total autonomy and borrow money over their own signatures. They decide wages and social policy. I certainly don't get involved in solving strikes in factories."

"How many letters do you think I sign each day?" he asks. "On average less than one a day," he answers himself. And to what sort of people? "Oh, the Prime Minister, the President, perhaps the chairmen of the really big companies."

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Paris Theatre

Louise Michel and Beckett

by GARRY O'CONNOR

Louise Michel was a 19th-century working-class feminist, destined sooner or later to surface, as she has at the Théâtre Bruguère in Dominique Houart's eponymous play based on her writings. She is shown rigidly and unwaveringly in the face of death, standing up to the death sentence of the 2nd Empire, through the Franco-Prussian War, the Siege of Paris, and the days of the Commune, her exile to New Caledonia, to her return home to further prison sentences (and a meeting with Marx's son-in-law). Like a martyr, she placed a whole evening in the hands of a single scene before the walls of a capitalist, bourgeois, hard-core, she is frozen for ever on the same scaling ladder.

Yet if the content of Mlle. Houart's ideas leaves much to be filled in, in execution she effects a careful and fascinating texture. A timber-framed proscenium within a proscenium has been built on the stage of the Théâtre Bruguère and here dozens of puppets of differing sizes and conditions, some on strings, some as gloves, some merely held, make their trances and exits, surrounded by their manipulators, who are visible. Louise Michel herself is played by Jeanne Heuclin, who delivers songs and exhortations with panache, but the real value of this evening lies in the illustrative material, the "slides," so to speak, in this didactic "lecture."

These are the puppets themselves, which give an authentic effect of 19th-century caricatures and woodcuttings, covering and gestulating with eerie effectiveness, while the Chinese lantern effects of the days of the Commune, and the incidental music, are also good value. But these many puppets, which are not to be taken too literally, are enough to go to the theatre these days because the quality is so low, and with half a dozen Brecht plays, or Brechtian affiliates, running such as this (there were less than 20 in the audience), it is hard not to believe that Paris theatre may be dying from a surfeit of working-class heroes, while the authentic French heros (at present) are the paratroopers of the 2 R.E.P.

But the Théâtre d'Orsay does have an ambitious Beckett triple bill, running from June 14 to 16, as is Roger Blin's production of *Waiting for Godot* at the Comédie-Française. In spite of such establishment treatment, Beckett, I am glad to say, still provokes irritation bordering on violence in some of his audiences. The performance I attended at the Orsay was marred by a series of insolent spectators who brought Madeleine Renaud to a standstill, and who were finally ejected in a series of scuffles. The cause for provocation was not Madeleine Renaud but a long and tedious mime previous to her appearance called *Histoires*, inspired by the works of Beckett and performed by the Théâtre du Labyrinthe, a vague evocation of objects, people, and their "relationships" of the kind of play pretension to which Beckett's works sometimes lend themselves.

The substance of the evening, was, however, *Pos Mot*, unerringly well mouthed by Mme. Renaud,

London Exhibitions

Summer delights by DAVID PIPER

Two of the perennials of London's summer effulgence are the exhibitions put on by the two senior dealers in old masters, at the Piccadilly end of New Bond Street, Agnew and Colnaghi. Dealers may complain of the scarcity of fine paintings, but this year these two shows are up to standard, even if the incidence of actual masterpieces is not so marked. At Agnew (till July 28, not Saturdays, but open Thursdays till 7 p.m., instead of 5.30), a big Cyp presides in the serene certainty of sheer quality wonderfully preserved. Not that the subject matter will astonish you—as so often it is cows, estuary and a boat or two, a spit of earth, a broken fence, water and sky. But above all light and air. The benign and elegant magic that Cyp at his subtlest distils out of these everyday elements into a peace certainly beyond all understanding, is one of the miracles of European ideal landscape art—even Claude has to be at his best to surpass Cyp at his best.

At Colnaghi (till July 7, 10-6, Saturdays 10-11), the outstanding picture could not be more opposite in mood—by a Dutchman, likewise, Durck von Baburen, but exercising with brilliant control the language of Caravaggio's drama. It is *The Capture of Christ*, a subject, with its torch-light setting at night, its opening in violence of the story of *The Passion*, dear to the time-bronze. The complex, seething composition is handled with astonishing assurance (the painter died perhaps even before he was 30). It is resolved from two sources of light—the flaring torch, high above the head of Christ, bowed in submission, almost tenderly into Judas's embrace; a dark lantern below, opened to spill light on the frantic gesture of Malchus, fending vainly at the knife that will lop his ear. Dutch and Flemish 17th-century painting is well represented at Colnaghi: a little Belshazzar's Feast by Bramer, elegantly Italianate but fore-shadowing comparable effects by the young Rembrandt—and a Rubens study of two Emperors' heads. Magnificently drawn, forlornly characterised, they provoke the modern onlooker nevertheless to speculation as to what kind of imperialism they were the ideal embodiment of—Nero and Galba they are, true bulle-boys. In vivacious of character, they are matched by a little early 18th-century painting, which is all swash with light and water as if held just this side of sinking by sheer faith; there are a few portraits here, but among them the account of a young lady in a classical garden by Karel de Moor takes a theme more interestingly associated with Netscher, but in terms of a girl aged every day of 12 posing with delicious insouciance as if fully adult. A saturnine wholehearted shrine of family portraits by G. F. Watts might serve as a warning, last seen (somehow) by Van Dyck, is here ascribed much more convincingly to Genoese follower, G. B. Carbone; ordinary mediocrity of Parisian painted by Mengs in Rome in



Detail from 'Nero and Galba' by Rubens

1757—the bloom on the shoulder of his red velvet coat succulent as a fresh peach.

Both Colnaghi and Agnew show staples of collector's delight in the grand flower pieces, the still-lives. Both have a Rysdael, and both delightful examples of those frail, wonderfully decorative landscapes, less or more Italianate, spiritual ancestors of Gainsborough in his arcadian lyric mood of about 1760—littering hedges, a hawk on a party on horses, dappled with woodland sun (Agnew); a big and airy Wynants of a river valley (Colnaghi).

Agnew has among three Guardi (two of that delightful guard-size), a luminous hazy vision of San Giorgio Maggiore, all swash with light and water as if held just this side of sinking by sheer faith; there are a few portraits here, but among them the account of a young lady in a classical garden by Karel de Moor takes a theme more interestingly associated with Netscher, but in terms of a girl aged every day of 12 posing with delicious insouciance as if fully adult. A saturnine wholehearted shrine of family portraits by G. F. Watts might serve as a warning, last seen (somehow) by Van Dyck, is here ascribed much more convincingly to Genoese follower, G. B. Carbone; ordinary mediocrity of Parisian painted by Mengs in Rome in

which being settled, the dignity and accomplishment of the portrait are all the more impressive.

Two enterprises by national museums are to be saluted. One permanent one—the Victoria and Albert—has reached up through the Piranesian tangle of its upper stories and dislodged its oil paintings from its aerial attics where they resided. The paintings are now installed immediately to the right of the front door: not an ideal situation (at basement level, and so, artificially lit—volleys of spotlights) but overall a great gain, instantly accessible instead of needing exploration. For here is one of those strange anomalies that infuriate or delight the curious London perambulator. Here is what was meant to be the National Gallery of British Art and was, until the Tate bloomed on Millbank) based on the rich collection of mainly Victorian paintings collected by Sheepshanks. Here is the collection of Green-Mancunian (laid off, 1900), including perhaps the strangest pictorial confrontation in all London: a shrine of family portraits by G. F. Watts might serve as a warning, last seen (somehow) by Van Dyck, is here ascribed much more convincingly to Genoese follower, G. B. Carbone; ordinary mediocrity of Parisian painted by Mengs in Rome in

audience, the orchestra's musical instruments, the ghostly nuns on stage, at a performance of Meyerbeer's *Roberto il Diavolo*; across them Delacroix's claustrophobic study of the doomed shipwreck boat from *Don Juan* confronts a serenely nostalgic Poussin school-piece of an artist drawing among ruins. And beyond these (and not in the Tate as you might expect) is the finest display of Constable in the world: one case, that with his little oil studies of Brighton ('done on the lid of my box on my knees as usual') shown unframed, seems to catch the artist actually at work; and the immediacy and vividness of that delight alone should exhilarate anyone for a whole day or more.

Finally, an admirable exercise by the National Gallery in aid of Birmingham's dauntless campaign (deadline July 11) to salvage two of the Constables of Warwick Castle sold from the Castle. The two can now be seen in the National Gallery Boardroom. It is just about the first time that it has been possible for the public to study these crystalline masterpieces properly; unless £77,000 more is found, it will also be the last time that one of them will be visible in this country. A large collecting box is conveniently placed by the pictures.

Elizabeth Hall

Christoph Eschenbach

by DAVID MURRAY

Mr. Eschenbach's piano recital on Sunday began and ended with well-loved Beethoven sonatas, framing early Schumann and Berg. The Berg was of course his op. 1 Sonata, (sadly, he wrote nothing else for solo piano), to which Eschenbach's nervous sensitivity is ideally suited. He maintained a sense of shuddering development through all its fitful tempi and its exacerbated harmonies; his drained pianissimos were peculiarly intense, and the power of the stabbing climaxes was judged to a nicely. The formal silhouette of the piece is not often projected so clearly, nor its fraught inner voices so delicately separated.

Where inner parts carry some rhythmic energy, Eschenbach seems content to give a general effect: he flicks at them, or just skitters. The Schumann pieces lost something by that, though their confiding lyrical tone was confidently held. Schumann's op. 1, the "Abegg" Variations, sounded wistful from start to finish, with gossamer flurries in the quick variations; but its sturdy passage-work was devitalised, and some of its neat little jokes were too limply turned to click. The rarely heard Allegro in B minor, op. 8, was given a firm overall shape, no easy matter, for despite its origin in an intended sonata its design is odd and elusive; a welcome resurrection. All the same, one could not banish the thought that Schumann's piano writing was planned for tougher fingers.

Gerald Larner's programme notes have been a consistent pleasure in the current South Bank Piano Series, and this time he drew upon Rousseau for clarification of what Beethoven would have understood by *Pathétique* when he applied it to his op. 13 Sonata, especially emotional, but not necessarily grief-laden or slow. (There's no reason to assume that it must have meant something different "to a Russian composer at the end of the 18th century," merely on account of Chaikovsky; when Skryabin wrote "patetico," as he often did, it was rhetorical passion he had in mind.) Eschenbach's account of the "Pathétique" offered extremes of tempi, and an extreme rubato in the opening Grave: the Adagio cantabile was sweetly restrained, the Rondo was and ambitious. Finally, the "Waldstein" Sonata was less a business of relentless energy than of continuous anxiety, less driving than driven: an interesting and consistent reading, with the second subject skilfully managed so as to emerge slowing from the nervous flow without breaking it. The preface to the Finale was explored in still suspense, and Eschenbach sustained the worried, provisional feeling far into the Rondo itself. Probably he aimed at scintillating confidence in the Prestissimo, but the uneven flicker of his semiquavers compromised any such effect. Not a misfire, exactly, but it made a strangely qualified conclusion, a tentative triumph.

Elizabeth Hall

Beaux Arts Trio

by DOMINIC GILL

The Beaux Arts Trio are not merely America's finest piano trios, still both much-neglected, but one of the great trios of the world. Their account of the D minor chamber ensembles of the world, trio was a marvel of fire and it is no invidious praise to compare them to the great ensembles of the past, to whom they are natural heirs—the trios of the Thibaud-Casals-Cortot and Rubinstein-Heifetz-Feuermann. The Beaux Arts appearances in London these days are far too rare—but their recital on Sunday was both confirmation and compensation of a kind: an evening of pure delight from start to finish.

They began their programme with the late Haydn C major trio (No. 27), striding out in the first movement with a fine, resilient spring, warming the andante with gentle contrapuntal conversation, throwing off the finale as a sparkling tour de force, brilliantly led and sustained by the pianist Menahem Pressler. The Haydn C major has always been one of the Beaux Arts' special party-pieces; not one gesture hollow, nor one essential note false.

Hamilton show

Richard Hamilton, the British painter, is organising an exhibition at the National Gallery, called *The Artist's Eye*. It will open to the public on July 5 and continue until August 3.

It will include his painting/collage *My Marilyn* (1965) which features Marilyn Monroe, and a personal selection of pictures from the National Gallery Collection. The Arts Council will be showing one of the artist's own works, *The Artist's Eye*, inaugurated by the sculptor Anthony Caro in 1977.

Bergen Festival

Charles Marowitz has struck again. After *Hamlet*, and his other Shakespearean collages and "free adaptations," and a similar treatment accorded to Büchner's *Woyzeck*, which he also staged in Norwegian in Bergen three years ago, it seemed logical that he would want to tackle Ibsen's *Hedda Gabler* in like manner. Something peculiar to the Norse sense of humour undoubtedly made the Bergen Festival pick on him to stage the world premiere of his latest collage, called simply *Hedda*, during the 150th Ibsen celebrations at the National, the very theatre where Ibsen himself once worked as "dramaturg" and director. Norway warmed to *Hedda*. The Oslo reviews were rapturous. Only a couple of Bergen critics demurred. *Hedda*, unlike earlier Marowitz collages, introduces characters and scenes that Ibsen's play leaves to our imagination, though according to Marowitz and to Liv Schøyen, his Norwegian co-adaptor and co-director, every word spoken is Ibsen's own. *Hedda*'s odd behaviour and motives are ingeniously linked by bringing in old General Gabler, the ailing Aunt Rina, and the naughty Miss Diana in her demimonde world.

Tesman's subservience to his punts, as boy and adult, is made explicit by linking them with an umbilical cord which becomes a skipping-rope to which he has to dance. The General, in a

The Marowitz Hedda by OSSIA TRILLING



A ball game, with Lovborg's manuscript as the ball, in Charles Marowitz's 'Hedda'

silver uniform, returns from the unconscious desires by firing the grave like Mozart's wronged father in Don Giovanni, not only to admonish his unruly daughter but also to receive her. Most revealing of Hedda's thwarted nature is the reconstructed brotch-scene, seen, simultaneously on her husband all else, through Hedda's eyes, and on her lover. It is the Here Hedda can change places with General who fulfils his daughter's

self, as it were, in her rival's role and into Lovborg's arms. The climax, only reported by Judy, Hück in Ibsen, here everything we see has been taking place in Hedda's mind. The whole evening is as much a movie of silent days, one of several extremely funny moments in the 75-minute-long show. John-Christian Alsaker's set, a circular sloping white disc that shatters like an egg-shell at the climax, makes it clear that Hedda's mind is the place in Hedda's mind. The whole evening is as much a movie of silent days, one of several extremely funny moments in the 75-minute-long show. John-Christian Alsaker's set, a circular sloping white disc that shatters like an egg-shell at the climax, makes it clear that Hedda's mind is the place in Hedda's mind. The whole evening is as much a movie of silent days, one of several extremely funny moments in the 75-minute-long show. 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Cuba's African adventures

THE TRUTH about last month's invasion of Zaire's Shaba province will probably not be known for a long time, if ever. It has now emerged that Mr. Fidel Castro, the Cuban President, told the U.S. some weeks ago that he had tried to prevent the rebels' incursion. Washington, on the other hand, continues to maintain that the attack was mounted with Cuban connivance, if not active encouragement. However, the Washington evidence, there is no doubt that the Cubans are effectively in control of Angola, whence the invasion was launched, and it can only be assumed they had some hand in training the rebel forces. Whether they then positively encouraged the Katangese to cross the border is of only marginal relevance to their longer term objectives in Africa.

Long-term policy

It would be wrong to see Cuba's African role simply as that of a Soviet cat's paw. It is true that President Castro has drawn much closer to Moscow over the past 10 years or so. But it is equally true that Cuba has its own independent reasons for adventurism. President Castro has made it quite clear that Cuban troops are in Africa as a result of long-term policy and ideological considerations and that they are not going to be withdrawn in the foreseeable future. He makes no secret of their availability for future operations in Namibia, Rhodesia and ultimately South Africa.

It is not hard to speculate on the underlying reasons for this. Cuba remains relatively isolated in the Western hemisphere and President Castro's revolution has not ignited the widespread uprisings throughout Latin America that he once so confidently predicted. Domestically, Cuba still faces the familiar social and economic problems of most developing countries. A foreign adventure has long been one of the traditional methods of diverting attention from internal difficulties and quite apart from shorter-term considerations, President Castro wants to be remembered as a historic revolutionary figure. It is clearly attractive to him to pose as the hero of the African liberation movement.

State subsidies at risk

ATTEMPTS TO counter the growing resort by more and more countries to the use of subsidies to aid ailing industries are being made both in the preparations for the Bonn summit meeting of the seven leading industrial nations next month and in the Tokyo round of GATT trade negotiations where it is hoped to reach a basic political agreement in time for the meeting at Bonn. At the latter meeting, the U.S. and West Germans will press the other governments present to agree to limit state aids as part of a wider package of measures to boost the world economy, while in the GATT talks the question of industrial subsidies is seen as an essential part of a new international agreement covering both tariffs and non-tariff trade barriers. The common thread is the growing concern at the extent to which world trade is being distorted by subsidies and other forms of protection.

Spread thinly

For the British Government, which has become one of the main sinners in this regard, the danger is of some considerable political sensitivity, particularly with an election in the offing. As in other countries, there has been a growing feeling that the costs of the traditional commitment to a liberal trade policy can be too high in terms of (memorable) and the discrimination particularly exposed in import competition. Politically and socially, this feeling may be understandable for the advantages of trade liberalisation are spread widely and thinly, while the disruption caused by upsurges in imports during the recent years of relatively slow growth in world trade have been considerable. But the need for quicker action and more selective safeguards against surges in imports which cause economic damage has been well recognised in the current GATT round and is quite separate from the argument about the use of state subsidies. The danger in resorting to state aids for industries facing import competition lies in the risk of confusing cause with effect — in believing that imports are responsible for the

weakness of a particular sector rather than, as may often be the case, the consequence of a deterioration in competitiveness. Unless aids are limited strictly to the promotion of structural improvement, a vicious circle may be established.

The effects of protection cannot, moreover, be confined. Costs to other industries and to the final consumer are increased. The saving of jobs in uncompetitive industries can thus make more difficult the creation of jobs in industries with a future. Other sectors facing import competition will clamour for similar treatment. There will be the risk not only of retaliation but also of emulation in other countries.

As the experience of the European Community has demonstrated, it is not at all easy to police international rules on the use of state aids. The U.S. and the West Germans do not expect Britain and other governments to cease granting subsidies altogether but they want their use subjected to effective discipline. This inevitably raises the question of making state aids both specific and transparent, matters on which the European Commission in Brussels has been labouring hard, without very much success, for some years. It is not easy, for instance, to pin down the precise effects of tax concessions, guarantees, and cheap loans, while the financial arrangements that are often made between governments and state-owned enterprises and companies can be even more difficult to unravel.

Outlets

The first requirement, however, is for governments to recognise that in the end no one can win from international competition in subsidisation. The process of adjusting to changing patterns of trade in the last few years of world recession have been difficult. But adjustment is likely to be a long and continuing process as more countries in the third world seek outlets for their new industries in the markets of the developed nations. The forthcoming meetings will present an opportunity for securing a basic international understanding on the use of subsidies which may not rise again for a very long time.

THE FLOOD of imports of low priced East European tyres into this country has prompted the British Rubber Manufacturers Association to present the EEC with an anti-dumping plea later this month. Britain's tyre-makers say the imports are undermining their home market. Unquestionably, they are doing considerable harm, but the real causes of the tyre industry's lack of profitability lie deeper.

In essence, the industry has the installed capacity to manufacture more tyres than its customers need. A ruthlessly competitive marketing system ensures that it has great difficulty in selling them at realistic prices.

The problems which have taken most of the profit out of tyre making began some years ago with the ending of resale price maintenance, which turned what had been a carefully controlled business into one with price-cutting as its main selling weapon. This coincided with the motor boom of the 1960s. Most tyres were still of crossply construction and they wore out quickly enough to maintain replacement demand at a high level.

So, despite discounting, tyre manufacture and marketing remained profitable. The tyre safety regulations, introduced in 1968, further fuelled the boom. Sales of imported tyres were still so small as to be irrelevant.

In the early 1970s, the longer-lasting radial tyre began to affect the situation but the continuing growth of car ownership kept tyre sales buoyant. For the tyre industry, the oil crisis which began in late summer of 1973 was a disaster. Car production fell, which reduced demand for originally fitted tyres. Speed limits and soaring fuel prices reduced vehicle mileage and lowered demand for replacement tyres. And the cost of oil-based materials from which tyres are largely made increased enormously.

The oil crisis, and the economic recession it sparked off, could hardly have come at a worse time for the industry because by then the effect of the radial tyre — and specifically the steel belted type — was beginning to bite. The industry's favourite indicator, the tyre replacement factor, tells the story.

Although the number of cars and vans in Britain grew from 14.1m to 15.2m in the three years period 1973-75, replacement tyre sales dropped from 22.4m to 19.4m. The tyre replacement factor (the number of replacement tyres sold divided by the number of vehicles) fell from 1.59 to 1.27.

The number of vehicles has continued to rise since the worst days of the recession but the tyre replacement factor has

further declined. This year, it is likely to reach 1.26 (compared with 1.3 in 1977). As tyre technology advances, there is no hope that the trend will be reversed unless tyre safety legislation — and its standard of enforcement — is toughened.

At present, the tyre manufacturing and distributing industries (through their official bodies the British Rubber Manufacturers Association and the National Tyre Distributors Association) are campaigning for more stringent tyre safety standards. In particular, they want to see the tyre with a legal amount of more than 1mm tread pattern across 75 per cent of its tread but with one bald shoulder made illegal.

Barring any spectacular change in the tyre safety laws, it looks as though the annual car/van tyre replacement market in Britain has settled down at around 20m units a year for some time to come. The number of vehicles will undoubtedly increase but the tyre replacement factor, due to constantly improving tyre technology, will maintain its slow decline.

The steel belted radial, which lasts up to 25 per cent longer than a textile belted radial and more than twice as long as a crossply, is now almost the standard kind of car tyre. In 1972, only one replacement radial in three was steel belted. This year, the replacement figure will be well over 50 per cent, and rising fast. The steel belted radial tyre will account for between 85 and 90 per cent of original equipment purchases by the car makers this year. It will probably take between two-and-a-half and three years before the majority of them are due for renewal — and their

At one time they were primarily wholesalers but in the last decade they have entered the retail tyre business so successfully that they handle an estimated 70 per cent of sales compared with the garage trade's 30 per cent. That is a complete reversal of the historic position.

And the distributors, once sturdily independent, are now in the main owned by the tyre manufacturers. This process of vertical integration was started in the late 1950s by Dunlop and every other manufacturer followed suit. Dunlop's National Tyre Service is now the biggest organisation of its kind in Europe, with about 450 outlets. Some are of modest size with a turnover of perhaps £100,000-worth of tyres a year; others do their amount of business each month.

Other large manufacturer-owned retail chains are Associated Tyre Specialists (Milton Keynes), Tyre Services (Goodyear), All Tyres (Firestone), Central Tyres (Pirelli) and Motorway (Avon). Together, they outnumber the independent specialist retailers and handle an estimated 65-70 per cent of replacement tyre sales.

In the U.S., manufacturer-owned "equity" outlets handle only company brands, but the British "equity" tyre specialist deals in all kinds of competitive tyres, though managers are expected to favour parent company brands if they can.

The specialist outlets — whether manufacturer-owned or independently run — and the garages have more than 90 per cent of the replacement market. However, supermarkets and hypermarkets like Asda,

THE BRITISH TYRE MARKET

	Cars and vans in use	Total replacement tyre sales (new and remould) for cars/vans	Tyre replacement factor
1973	14,943,000	22,451,000	1.50
1974	15,125,000	19,661,000	1.30
1975	15,230,000	19,423,000	1.27
1976	15,537,000	20,236,000	1.30
1977	15,805,000	20,200,000	1.29
1978*	15,950,000	20,500,000	1.28

* Estimate

replacements will be more steel tyres.

If the prices realised for advanced technology steel belted radial tyres were related to their mileage potential — vastly greater than that of the old-fashioned crossply tyre — the industry would be happier. But unfettered competition in the marketplace has ensured that the "steel" tyre is sold too cheaply.

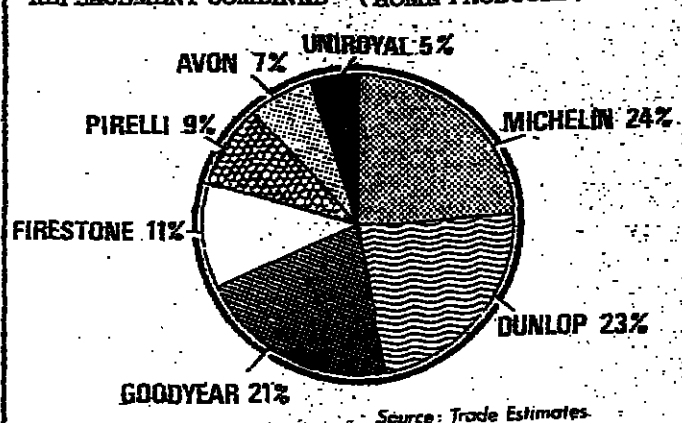
The reasons are complicated. Few industries can match the tyre industry's anarchic marketing arrangements. Tyres are sold through many different types of outlet. The main ones are specialist tyre distributors,

Woolco and Carrefour are a rising force. To the chagrin of the distributive trade, the tyre manufacturers rushed to supply the hypermarkets direct, even though they are in direct competition with their own equity outlets and with the independents.

It is against this background of profit-eroding competition that the threat from cheap imports has to be seen. Their rise has been startling. Total imports from the Eastern bloc (and these are what the BRMA is complaining about) were only 70,000 units each worth an average £2.19 landed in 1970.

BRITAIN'S LARGEST TYRE MANUFACTURERS

ESTIMATED MARKET SHARE, ORIGINAL EQUIPMENT & REPLACEMENT COMBINED (HOME PRODUCED)



Source: Trade Estimates

Last year they amounted to 700,000 units worth £482 apiece. British tyre manufacturers say British ex-factory prices are higher than the landed prices of these East European tyres and that they must therefore be dumped.

There is considerable evidence to support this contention. Although the Eastern bloc tyres do not match the quality of British tyres — the latter are as good as any in the world — their material and labour content is broadly similar. Even though the imports landed price bears the inevitable promotional, costs and considerably less research and development charges, the difference between their price and that of an equivalent British tyre is not easily explained, at any rate by western accounting techniques.

East Germany's share of this ten-fold increase in the volume of imports has been by far the largest. Imports of Pirelli tyres from its state-owned factory rose from 18,000 in 1970 to 503,000 last year. A growing proportion of them are all-steel radial tyres for heavy lorries with a retail value in the region of £100 apiece.

Curiously, East European tyres are being produced with the aid of western technology. For example, Taurus tyres from Hungary are made in a plant which depended heavily on technology from Semperit of Austria. Nearer to home is a recent multi-million pound tyre making know-how deal between the USSR and Dunlop-Pirelli.

In the past ten years the group has supplied £150m worth of plant, machinery and technology to the USSR. So far, most of the resulting output has been used by the Soviet motor-vehicle industry and only a trickle of Russian tyres have sold against the British product in Britain.

But the latest five-year agreement between Dunlop-Pirelli and the Russians is worrying some sections of the British tyre industry because it involves selling technology to improve the

quality and increase the output of all-steel radial truck tyres.

At present, Russia can use all the radial truck tyres it can produce, and demand is likely to outrun supply for many years. British tyre industry sources, however, point to the analogy with Soviet-made Lada cars.

There is a huge and unsatisfied demand for these cars in the Russian home market, but they are being exported in substantial and growing numbers to the West for hard currency.

At present, it is estimated that between 33 and 34 per cent of the tyres sold in Britain are imported. About half of these are from Eastern European sources. Japanese imports are minimal — a mere 37,000 units last year, compared with 100,000 in 1973.

Imports from EEC countries have tailed off following the fall in sterling. Some manufacturers, like Kleber-Colombes of France and Continental of Germany, are now concentrating on selling higher-value and specialist types of tyre in Britain rather than trying to compete head-on with popular sizes.

In earthmover tyres, a small volume but very high value market segment in which a single tyre may cost over £15,000, the British industry is being seriously affected by imports. These are from Japan in the main but include some from low-cost producer countries like South Korea.

The British manufacturers complain that these imports are "tearing the heart out" of their earthmoving business because they are being left out to supply the less common and less profitable sizes to the construction industry. No British maker now sees much hope of getting a reasonable return on the substantial capital investment necessary in commissioning new earthmover tyre plant. The fear is that this specialised part of the industry may wither.

The British problem pales into insignificance compared with that of the West German

industry. It has lost more than 50 per cent of the car tyre replacement market to importers, British companies among them.

Because of the decline of sterling, what the British industry calls "black exports" have been flourishing. Dealers buy from manufacturers through normal trade channels, but instead of being sold retail to British motorists, the tyres are shipped across the Channel by the container "load" and sold there at a highly competitive price. In 1976, "black exports" of car tyres alone amounted to 1.75m units. Last year they dipped to 1.5m, but are expected to rise in 1978 to 1.6m units.

Now the wheel has turned full circle. Because of rising imports, some of the mainland European tyre factories have inflated inventories. This has led to surplus tyres being sold to brokers who dispose of them wherever they can. Many reach Britain, where specialists can buy them for less than they would have to pay for an identical tyre made in the same manufacturer's British plant.

The American market has also been a happy hunting ground for European (including British) tyre makers. Reluctant to convert to radically constructed tyres because of the immense cost, the U.S. industry was unable to meet consumer demand in the early 1970s for replacement radials. At first they were mainly used on smaller imported cars, but

European makers, notably Michelin and Pirelli, soon stimulated demand for radial tyres for standard-sized American cars.

Although the U.S. industry's annual output of 198m car tyres is now 50 per cent radial, a little over 13m tyres — virtually all radials — were imported last year. The main European suppliers were France, Germany, and Italy, but Britain shipped 417,000 tyres for sale on the U.S. replacement market. European tyre makers are confident they will retain and possibly increase their share of this huge and lucrative market mainly because of higher product quality.

Having barely digested the changeover from crossply to radial construction, the British industry is taking an understandably cautious line on further technological change. Every manufacturer experiments with radically new kinds of tyre, including those which have no reinforcing plies and can be moulded in a single operation. But radial-ply construction is unlikely to be superseded on any scale until the 1990s at the earliest. In the tyre industry's view, one revolution every 25 years is quite enough.

MEN AND MATTERS

Guru works to woo the Weald

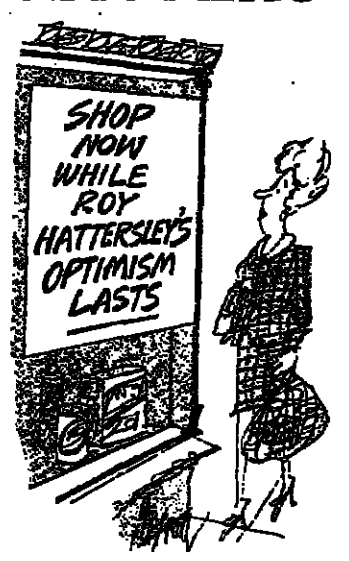
Two months ago the Maharishi movement had me wondering as they told me how they were wooing the captains of British industry and NATO's armies. So, when they invited me to join 200 Transcendental Meditation teachers at their ambitious "Capital of the Age of Enlightenment for Great Britain," curiosity drew me through the Weald to their headquarters in the spacious Tudor mansion of Roydon Hall in Kent.

I had hardly walked through the door before one adept was telling me that he could no longer fly in the lotus position as he had dislocated his knee. This, I was told, was almost standard for those studying the Shishi techniques used by the movement but that for the time being there were only a few who could make themselves invisible or walk through doors. Could I see this? I asked, only to be told that the movement's founder, His Holiness Maharishi Mahesh Yogi, did not like his followers to show off.

At the previous meeting I had attended three businessmen had turned up to hear reports of employers' claims that teaching TM "was the best investment I ever made" and "reduced absenteeism." But this time, even more serious business was afoot. The Maharishi movement believes that when more than 1 per cent of the population of a city meditate accidents decrease, hospital admissions fall, unemployment may drop and divorce may become less frequent.

If 1 per cent of a country is meditating it helps, I was told, "the invincibility of the nation." And reaching such figures was the aim of the one-month campaign they were beginning yesterday in Kent.

TM teachers told me that the Maharishi is interested in



armed forces as they account for about 1 per cent of the population and that the movement has a Supreme Military Council.

Last night, before the Mayor of Canterbury cut a ribbon and the first eager teachers set off to convert Kent, there was to be Morris dancing and fireworks. Later in the week representatives of Mongolia and Taiwan are to speak at Roydon. One spokesman told me that the whole of one Latin American cabinet which recently took office meditates. He added: "In Chile we have a lot of support at governmental level and as the support has grown the regime has softened." I questioned this.

The Maharishi had been due to telephone us from his Swiss headquarters at mid-day. At 1.45 the telephone call came through but the line went dead so a courier played us Green sleeves. We sat back in the marquee on the lawn and eventually the call was reconnected to the loudspeakers. I learnt it was the fourth year of the Age of Enlightenment and the Year of Invincibility for Every Nation and that the Maharishi was listening.

ing. Then twenty nations participating in the experiment were listed with their population one by one. Next the voice started listing 82 countries involved. He began with the Pitcairn Islands, population 70 people, but then I had to leave Mr. taxi driver, a retired merchant seaman, told me whenever he had reached the islands sailors had never been allowed to land.

Fiji apprehensive

I have become so used to hearing of Eastern bloc diplomats walking out of Chinese banquets that I now merely imagine their indignation. But last night's walk out also cost them the speech of the skirred and titled Prime Minister of Fiji, Right Hon. Ratu Sir Kamisese Mara. Turning to a visiting Fijian basketball team who were also at the banquet, he told the Chinese that when basketball began in Mexico in the 10th century BC "If the solid rubber ball was put through the fixed stone ring, the player was entitled to have the clothing of all the spectators." He then added: "We, in all modesty, sincerely hope that this rule will not be applied in the match we will be watching tomorrow night."

Chinese officials said the joke translated well into Chinese. It certainly led to prolonged applause. I am waiting with interest for reports from the China-Fiji fixture.

Stumped

Willis Faber and Dumas and its bitter adversary in the £500,000 row over the Savonita claim, Pearson Webb Springbett, have just met in more relaxed conflict in the second round of the Lloyd's Brokers Cricket Cup.

There was an initial hitch in that WFD were supposed to provide the stumps, but forgot. For-

tunately, PWS had a set so that play could go ahead. However, PWS showed that all had not been forgotten about the listing 82 countries involved. He Savonita. They offered to sell the stumps to WFD for £60,000. It did not take WFD long to realise that this was the amount that Pearson estimated that it lost in brokerage when SIAT, the Italian insurance group, transferred its business.

This transfer happened after Pearson, concerned at the circumstances surrounding the claim for damage to Fiat cars, refused to press the reinsurers for full settlement of the Savonita claim.

The committee of Lloyd's has now received all written evidence in its inquiry into the affair. It will call for oral testimony before reporting, it hopes, at the end of July. Meanwhile, PWS have said that they are reserving their rights to pursue a possible libel action against WFD in connection with WFD's own report on the claim. I am told that PWS's own feelings about the Savonita case in general have not been weakened by their defeat by WFD on the cricket field — by no less than eight wickets. But PWS's chairman, Malcolm Pearson, seemed happy.

"At least we managed to get two of them out," he told me.

Tall story

From Whitehall comes this story of a conversation between two civil servants: "How did you get on at the doctor's?"

"I'd rather not tell you."
"Why not?"
"You wouldn't believe me."
"Of course I would!"
"Alright then. He told me that I had been working too hard."
"I don't believe you."



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Observer

هكذا من الأصل

FINANCIAL TIMES SURVEY

Tuesday, June 13 1978

FRANCE

هكذا من الأصل

The re-election of the Centre-Right coalition in the March general election is likely to lead to a period of greater stability than in the recent past. Taking advantage of this a revolutionary experiment in industrial policy has just been set in motion.

FOR THE first time for two years France is back to normal. The general election in March put an end to a long period of uncertainty about the country's political and economic future, which had restricted the Government's freedom of action and created a depressed business climate. The endless election campaign, punctuated by dramatic quarrels between political allies in both camps, had taken an obsessive hold of the French people. The news media, even a year before the election, could talk of little else than the domestic political situation. By the time the election came round the whole country, except perhaps the tireless Gaullist leader, Jacques Chirac, who is always asking for more, was in a state of utter exhaustion.

Comfortable

While it can hardly be claimed that the unexpectedly comfortable victory of the Centre-Right coalition was greeted with jubilation, the feeling of relief was widespread and was shared even by a substantial number of those who had supported the Left. For it was clear many months before voting day that the rift between the Socialist and Communist parties was so profound that, even if they won the election, the country would be faced with a long period of unstable government with dire consequences for the economy.

With hindsight, many observers of the French scene maintained that the outcome of the election was predictable. It had merely confirmed the old maxim

that the fundamentally conservative French, who like to pretend that they hold radical left-wing ideas because it is fashionable to do so, vote with their hearts in the first round and with their wallets in the conclusive final ballot.

But that is certainly an oversimplification which does not take account of the very great contribution made to their own defeat by the Socialist and Communist parties. If they had maintained their unity and had given the impression that they could implement a coherent and reasonable programme, the result could have been very different, for the public opinion polls showed that the French electorate was ready for change after 25 years of conservative rule.

The majority of 90 seats won by the Centre-Right coalition of Gaullists and pro-Giscard centrists greatly distorted the magnitude of their victory, thanks to outdated constituency boundaries which favour the Right and would long ago have been redrawn in a more equitable way in most other western European democracies. In percentage terms, the Government parties polled less than 51 per cent even in the second round, and the Left, in spite of its lamentable failure to present a united front, more than 49 per cent.

The Communists must take most of the blame for the defeat of the Left and, by implication for the Centre-Right coalition's victory, for they prevented the Left from presenting the electorate with acceptable terms. By

attempting to force the Socialists to spell out and extend what was still a reasonably flexible common programme which could be adapted to changing economic circumstances, it was courting disaster. The Socialists rightly argued that the original nationalisation

a great risk that what would the only representatives of the to support him through thick and thin has lessened his dependence on the Gaullists, the much less reliable other member of the coalition. Although M. Chirac's party has made clear that its support remains conditional—it will submit all the Government's policies to critical

programme was already as much as the electorate could swallow or the economy could absorb at one go. And the Government had no difficulty in demonstrating that the cost of the Communists' wages and social policy and public spending programme would dangerously undermine the national economy.

Much ink has been spilt over the fundamental reasons for the Communists' suicidal tactics. But it is already clear that the Communist leadership was motivated more by concern for the party's long-term survival and standing in the country than by its participation in the Government. It feared that, unless it could nail the Socialists down to specific measures, there was

social-democratic administration because it would have alienated their own supporters and jeopardised their long-term survival as one of the country's major political parties.

Whatever the reasons for their tactics, which are currently hotly contested not only by leading Communist intellectuals but by a growing number of the party's rank and file, they opened the door to the re-election of the incumbent coalition. The alternative was not viable, old parliament. He has not, it is true, managed to win over the Socialists to his side, and his dream of a Centre-Left coalition is no nearer to fulfilment. But the fact that the President now has a strong and reasonably

cohesive parliamentary group Gaullists, with 150 seats, still remain the biggest single group in spite of losing 23 seats, the new Union Pour la Démocratie Française (UDF) group, made up of several pro-Giscard centrist parties, is running them very close with 139 seats.

This development has given President Giscard d'Estaing, who was widely hailed as the only real victor of the general election, much more freedom of manoeuvre than he had in the old parliament. He has not, it is true, managed to win over the Socialists to his side, and his dream of a Centre-Left coalition is no nearer to fulfilment. But the fact that the President now has a strong and reasonably

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A new freedom of action

By Robert Mauthner, Paris Correspondent

Forecasts

Moreover, the latest official forecasts for the French economy show that there is no prospect of reducing unemployment before the end of the year. Indeed, it is likely to increase substantially. Estimates for growth in 1978 have been revised downwards to 3.2 per cent, whereas GNP must rise by about 4.5 per cent even to keep unemployment steady.

In the Prime Minister's view, France is still precluded by balance of payments and inflation constraints from adopting any major expansionary measures. Though orders have picked up and the investment climate has improved since the election, a substantial external stimulus is needed before the French economy starts ticking over satisfactorily again. To a large extent, therefore, the success of M. Barre's economic policies depends on whether agreement on a concerted growth strategy can be reached at the western economic summit in Bonn next month.

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FRANCE II

THE ECONOMY

A break with tradition

THE CRUSHING defeat of the Left at the general election last March has allowed the new French Government to take one of the biggest gambles in the country's post-war economic history. Freed from any electoral constraints for the next three years, M. Raymond Barre, the Prime Minister, has interpreted the Centre-Right coalition's victory not only as a rejection of the Left's collectivist political philosophy, but as giving him the green light for breaking with France's long dirigiste economic tradition.

By their choice at the polls, so the official argument goes, the French people have opted for what President Giscard d'Estaing likes to describe as "the advanced liberal society," which implies a free market economy. And that, in turn, calls for policies which not only reduce the State's intervention in the economy, as far as this is possible in a modern industrialised society, but allows industry to operate in a

genuinely competitive climate. The iron grip in which the State has held the economy for much of the post-war period cannot, of course, be completely loosened at one go, particularly given the pessimistic short-term outlook for the world and the French economy. But M. Barre and his new Economics Minister, M. René Monory, have already gone further than anyone expected them to in such a short time. With their decision progressively to free industrial prices by the end of this year and to bale out only those "lame ducks" who stand a genuine chance of becoming financially viable, they are even considered by some commentators who are not hostile to their fundamental economic philosophy to have embarked on a dangerous course.

Both the Government and its critics have produced a number of convincing arguments in defence of their views. M. Barre has put the main emphasis on industrial efficiency and orthodox budgeting. In justification of the freeing of industrial prices and the recent sharp increases in public sector prices, he has underlined the serious financial difficulties faced by many companies as the result of falling profit margins, and the unacceptably high level of Government subsidies to the nationalised utilities, currently running at an annual rate of FFfr 30bn.

Inflation

The Government has admitted that its pricing policies will lead to a sharp jump in inflation over the next few months and that the result for 1978 may be in the region of 11-12 per cent, compared with only 9 per cent last year. This, however, is the price which must be paid for the necessary adjustment to a healthier industrial structure, according to the Prime Minister. In the longer run, the freeing of industrial prices will have a disinflationary effect, the argument goes on. While 30

years of price controls in France have done little to check inflation, countries like West Germany, where industry has always been free to set its own prices, have one of the lowest rates of inflation in the world. Moreover, the Government's monetary and credit policies, as well as its wages policy, will remain restrictive, and it will make sure that French industrial products will face sharp competition from abroad. All these measures will help to keep inflation under control.

M. Barre's arguments are, no doubt, persuasive, but the main trouble with his policies is that they are highly selective. Industry has been given a hand-out, but prices in the services sector remain controlled for the moment. The banks still have to live with a 12.5 per cent ceiling for the annual rate of increase of the money supply and the same credit growth sellings as last year, which is also a constraint on new industrial investments. Last, but by no means least, the trade unions are being asked to accept a freeze in purchasing power for everyone except the 700,000 to 1m workers on the national minimum wage at a time of escalating prices.

Workers, however, have an unfortunate habit, as far as employers and Government are concerned, of concentrating on their wage packets and are not likely to swallow for very much longer an economic policy which, on the surface at least, appears to demand substantial sacrifices from wage-earners while favouring their employers.

BASIC STATISTICS	
Area	212,742 sq. miles
Population	52.9m
GNP (1976)	FFs 1,442bn
Per capita	FFs 27,300
Trade (1976)	
Imports	FFs 308bn
Exports	FFs 273bn
Imports from	
UK	£1.7bn
Exports to	
UK	£2.1bn
Trade (1977)	
Imports	FFs 331bn
Exports	FFs 319bn
Imports from	
UK	£2.1bn
Exports to	
UK	£2.7bn
Currency: franc \$1 = FFs 6.55	

The progressive rises in the monthly cost of living index—0.5 per cent in January, 0.7 per cent in February, 0.9 per cent in March and 1.1 per cent in April—have increasingly focused the unions' attention on the Government's wages policy, in spite of the fact that wages are inflation-indexed. Closely related, in the eyes of the unions, is the serious unemployment situation and what they consider to be the Government's neglect of this problem. Their criticism is, perhaps unfair, given the large sums earmarked by the Government and social security system in 1977 and this year to

stimulate employment. FFfr 4bn and 3bn respectively. However, it is certainly true that the new employment pact adopted by the Cabinet last month is less generous than last year's version.

The main difference between the two schemes is that tax concessions to be offered to companies employing young workers this year will be available only to those with a labour force of no more than 500 and with a turnover not exceeding FFfr 100m. And instead of total exemption from social security charges, companies will obtain only 50 per cent relief.

It is a moot point, in any case, to what extent these schemes have made a dent in unemployment which, in April, was still running at 11m. While the Patronat claims that the 1977 pact provided jobs for 550,000 people, the unions argue that this was achieved only by replacing older workers. Moreover, with the new emphasis on profitability and the relatively poor prospects for growth in France, it is considered unlikely that industry will be able to absorb a large enough number of new workers to bring down unemployment, certainly not enough to offset the hundreds of thousands of new job-seekers who will come on to the market in the autumn.

Privately, officials concede that unemployment could well rise to 1.2m by the end of the year, if not more, but here the argument that this is the inevitable consequence of the

industrial regeneration policies for more than a year. House-hold consumption is currently rising at an annual rate of more than 3 per cent and the improvement in the state of industrial order books since the beginning of the year has been considerable, particularly as regards consumer goods.

The steady increase in household demand should, normally speaking, be accompanied by a revival of demand for investment goods, and private industrial investment is expected to grow by between 3 and 4 per cent in volume in the current year, compared with only 2 per cent in 1977.

Prospects for the balance of payments remain reasonably good, particularly given the new-found strength of the French franc in the foreign exchange markets, which is keeping down the price of imports. The trade deficit last year was halved to FFfr 11bn, compared with 1976, and the balance of trade has been in consistent surplus for the three months up to and including April. So far this year, it is running at a small adjusted surplus of FFfr 94m, compared with a deficit for the same four-month period last year of FFfr \$5bn.

M. Barre should thus see the fulfilment this year of at least two of the three main objectives which he set himself when he was first appointed as Prime Minister in August, 1976—restoring trade balance equilibrium and stabilising the franc. That is, unless his new industrial prices policy gives such a sharp twist to the inflationary spiral that the exchange rate and the resulting higher price of imports push the trade balance into deficit again. The Prime Minister may have decreed that inflation is not the main enemy this year, but it could still be a powerful guerrilla force.

Robert Mauthner

Unrest

No doubt, industrial unrest will be kept down to manageable proportions before and during the summer holidays. But the chances of a "hot autumn" are now much greater than they were only a few weeks ago. Official forecasts for the growth of GDP in 1978 have had to be revised downwards from 4.5 per cent at the end of last year to no more than 3.5 per cent, mainly because of the slack international economic climate. Some private institutions even consider the latest official predictions to be over-optimistic.

Nevertheless, there have been distinct signs of a pick-up in economic activity since the year, if not more, but here the argument that this is the inevitable consequence of the

FOREIGN POLICY

Less aggressive approach

WHEN HE was elected as President of France four years ago, President Giscard d'Estaing had already had many years of experience as a Minister in charge of the country's economic affairs, but his knowledge of foreign affairs was strictly limited. While he had the reputation of being "a good European" and was generally expected to take an active role in promoting European unification, his ideas about France's role in other parts of the world, its relationship with the two super-powers and its attitude towards the developing countries were vague and ill-defined.

As he felt his way during the first year of his Presidency, the Gaullists, these uncertain political allies who have given M. Giscard d'Estaing most trouble since anyone else since his election, had a field day accusing him of all sorts of political heresies. The President they claimed, was about to sell out to the Americans. He was preparing to ditch France's nuclear force and, apart from his predilection for safaris in the African bush, had no real interest in France's traditional ties with and obligations towards Africa.

In short the French President had no intention of giving France the world role which General de Gaulle had spent so much of his time and energies in building up. The Gaullists complained. How wrong they were—at least in the longer run. M. Giscard d'Estaing is someone who does not like to

plunge headlong into unknown pools. His policies are formulated only after he has mastered his briefs and after an appropriate period of reflection, and only partially on the basis of an inherited set of principles. This process has taken time but, after four years the main lines of Giscardian foreign policy have now begun to crystallise.

Though it is at odds with Gaullist thinking in some fields, it can hardly be argued that President Giscard's foreign policy represents a real break with the past. The main difference lies in his less aggressive style and more pragmatic approach to problems rather than in fundamentals. No less than his two predecessors, M. Giscard d'Estaing is convinced that France has an important role to play in world affairs and that the solution to international problems should not be left just to the U.S. and the Soviet Union. But he is much more aware than either General de Gaulle or M. Pompidou of the physical limitations on a medium-sized power's capacity to influence events.

Vetoes

In general he considers fist-banging and vetoes to be counter-productive and does not like France to be isolated. Even in the case of the recent military intervention in Zaïre, he has been careful to ensure that it had the support of a very large number of African countries, of the U.S. and, less outspokenly, France's European partners. This desire to avoid diplomatic conflicts, if at all possible, has led above all to a great improvement in France's relations with the U.S. and a much greater willingness to play the part of the Washington Administration, and President Carter in particular, to listen to and take account of French views.

In European affairs Giscard has shown himself to be both an idealist and realist at the same time. Though clearly anxious to promote European unification, he has never espoused the federalist ideas of the founding fathers of the European Community. Indeed his most successful initiative has been the setting up of the European Council, which meets periodically at heads of government level and in practice ensures that no major decisions can be taken without the full agreement of all member States.

The dominant theme in his foreign policy over the last two years or so has been "France, the friend of the developing world." There was a vacuum to be filled. The U.S., after its traumatic experience in Vietnam, was drawing in its horns and concentrating mainly on its relations with the Soviet Union and China. Britain's ambitions to play a world role had been eroded by its serious domestic economic problems and West Germany was basically interested only in spreading its economic tentacles.

had built up a fund of good-will in the Third World. The developing countries as a whole appreciated its policy of independence from the two super-powers. The Arab world was grateful for its consistent support for a Palestinian homeland, and most of the former French African colonies still regarded France, which furnished them with large quantities of financial and human aid, as their best friend.

The prestige enjoyed by France in the Third World enabled it to play the leading part in setting up the North-South conference between the developing and industrialised countries. The disappointing outcome of the negotiations was certainly felt as a setback by the French, though they could hardly be blamed for it. What is perhaps equally important, however, is that all sides now recognise the need for a permanent North-South dialogue, if not in the same form as before, and that seeds were sown in Paris which will certainly bear fruit one day.

But when all is said and done, President Giscard's most ambitious as well as most dangerous foreign policy venture has been in Africa, where France has become deeply embroiled over the past year. It is not at all certain whether this was the original intention. During the early period of his Presidency, he did not appear to be particularly interested in fostering France's relations with its former colonies. Indeed he was accused both by the Gaullists and some of the moderate African leaders—such as President Senghor of Senegal and President Houphouët-Boigny of Ivory Coast—of benign neglect.

It was only after the Angolan affair and repeated warnings by

the two West African Presidents, 4,500 troops in the newly independent state of Djibouti in the Horn of Africa, and the 1,300 men in Senegal, are attached to permanent French bases under bilateral defence agreements.

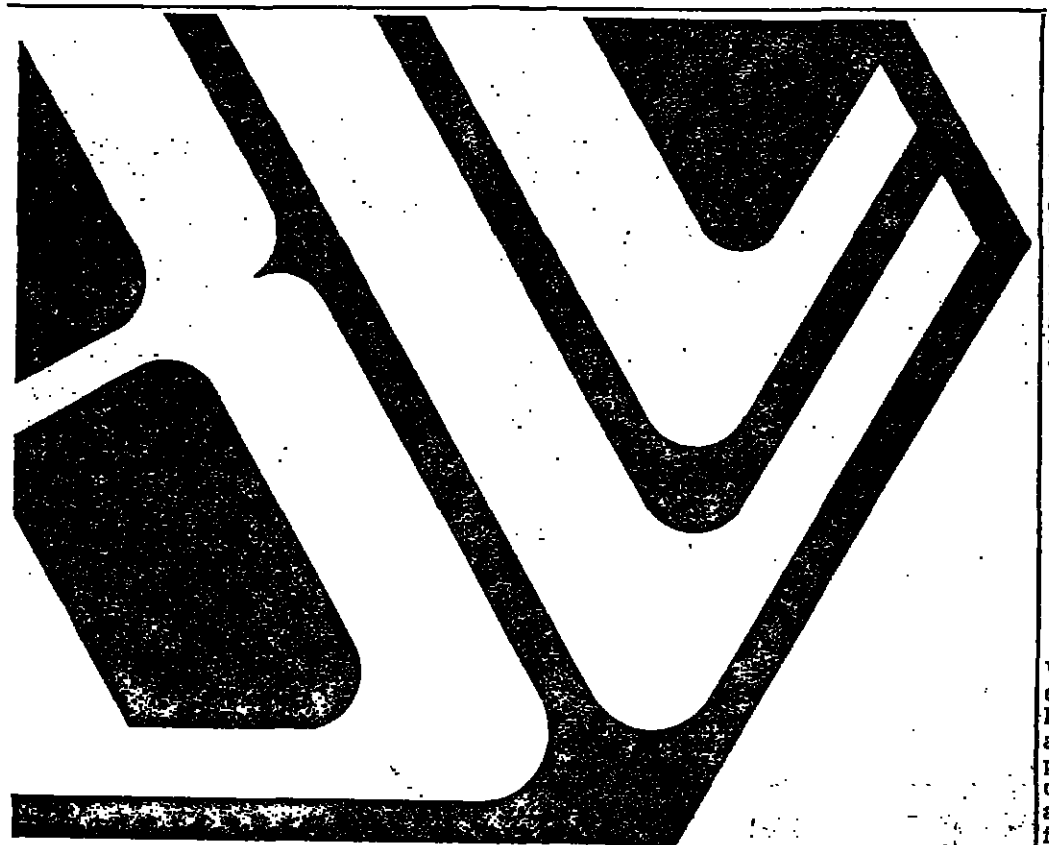
Politically, too, President Giscard's African policy clearly has its weak points. If any African government, however dictatorial, can always count on French help to prop it up when threatened by rebels who have often fled across the border to escape persecution, a change to a more liberal regime is ruled out.

Moreover, it is often very difficult to establish, as it was in the case of the latest invasion of Shaba, whether Cubans and Russians are in fact masterminding the operation.

The indications are that President Giscard has already begun to see the dangers of too heavy a French military involvement in Africa. His emphasis at the recent Franco-African summit on the need to set up a pan-African peace-keeping force, albeit with French technical assistance, appear to show that France does not want to play the role of "gendarme of Africa" for too long, or at least not by itself.

The co-operation of other European nations, particularly Britain, with its long experience of African affairs, would probably be welcomed by France. But its policy remains ambiguous. On the one hand the French relish the opportunity of playing the kind of major international role to which normally only the super-powers can aspire. On the other they fear its longer-term diplomatic and military consequences. The U.S. debacle in Vietnam is after all still fresh in everybody's mind.

R.M.



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(in thousands US \$)

	31.12.1976	31.12.1977
CAPITAL & RESERVES	25,177	38,853
Net Results	741	2,987
Total Consolidated Balance Sheet	516,112	842,147

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305 SR	£3599	1472 cc	45.5 mpg	33.6 mpg	31.7 mpg
			(6.2L/100 km)	(8.4L/100 km)	(8.9L/100 km)

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FRANCE IV

ENERGY POLICY

A long road to self-sufficiency

IT USED to be said that France was a country which had everything. More generously endowed with agricultural land than any other Western European country, which made it self-sufficient in food, and with a dynamic industry which has been built up since the creation of the Common Market, the French economy appeared to others to be an Eldorado. But that was in the days when oil could be bought for peanuts. Everybody, including the French, had forgotten that France, so rich in other ways, was poorer than most in indigenous energy sources. It took the world oil crisis in 1973, when the price of this essential commodity was quadrupled, to bring home to the French the seriousness of their economic predicament.

Dependent on imports for 75 per cent of its energy needs and, what is more, essentially on suppliers in the unstable Middle East region, France was, and still is, in a particularly vulnerable position. A major military conflict in the Middle East, such as the Arab-Israeli war in 1973, could threaten its energy life-line and, at worst, bring the French economy to a grinding halt. A quick look at the figures eloquently illustrates the magnitude of the problem.

Oil products, which represented only 30 per cent of the country's energy needs in 1958, made up 75 per cent of the total in 1977, while the part of coal fell from 60 to 17 per cent. During the same period, moreover, the sources of France's oil supplies are dangerously concentrated on a small number of countries. Saudi Arabia, Iraq, Iran and the Gulf Emirates supply as much as 75 per cent of France's crude oil needs, with the first-named country alone providing 36 per cent of the total.

The prospects for discovering new national sources of traditional energy products are slim. Exploitable coal reserves are estimated at no more than about 550m. tonnes, 1,000 times smaller than those of the U.S. and only one-twentieth of West German reserves. French coal, on the whole, is not competitive with imported coal and is likely to be even less so after forthcoming price increases which have been authorised under a contract signed by Charbonnages de France and the Government.

Production from the natural gas field in Lacq, in the south-west of France, once considered to be the answer to at least some of France's energy problems, will start to decline after 1982. By 1980, according to the latest predictions and plans, French-produced natural gas will meet only 25 per cent of the country's requirements, with one-third coming from the Netherlands and the rest from Algeria, the Soviet Union and the North Sea fields.

Hydroelectricity, with which France is comparatively well endowed, has already been fully exploited, while the chances of finding significant quantities of oil in the Western Approaches are still considered to be very small, in spite of the large investments which have been made by French oil companies on exploration of this offshore area.

France, therefore, had little choice but to go nuclear in a big way, while at the same time stepping up its efforts to diversify its sources of imported energy, reduce its oil consumption and develop new sources of energy such as solar power.

The first really big boost to France's nuclear programme was given by M. Pierre Messmer in 1974, only a few months after the western world had been faced with the bitter truth that the era of cheap energy was well and truly over. At the time, France had an installed nuclear capacity of no more than 3,000 MW. The Messmer plan provided for a sharp increase in this capacity to 45,000 MW by 1985 at the rate of some 6,000 MW per year and a total investment cost estimated in 1975 at some Fr 100bn.

The response has exceeded all expectations. Within a year, the installation of new nuclear capacity has exceeded the target of 1,000 MW.

Through supplies are expected to fall short of demand until 1985, France is in a relatively favourable position in this field. It produces 7 per cent of the world's total uranium output and has access to 10 per cent of world reserves, thanks mainly to its privileged relations with former African colonies such as Niger, Gabon and the Central African Republic. The rest of its requirements are made up mainly by imports from South Africa, where French interests have a stake in uranium mining.

At the moment, totally dependent on foreign uranium enrichment facilities, particularly in the U.S., France is also making a big effort to plug this hole. It is a major partner in the Euratom consortium, which is building a gaseous diffusion enrichment plant at Tricastin in the Rhone Valley. With a capacity of 10.7m. separative work units, Tricastin is scheduled to start production in 1979 and become fully operative three years later. A project for a second enrichment plant is currently under consideration.

Last but not least, the French are actively pursuing the development of reprocessing facilities which, apart from meeting their own domestic requirements, offer a big prize in the form of foreign contracts. Large contracts have already been signed with Japan, West Germany and Austria for the reprocessing of spent nuclear fuel at the French plant at La Hague.

The French are thus well and truly set on a nuclear path, but the dividends will be slow in coming in. According to the latest estimates, France will still be importing some 100m. tonnes of oil in 1985, about 40 per cent of its total energy requirements of 240m. tons of oil equivalent (toe), while nuclear electricity will provide only 50m to 55m toe, natural gas, most of it imported, 37m toe, coal, 25m toe and new energies only 2.3m toe. It will be a very long haul indeed before anything like independence or self-sufficiency is reached.

R.M.

GOVERNMENT AND INDUSTRY

New strategy unveiled

THE French Government has proclaimed a new industrial strategy based on restoring to companies their right to fix their own prices, reinforcing competition, providing incentives and aid for the development of new technology, and insisting that sectors with structural problems will only qualify for aid if they can present plausible recovery programmes and managements in which the Government has confidence. At the same time it is proposing measures to encourage the flow of savings into industrial investment.

But while these measures, if followed through, will bear fruit in the medium term, there are a number of sectors crying out for immediate assistance, and some of the companies in them are close to bankruptcy. These "burning dossiers" are awaiting action from the Government's ruling directorate composed of M. René Monory, Economics Minister; M. Andre Giraud, Industry Minister; and M. Robert Boulin, Labour Minister; all under the direction of Prime Minister M. Raymond Barre. Here then, is a very selective guided tour through the waiting room of the Industry Ministry.

To deal with the steel industry's problems the Government was forced 15 months ago to put together an emergency package of closures of old installations and modernisation of plant. The programme—which looks to the Government, the industry's own collective fund-raising operations (via the thanks to the jump in oil prices, has also rapidly eroded since then, without, however, disappearing completely.

Whereas, in 1974, the price of nuclear electricity was about half that of conventional electricity—4.5 centimes compared with more than 10 centimes per kWh—in 1977, the relationship

ment must be prepared to play ball—around 20 per cent of the debt is owed to the Government. The industry wants a consolidation of debt accompanied by some sort of moratorium, and it is hoping to get the Government's response before the holidays.

On the prices from the picture is more encouraging. The 5 per cent January rise imposed by Brussels in fact translated into a 15 per cent rise in France because it was calculated on a price level well above the level actually being practised in France at the end of last year. The April rise, because of the recalculation of values in relation to the unit of account, added some 4 per cent for France, leaving prices slightly above their July 1974 level. There is a 10 per cent rise still to come, so the industry stands a reasonable chance of getting the overall 25 per cent increase in the year that it thinks necessary to start moving back to profitability. Prices for export have risen also from between 15 and 25 per cent to non ECSC destinations.

Output in the first four months of this year was 8.1m. tonnes, 7.6 per cent higher than last year; but after adjusting for the strikes of April 1977 the real rise is closer to 3.3 per cent. Total 1977 output was 22.1m. tonnes against 23.2m in 1976 and the industry does not expect to get back towards 33m. tonnes capacity before the mid-1980s. Some 10,000 of the planned 18,000 jobs have already gone, including some 3,000 outright redundancies.

The remainder of the jobs have gone through early retirement (at 56.4 years), voluntary departures and the return of around 1,000 migrant workers with a Frs 10,000 pay-off apiece.

CONTINUED ON NEXT PAGE

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THE STATE SECTOR

Purge gets under way

SPRING IN Paris this year was not only cold — it was painful. The Government, determined in the wake of its election victory to take French industry by the scruff of its neck and shake it into competitiveness, had made a solid start by decreeing a sharp rise in a number of tariffs directly under its control. Coal was to go up by nearly 8.7 per cent; railway tickets by 15 per cent, with freight to cost around 10 per cent more; stamps 20 per cent more; metro tickets up from Frs 11 to Frs 12.25 for a 10-ticket book; and 10 per cent on gas and electricity prices.

M. Raymond Barre admitted that this would cause a few months of bad cost of living figures, but he was unrepentant. There was a clear difference, he said, between price rises occurring against a background of a wobbly currency, unhealthy trade balance, wages out of control and excessive monetary expansion and the rises which took place in a planned fashion against the background of wage controls, a stable currency, a restored balance of payments and firm supervision of the money supply. These "curative" rises were essential if the inflationary budgetary deficit of the State was to be reduced.

M. Barre has never failed to cite chapter and verse once given an opportunity. This year the State — that is, the taxpayer — was facing a bill for subsidies to the public sector of Frs 30 bn (almost £4bn). Without a price increase the State-controlled (51 per cent) SNCF railways would lose Frs 5.7bn this year, while the total State subsidy to the system would approach Frs 14bn.

The increase in public sector tariffs to more realistic levels is one of the lines of attack decided on by the Government in its campaign to tackle the whole business of the operating deficits in the public sector. The other elements are a severe look at investment projects and the opportunities for economies, and the drawing up between the State and the enterprise concerned a sort of formal treaty setting out the rights and obli-

gations on each side — a "know-where-we-stand" approach.

The French State sector is large. Depending on how you define it, it accounts for 11 per cent of industrial employment and the same proportion of industrial added-value. One M. Edouard Bonnetous, president of the Senate's Finance Commission, has made something of a hobby out of tracing the "creeping nationalisation" of French industry via the diversifying activities of State-owned companies. He claims that whereas in 20 years the number of State-owned holding companies has declined from 170 to around 130 their subsidiaries have multiplied from 266 to almost 650.

Crowned

But they cannot all be lumped together. The financial State sector is crowned by the three State-owned big banks — the Banque Nationale de Paris, Credit Lyonnais and Societe Generale. If you add in the trustee and popular savings banks you find that the State accounts for 80 per cent of bank deposits, while on the same definition collecting some 60 per cent of insurance premiums. Then there is the industrial State sector, in which pride of place is invariably given to Renault, the motor manufacturer, but which embraces the coal mining industry with a large chemicals and fertiliser offshoot; the 70 per cent State-owned oil semi-major Elf-Aquitaine; and the aerospace company Aerospatiale.

Finally there is the services sector, particularly transport with the SNCF, Air France, Air Inter, the shipping lines Transat and Messageries maritimes (owned by General Maritime).

In a category by themselves are the post and telecommunications network, currently undertaking a colossal investment programme to give France 20m telephone subscribers by 1982, and the gas and electricity utilities, which are in charge of an ambitious programme of nuclear energy.

The electricity authority, EDF, is one of the most voracious consumers of capital.

Last year it had a turnover of Frs 36.2bn giving a rise to an operating profit of Frs 1bn (against a Frs 620m loss) and a net profit of Frs 679m (loss of Frs 955m).

Its total financing needs for the year were Frs 17.3bn, including Frs 13.2bn investment, but it was able to raise only 43 per cent of this through self-financing. It raised Frs 9.1bn in new debt including Frs 3.8bn in foreign currency (EDF has developed a taste for the New York market); Frs 2.5bn on the local capital market and some Frs 1.6bn from the State via loans or capital increases.

Its debt ratio (all forms of debt divided by own capital) was 109 per cent in 1967, virtually the same five years later, and 154 per cent last year.

Compared with the SNCF the electricity utility is healthy. The subsidy to the railways includes compensation for the control of fares, subsidies for various concessionary fares and a very hefty contribution to wards a pension fund which is actually paying benefits to more people than the existing working staff of the system.

Virtually all the main concerns in the State-owned sector have seen their capacity for self-financing (defined in France as cash-flow divided by financial needs) diminish over recent years, particularly as they have had to suffer severe price limitations while in some cases sustaining ambitious investment programmes. In the case of the railways this decline has been calculated at from 76 per cent in 1970 to 36 per cent last year.

The Government has defined four areas of concern in the State sector: operating losses; cash needs; the level of subsidy being demanded; and their excessive call on savings at the expense of other enterprises.

Also requiring capital — a reference to the dominance of the public sector on the fixed interest market and the eclipse of equity capital.

Its policy for tackling these problems is in a very early stage. The price rises mark a first step, and the Prime Minister has been at pains to emphasise that there is no question of the complete

elimination of subsidies. However, the State sector seems likely at least to follow the general evolution of prices in the economy generally.

The review of investment programmes and the search for economies is also just beginning, though the Government has already selected one "golden child" — the reduction of uneconomic rural services on the railway network — as an indication of its thinking.

The interesting part of the strategy is the notion of

negotiating "company contracts" with enterprises which lay down specifically both the management goals to be achieved and the resources to be made available. Two concerns have so far signed such "treaties" — Air France and the coal industry — while two more are in the course of negotiations, the electricity authority and the railways.

The contract with Air France illustrates the attempt to put the relationship between State and company on a clear footing.

The company has suffered badly from State interference over the past few years. Notably it had been obliged to maintain in service a fleet of elderly Caravelles because there was no European replacement available; to divide its operations between the two airports of Roissy and Orly; and to operate Concorde. All these obligations were compensated, but the airline had no idea of the direction in which it could travel.

The contract settles each of these problems. It permits the replacement of Caravelles by American aircraft as a temporary measure on condition that Air France becomes the lead airline for the eventual new European JET airliner, and it lays down specific financial compensation for each Caravelle maintained in service until they are phased out. The airline also illustrates the attempt to order further wide-bodied aircraft — Airbus and 747s — with the

broad details of finance settled. The contract also provides for the concentration of activity on Roissy-Charles de Gaulle airport and again specifies compensation, while the entire Concorde investment has been taken out of the airline's books, including transfer to the State of the responsibility for 70 per cent of the operating losses of the supersonic service.

Further clauses deal with growth expectations and productivity — it is a fairly comprehensive planning agreement. Any new obligations imposed by the State which do not make commercial sense will be specially compensated.

The co-financing contract (with Charbonnages de France) which also covers 1978-80, provides for the restoration of price freedom, fixes the level of State aid in relation to electrical energy produced and industrial growth transfers to the State certain non-operating costs, and outlines financing

policies. The contracts are not a magic formula for profitability but they have the merit of making it quite clear for the benefit of management where lies the frontier between its freedoms and State imperatives. For the State, the burden of the enterprise becomes at worst a predictable rather than an unpredictable factor.

The policy of purging the public sector has just begun and will certainly cause grumbles — the employers, who themselves are having price freedom restored to them, have been one of the first to complain about the effect of public sector price rises on their costs. It will be an interesting test of M. Barre's political weight and of President Giscard d'Estaing's political nerve how far and how quickly the Government goes in its commitment to restore a liberal competitive economy.

David Curry

Strategy

CONTINUED FROM PREVIOUS PAGE

At the end of 1976 the steel industry workforce numbered 157,700. Twelve months later it was down to 142,700 and by April next it should be 135,000.

Another of the sectors the Government is itching to restructure is machine tools. The problems are the traditionally weak trade position of French machine tools (this year for the first time in a long while the industry managed a first quarter surplus); the dependence on a handful of large value contracts for its exports; the relatively small size of the companies and, of course, very severe losses.

There are twin lines of attack by the Government: the attempt to promote the reorganisation of the industry round a smaller number of "poles" and the creation of looser groups of smaller companies to undertake joint export marketing and overseas investment. In the attempt to improve the performance of the smaller companies the semi-state Institut pour le Développement Industriel (IDI) plays a leading role.

The country's leading machine tool maker is the Renault motor company. Its own division plus the seven subsidiaries it controls give it a group turnover of around Frs 365m, of which around a half comes from sales to the company's motor divisions and a significant part of the remainder from contracts with Eastern

Europe. While Renault is not intending heavy investment in this sector, which is geared towards long production runs for motor components, it is intent on consolidation and restoring the division's financial position.

The No. 2 of the industry, Ernault-Somua (200m workforce and losses of Frs 44m last year) is also backed up by a powerful group, in this case the Empain-Schneider empire. But the Government's current pre-occupation — centre on the No. 3 of the industry in terms of group turnover (Frs 290m) Ratier-Forest-GSP, particularly the Forest part of the group with its Frs 173m of turnover and 1,100 workforce. The group's 1977 losses were around Frs 21.5m. The IDI holds more than a third of the capital of Ratier-Forest-GSP but despite this strategic stake at the Government's disposition foster-parents are in short supply.

Renault has declined the honour, saying it has enough to do putting its own house in order and arguing that the sector has traditionally been fairly small-scale throughout the world and that it operates better via "human-scale" enterprises. Renault is also concentrating on developing industrial robot machines to replace repetitive work on motor production lines.

This is little consolation to the Government, which sees in Forest one of the most advanced of the French machine tool

makers and one whose order book is heavily geared to Eastern Europe.

According to the Syndicat des Constructeurs Français de Machines-Outils (the industry's trade federation) production in 1977 fell from 55,454 tonnes in 71,200 tonnes, of which just over half was for export to a value of Frs 1,32bn, some 3.37 per cent down in volume but 1.7 per cent up in value over 1976.

The body covering metal transformation and mechanical industries says that orders have picked up lately (40 per cent better in the first quarter than last year) but that the customers are still smaller companies ordering in handiuls. The bigger clients, deterred by the cost of money (although the cost of overnight funds on the market is below 8 per cent for the first time in two years) have not started to reach for their cheque-books.

At some stage, but perhaps not before 1980, orders are expected to lift sharply because of the ageing of the machines in use in France. It is reckoned that two-thirds of installed capacity is 10 years old against only 40 per cent in Japan.

Carrying on to the oil industry, this has complained for years that the prices it can charge at the pump are inadequate. In fact a law of 1928 giving the State power to control the import, refinery and distribution of petroleum products makes this sector one of

the most tightly regimented in industry. In addition, the law prescribed that oil imported for the home market must be carried to the tune of two-thirds under the French flag, and this is the restriction singled out by the French companies as their single biggest cost handicap.

Elf-Aquitaine, which accounts for slightly under a quarter of the refined products marketed in France, and is 70 per cent State-owned, has lost Frs 3bn in refining in the past three years, and the difficulties of the 30 per cent State-owned CFP. Total group in refining have also been pronounced. Both companies signed the memorandum sent by five European oil groups in Brussels seeking regulation of exorbitant prices and of investments and both would prefer the solution to come from Brussels.

In shipbuilding, Government aid is running at about Ffr 1.5bn a year and the Transport Ministry is refusing any more. The industry says that unless aid is stepped up considerably French yards will be completely unable to compete in world markets and that many of the 30,000 direct jobs and 50,000 indirect jobs in the industry will be threatened in 1979. It argues that Government aid amounts to up to 20 per cent of sale price of a ship which translates into 10-15 per cent of cost price compared with the 30 per cent, accorded to some competitors by their

governments and the highly beneficial terms some governments offer to Third World countries.

According to the industry's central body, deliveries in 1977 were 730,000 dwt; starts were 13.5 per cent down on the previous year; and for the third year in a row orders booked equalled no more than 4 per cent of deliveries.

The shipyards started 1975 with an order book of 6.19m grt but at the start of this year it was down to 1.74m grt. Only 19,000 grt of new orders were placed in 1976 and 15,000 in 1977, when French shipping companies ordered more than 60,000 grt overseas. For three years France has failed to register a single foreign order. The only orders in sight are for two Ffr 20m each refrigerated container ships to carry bananas, but Chantiers de l'Atlantique may have to build them for its own account and lease them subsequently.

Shipping companies themselves face a crisis. Their association says that debt has risen from Ffr 10.7bn to Ffr 12.2bn in a year and that charges are running at Ffr 1.5bn a year, with cash-flow continually declining. It estimates that operating profits in the dry cargo business have fallen some Ffr 80m short of debt repayment charges and that the deficit would reach Ffr 300m in 1978 and remain high.

David Curry

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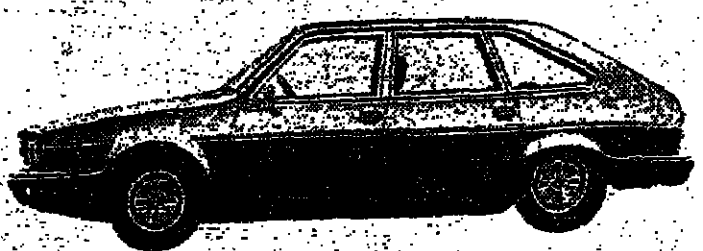
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FRANCE VI

BANKING

The seats of empires

THE STALELY Parisian monuments where the big French banks have their headquarters, with their high ceilings and carpeted corridors, are becoming more and more the seats of empires. The rapid expansion of French banking overseas in recent years expresses a dynamism that belies their august facades.

It is only in the last decade that the big three nationalised deposit banks—Banque Nationale de Paris (BNP), Crédit Lyonnais and Société Générale—have made it into the world's top ten banks. As their international operations increased, so did the banks come to rely on a growing extent on foreign risks for their profit.

The BNP, for instance, in its 1977 report, attributes "more than a quarter of the bank's net earnings" to the operations of its 21 main foreign offices. Among the leading peripheral sector banks, Crédit Commercial de France last year made 40 per cent of its profits abroad.

The proportion of overseas earnings is larger among some of the top U.S. banks, but this is largely due to the special role of the dollar in French banking terms, it is unprecedented.

Besides the general movement towards internationalisation of banking, there are several reasons behind this trend. French banks have since 1972 been subject to Government controls aimed at keeping down the growth in money supply, in the form of strict ceilings on each bank's percentage increase in credit operations.

The two main exemptions to these controls, in the obvious interests of helping to restore France's trade balance, are loans for energy-saving projects

and medium and short-term export credits. Between these two categories make up half of all domestic lending, which meant that last year, for instance, when the big banks were pinned down to a 5 per cent growth in their normal credit operations, the total volume of loans actually increased by 14 per cent.

The prospects are that credit controls will stay in one form or other for some time, adding to banks' interest in their export credit activities. Most bankers seem resigned to this, even though the Government is now freeing its controls on industrial prices: the Government's policy is aimed at strengthening companies' own financial base and not at letting go on the money supply.

Bankers have proposed other means of control—such as a fixed ratio between banks' capital and the amount they are allowed to lend—and many still complain. M. Jean-Jacques Leveque, chairman of Crédit Commercial de France, has called the controls "barbarous."

But it is not just the controls that are forcing bankers' arms. The slowdown in the domestic economy has meant that in any case demand for credit is low. In the second half of last year it did not even hit the ceiling. The banks were left with a good deal of wind in their lungs.

The setting-up of new branches in France has also slowed down. The years after 1972, when the Debré reforms of the so-called Debré reforms of 1968-69, when the banking system was liberalised and the distinction between deposit banks and merchant banks virtually erased, saw a massive expansion.

These were les années folles of French banking, when large numbers of families who had kept their money at home

became clients and started using bank services for the first time. Now the possibilities are virtually exhausted, with the exception of the State-owned farm loan agency, the Crédit Agricole, which continues to open new branches and whose activities have spread outside the purely farming area. The Banque Arabe et Internationale d'Investissement (BAII)—

The banks' activities abroad are a source of anger to other banks. "It falls into four main categories: the caustic finance for French exports, assistance for French companies setting up overseas, management of foreign currency loans and the recycling of petrodollars.

Disappointing

All three of the big State banks belong to international banking clubs—Société Générale alongside Midland in Europe, BNP alongside Barclays in Africa, and Crédit Lyonnais in Europartners—while CCF joins Williams and Glyn's in the Inter-Alpha group. But these associations have proved disappointing in their scope, and the banks are now leaning much more towards setting up their own operations.

In London, the French banks have long-established, Crédit Lyonnais and Crédit Industriel et Commercial arrived there in Victorian days. The presence of BNP, which has just opened new offices in King William Street, dates back to 1867, when the Comptoir National d'Escompte de Paris became one of the first foreign banks to open a London branch.

The BNP was formed 12 years ago through a merger with Banque Nationale. Abroad, Paribas was active in

pour le Commerce et l'Industrie, which at the time had the biggest foreign network among French banks. Aggressive in its approach, and the most active energy concern. After the war it set up an investment bank in the U.S.—Paribas Corp.—the first non-U.S. bank to do so. Its big U.S. operations—Paribas North America, Becken Warburg-Paribas and this month a new branch in New York—helped establish the bank in the Eurodollar business. It is now one of the most active banks in the Eurocurrency markets.

Also because of its industrial interests overseas, Paribas was one of the leaders in the post-war period in setting up export and import finance mechanisms. A pioneer in Moscow, Paribas has also built up in recent years important interests in Asia. In the Middle East, it has the largest network of any bank of continental Europe. Its more recent venture into the Far East, where others, such as Banque de l'Indochine et de Suez, the main banking arm of the Suez group, have been longer established, includes a minority stake taken last month in a leading Hong Kong broker, Sun Hung Kai. It is now seeking a branch in Hong Kong to take advantage of the authorities' change of line with regard to foreign banks.

Although its French interests have also expanded, Paribas now estimates that half its profits are earned abroad, and the proportion is going up. A look round the main banks' profit figures for last year makes it clear that despite all their complaints about credit curbs, about State domination, about the para-banking institutions—they are generally not doing so badly.

David White

MOTOR INDUSTRY

Production picks up

FRENCH MOTOR manufacturers are set to achieve a record output of cars and small vans for the third year in a row. In 1977 the previous year's record was comfortably surpassed when output in France reached 3,096m. If the 460,000-odd cars manufactured overseas with varying proportions of local components are counted, it means that last year well over 3.5m cars bearing the marque of a French manufacturer were produced. Direct exports alone accounted for more than 1.6m units.

This year will not see a dramatic increase, but the big three manufacturers are all forecasting that they will match last year's performance and may edge ahead of it. Although output over the first three months of the year at 845,673 fell behind last year's figures by 2.8 per cent (overseas assembly was well ahead) and registrations were running 9 per cent down, April brought much better news. Production was up by 3.6 per cent and though registrations were still below the level of April last year their pace was picking up. At four months the industry's production in France was topping 121m.

Restraint

Last year the industry was operating in climate of severe economic restraint. In particular it was restricted to a 6.5 per cent price increase for the whole of the year which fell well behind the increase in labour costs (average industrial earnings were up by around 11 per cent). In fact motor manufacturers have had to make do with an overall price increase of 8.9 per cent in the period since M. Raymond Barre introduced his economic recovery programme in October, 1976.

The situation is now changing to some extent. The Government is continuing to hold down wage rises to the equivalent of cost of living increases (which could easily top 10 per cent this year) but it is committed to freeing most industrial prices in the third quarter of the year, with the motor industry scheduled to be "liberated" in mid-June and commercial vehicles and tyres already freed on June 1.

At the same time there are signs of some firming in the steel market, a fundamental source of supply, and the steel industry thinks that with a bit of luck its prices might manage a 25 per cent rise over the year. The general feeling is that there will be no dramatic price increases though there will be

some move towards closing the gap between French and other European prices, which are generally higher (except in Italy). In any event, the industry is too politically aware to risk a sudden price increase.

Each of the big three manufacturers is going into battle with new models. Peugeot-Citroen unveiled its Peugeot 305 at the end of last year. Output this year should reach 80,000 and is fully bought up. By the end of the year output should reach around 1,000 a day, and the 305 is very much the car which will carry Peugeot's colours into its African and Middle East markets. The old battle-horse, the 504, is still running at 1,300 a day and is the biggest sold and exported car in the stable. The small car, the 104, is running at around 700 a day while the up-market and expensive 604 is being produced to the tune of around 30,000-35,000 a year.

Peugeot produced 780,000 cars last year and expects to do marginally better, and to hold its exports at about 32 per cent of output. There is the hint of new models to be unveiled at the October motor show—it is generally supposed that the 504 is due for renewal but the company is keeping its cards close to its chest.

Its stablemate Citroen expects very much the same trend. About a year ago the Peugeot-Citroen tandem, which has always tended to act like brother and sister rather than husband and wife, got a new president in the shape of the 40-year-old Jean-Paul Parayre, one of the particular breed of young and political whizz-kid civil servants familiar in France. He presides over a three-man directorate including Pierre Peugeot and Gerard de Pins and it was stressed that the introduction of a relative newcomer as president (he joined the group in 1974) did not mark any radical departure in the policy of separate identity for the two components in the group. However, given M. Parayre's experience as one of the State's watchdogs on the Renault board it is thought that he may be rather more ecumenical when it comes to joint ventures in the industry.

Last year the group's profits rose marginally over 1976 to FF 1,596m net, whereas cash-flow was more than 21 per cent stronger at FF 1,586m, and turnover close to FF 42bn, of which 49 per cent represented exports and overseas activities. Chrysler is the relative baby of the big three, with a patchy profits record. Last year its net profit dropped from FF 215m to FF 17m but the company

says much of this reflected the cost of setting up the new line for the Horizon. Chrysler's champion in the battle of the new middle-range cars. The company expects to produce its maximum of 520,000 cars this year, of which around 210,000 will be Horizons.

Over the past three months the company claims that it has improved its market share by a couple of points to around 12 per cent.

Renault has followed an aggressive policy of multiplication of models (Renault always denies that it is ever replacing anything) for some years. This has seen it move into the executive car range with the 20s and 30s and add new blood to the medium car range with the inflated mini, the 14. A couple of months ago it unveiled

its newest competitor in the shape of its "Euro-car", the Renault 18, designed to fit into the market between (and with some overlap) the 12 and the 16. Initial output was 220 a day and by November some 800 a day is the target. Both the R18 and Peugeot's 305 stir clear of the familiar hatch-back formula to opt for a conventional boot.

While Renault runs second to Peugeot-Citroen in home output it leads the field in global production, around 1.7m last year, and it is the expansion of Renault's overseas presence which is one of the main preoccupations of the car division. In particular, Bernard Hanon, the head of this division, has been itching to have a new

crack at the American market and the recent deal between American Motors and Renault must be seen in this context.

The company's current position in the U.S. is based on the mini R5-1e car—but total 1977 sales in the U.S. were still below 13,000. The main interest of the AMC deal—which is still being fleshed out—is the access to the AMC 2,100-strong dealer network (though some will presumably stick to the European manufacturers with which they are already associated). The Renault network in the U.S. is only 335-strong. There is also the prospect of production of the new Renault 18 in 1980 at the Kenosha AMC plant, which is at the moment producing only to a third of its

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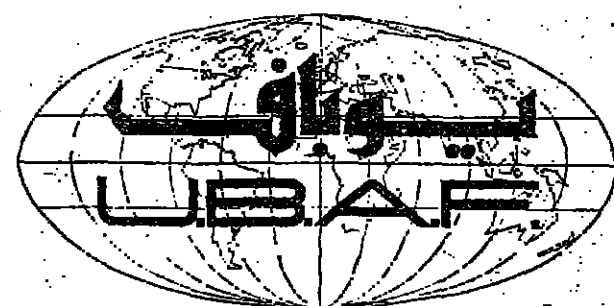
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MATRA

Registered Headquarters: 4, rue de Presbourg—75116 Paris, Tel. 723.54.04

Through its four main activity sectors: military, space, civil and automobile, MATRA is constantly spear-heading advances in the state-of-the-art, relying on a sum-total of experience and expertise that few firms can claim to equal.

PARENT COMPANY (in million Francs)

	Turnover (excluding taxes)	Net Profit
1976	1,472	25.9
1977	1,794	87.5

The breakdown of the Parent Company's 1977 untaxed turnover by sector is as follows (in million francs):

Military activities	1022.8
Space activities	281.3
Automobile activities	315.6
Civil activities	174.3

Taking into account the activity of the subsidiaries and eliminating the inter-group services, the untaxed turnover of the MATRA Group for 1977 amounts to 2,104 million francs; non-military industrial activities account for half of this total.

Military Sector

In addition to producing conventional aeronautical weapons (conventional rockets, missiles, guided missiles) MATRA has designed, developed and manufactured self-guided missiles, as well as prime contractors for such systems, and associated itself with various national co-operators of high industrial reputation.

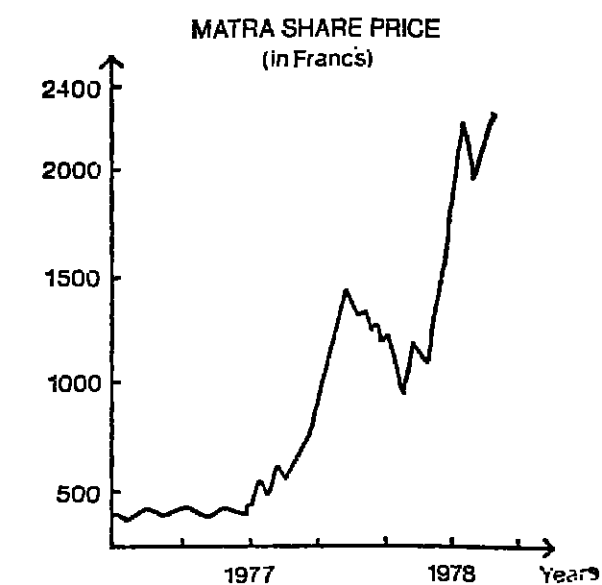
MATRA has specialised in the production of various types of missiles: air-to-air 1550 MAGIC for close-up aerial combat, surface-to-air (CROTALE) system developed by THOMSON-CSF for very low-level defence, air-to-surface (MARTEL) anti-radar version developed with HSD, anti-ship, ground-to-air, air-to-sea (OTOMAT) anti-ship missile, long and very long range.

MATRA has also produced sophisticated air-to-surface weapon systems such as BELUGA close-up support, and DURANDAL for the destruction of airfield runways. Finally, MATRA has developed the very advanced air-to-air interception missile, the SUPER 530, with great snap-up, snap-down capability, for which the French Air Force has just placed a standing order.

When it enters service the SUPER 530 will certainly be the most sophisticated, high-performance, air-to-air missile in its class.

Space Sector

In fifteen years of space activity MATRA has gained an enviable international reputation. It is engaged in all the European programmes: CTS telecommunication satellite, its maritime version MAROTS, the radiometer of the METEOSAT meteorological satellite, the ARIANE



launcher equipment case, and the on-board data processing system of SPACELAB.

Finally MATRA is to be awarded the contract for building the French Earth Observation Satellite—SPOT.

Automobile Sector

After having gained three consecutive victories in the LE MANS 24-hour race, MATRA withdrew from competition in 1974. The Company mass-produces, in its Romorantin factory, two car models:

—The MATRA SIMCA BAGHEERA, an original three front seat coupe.

—The latest product, the MATRA SIMCA RANGIER, a "Field Hunter" that has achieved a great commercial success since it was launched in June 1977.

Civil Sector

The activity of this sector is essentially concentrated in four fields:

—Automatic transport systems (construction of the Little Metro-France) and airport development.

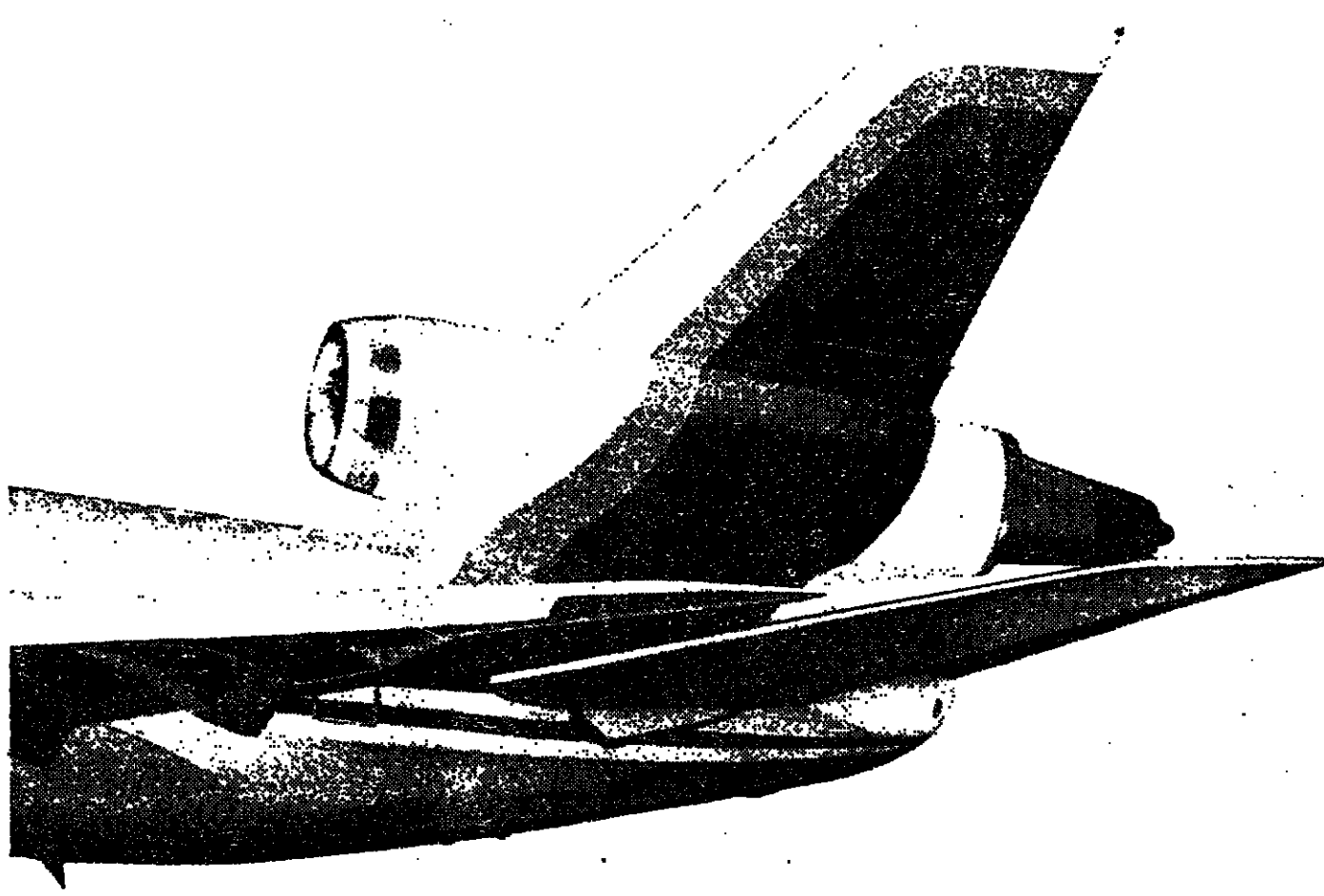
—Optics, producing in particular equipment and systems in the Photogrammetry, aerial reconnaissance, photography and terrestrial resources tele-detection fields.

—Industry, regrouping the tele-supervision (especially for power carrier networks) and the off-shore oil drilling and extraction fields (control units of submerged systems).

—Telecommunications: videophone, telecopier for the general public, aids to telephone operation, tele-distribution and postal mechanization.

MAIN SUBSIDIARIES

	Percentage held by MATRA	Turnover (untaxed) 1977 Frs. m.	Activity
INTERELEC	75	62.7	Making of automatic control systems for urban transportation
MATRA ELECTRONIQUE	90	50.8	Professional electronics
MATRA INFORMATIQUE	55	84.0	Data acquisition and processing
CIMT	43	242.8	Rail rolling stock
COMELIM	55	47.2	Printed circuits



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Every jet, that is, with the exception of the A300, which does the same job with two.

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The A300. Its two turbofan engines can easily fly 250 people non-stop from New York to Los Angeles. Smoothly. Quietly. More economically.

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FRANCE VIII AEROSPACE

Time for decisions

THE SHAPE of the French civil aviation industry to the end of the century will be largely determined by decisions to be taken this year—decisions which will also determine the degree of integration of the European industry as a whole.

Almost certain is the go-ahead for the construction of the new version of the Airbus—the B10 to carry some 200 passengers—to complement the now successful B2 and B4 versions of the basically Franco-German carrier. Overshadowing this is whether there will be a three-way co-operation, this time involving the UK, on a European competitor in the market for medium-distance aircraft to replace types like the Caravelle, the Trident and the Boeing 727.

Aerospaciale, the State-owned French manufacturer, puts the market for this aircraft at 1,200 by 1990.

While Britain is participating in the advanced marketing of the European JET aircraft, it has not yet decided between the American and the European option, its problems to a certain extent being that it has not merely the future of British Aerospace to consider as a builder of airframes but also that of Rolls-Royce as a motor manufacturer. The JET is already pre-empted for the General Electric SNECMA CFM-56 engine of 22,000 lbs thrust.

But while these decisions are pending the French industry has had a highly successful six months on the sales front. The Airbus itself won that famous order for 23 aircraft from Eastern in the U.S., while Aerospaciale, the French shareholder in Airbus, has signed a deal to manufacture its light-weight Ecureuil helicopter in Brazil.

Finally, that old warhorse Dassault has recorded large-scale orders for its Falcon series of business jets (including a sale of 41 Falcon 20s to the U.S. Coast Guard) while on March 10 the newest in the Mirage series of military aircraft—the 2000—reached March 13 at 40,000 ft on its maiden flight.

At the same time there remains a problem of maintaining skilled people at work in the aircraft factories—notably at the Aerospaciale plants in Toulouse—and with the close-down of the Concorde line in mind the Government is retrenching production of the military transport Transall to Franco-German twin-engine aircraft which has gained a certain fame recently as the transporter of French troops to Africa and is trying with the relaunch of the twin-engine Nord 262 as a business or maritime reconnaissance aircraft.

On the corporate front the decision to take a one-third stake in Dassault, announced a year ago, has led to the appointment of four State representatives to the Dassault Board, but the financial dispositions to reorganise the shareholdings are still incomplete.

Since the Airbus has been the most obvious success of the year it is as well to begin with it. At the time of writing 93 orders and 38 options have been received from 14 airlines. The rate of production is at the moment close to 1.5 per month but this will rise to two a month by the end of the year and to three a month towards the end of 1979. The present production line could go as high as eight a month.

The significant figures are less these orders and options than the estimates of the total requirements for Airbus of existing clients. Excluding Eastern the consortium reckons that by 1990 its existing customers will have taken delivery of 270-280 aircraft, and if Eastern's needs are included the total comes to around 350—a score which would make the Airbus a more successful machine than the Caravelle.

The B-10 version is attracting interest. Eastern has options for it. Lufthansa has said it would switch some options from B4 to B-10 and Swissair is also likely to be a launching airline for the version.

The B-10 will have a smaller redesigned wing than the B4. A re-entry of Britain into the Airbus consortium would virtually guarantee the continuation of construction of the wing by Hawker-Siddeley (British Aerospace). Otherwise the wing will go to France or Germany. The development price-tag is thought to be around \$600m and a decision on the launch is taken this summer the B-10 could enter into service in mid-1982.

The JET began its life as the A200, the French contender in the European stakes to build a new medium-haul airliner. The British offered an improved but not radically redesigned version of the BAC1-11 but the configuration of the JET as a completely new airliner with twin engines hung on the wing is of mainly French conception.

With the CFM-56 earmarked for the engines France cannot expect the lion's share of the airframe manufacture also, though Dassault will no doubt

THE AIRBUS (orders, options and deliveries at May, 1978)			
Company	Firm orders	Options	Deliveries
Air France	18	—	10
Air Inter	5	—	3
Deutsche Lufthansa	11	9	7
Bavaria Germanair Hapag	4	0	2
Iranair	4	1	2
Indian Airlines	5	0	3
Korean Airlines	2	2	1
Thai International	2	0	1
Aerocomfort	1	0	0
TEA	2	0	2
Eastern Airlines	23	9	4
SAS	2	10	0
SAA	4	0	4
Undisclosed	0	2	9
Total	95	38	49

* Plus an option on 25 B-10s.

hid hard for the wing, as a derivative of the wing on its own unsuccessful Mercure airliner and boasting its Falcon-50 experience with supercritical shapes. There is a strong political commitment in France to this aircraft and Air France, in the "contract" it recently drew up with the State, its owner, agreed to launch the JET with orders of around 50 aircraft in three batches with delivery beginning in 1984.

The JET is planned to exist initially in two versions seating 136 and 163 passengers respectively with a range of up to 4,500km. Air France envisages them as replacements both for the 727 and for the 737s, which it is intending to buy as stop-gap replacements for its Caravelles.

On the civil front the other main success story has come from Dassault. It has sold more than 700 business jets, all told, and last year orders were received for 35 Falcon 10s; 64 Falcon 20s including the Coast Guard order and for 71 of the Falcon 50 tri-jet which is still undergoing trials.

Batch

The State provides in its 1977-1982 military procurement plan to receive an initial batch of 127 Mirage 2000s—the aircraft on which French hopes are placed following the abandonment of the ACF (Avion de Combat Futur). Eventually the French are likely to acquire some 400 of the Mirage 2000, which is being developed as a single and twin-seat aircraft.

The company itself envisages developing a twin-engine version christened the Mirage 4000. The prototype 02 of the 2000 should fly by the end of summer and the 03, fully equipped with electronic gear, and weapons systems, in spring 1979. The first twin-seater the B 01 should fly in 1980. The aircraft has the SNECMA-developed M53 motor, and the ability to go into series production for the M53 and for the civil CFM-56 is very important for SNECMA's financial health—the group employs 19,000.

Dassault-Breguet is the backbone of the French aerospace export effort. Of its 1977 turnover of Frs 5,690m around three-quarters was gained overseas.

THE UNIONS

Lack of cohesion

UNIONS, EMPLOYERS and Government are now shaping up for a long and probably difficult series of post-election pay negotiations. Since the Left's defeat in March, all the main union leaders have been in and out of the offices, first of President Valéry Giscard d'Estaing, then of Prime Minister Raymond Barre, then of the employers' chief M. François Ceyrac, but there the inconclusive sparring ends.

In the background of the talks will be the prospect of an increase in unemployment this year, especially if the Government sticks by its policy of not reviving "lame duck" industries, and a probable return to double-figure price inflation.

Although there have recently been signs of stirring on the labour front after a period of relative freedom from strikes, the kind of protest strike movement some feared after the election has not materialised. Stoppages have been gaining momentum in the public sector (the railways, Paris buses, post offices, power stations, Renault) and in condemned ship repair and textile businesses, but there has so far been no concerted action.

On the other hand, there can be little doubt that the elections, or rather the campaigning before them, aroused expectations, especially among lower-paid workers, of a big rise somewhere just around the corner. The impact of these expectations has been delayed, what with the shock of election defeat and the considerable disarray among the unions themselves, which despite their weak membership are heavyweights on the French political scene.

The testing time may well not come before the end of the summer, when unionists have had time to assess the scope of the Government's commitment to social measures.

In the meantime, the two biggest union confederations, the Confédération Générale du Travail (CGT) and the Confédération Française Démocratique du Travail (CFDT), have a period of rethinking to go through. In the opinion of M. Edmond Maire, the CFDT leader, both made a gaffe by hitching themselves too closely to the political parties of the Left.

Contracts

The anniversary of May 1968's student and worker revolt has highlighted a marked contrast. Ten years ago, up to 10m workers were mobilised in strikes, subsequently forcing the Government's hand in jacking up the lowest wages by a third; but the political counter-part to the social movement was lacking. In 1978 everything went into the political movement; the social mobilisation was lacking.

M. Maire's Im-strong union, far less centralised than the bigger, Communist-oriented CGT, is now concentrating on reviving its bases, turning its attention towards specific local struggles rather than national struggles.

It is M. Maire who has taken the most surprising stance after the election—breaking precedent by requesting a presidential audience, showing himself prepared to negotiate, even if results are partial. In the initial

sign. The company reckons that in the third quarter of this year it will still be around 20,000 hours a month short of work but that it should reach the level of some 320,000 hours per month at the start of next year. Its production line for Concorde will be replaced by that for the Transall for the Air Force, providing some 2,000 jobs and the Mirage 2000 work for Dassault should replace the Super-Frelon helicopter production line. The Mirage 2000 production line should reach peak output in 1983. The speeding up of the Falcon 50 and Airbus lines will provide some more work and output of the Mirage F1 may go from six to seven a month.

Aerospaciale's missile activity has already been mentioned. The Franco-German collaboration must be added the sea-to-sea missile developed in co-operation with the UK and the ground-to-ground Pluton missile with a nuclear warhead, as well as a series of first generation missiles and a range of target and pilotless vehicles. The company also has a significant stake in European and French ballistic programmes.

It is a matter of fundamental national strategy that France should remain competitive in areas of high technology, not only to safeguard her own independence but to be present on the high-value export markets of the next generation.

This means, in particular, developing the capacity to compete with the U.S. or adopting and "naturalising" American technology where necessary. Usually it means a combination of these and aerospace is a prime example. The Airbus is U.S. powered and the new JET, which will be of European conception, will be powered by a Franco-American engine built around the power unit for the now abandoned B1 Bomber.

At the same time the French industry recognises that it has no choice but to play the European card: the Concorde, the Airbus, the Jaguar, the Alpha Jet and increasingly the helicopter and missiles sector are being developed by joint venture. Strategic missiles apart, only in its main combat aircraft has France made a purely national choice—the Dassault 2000, while admitting that an aircraft like the ACF is no longer within the capacities of a single European country to develop.

Although it is by no means excluded that the interests of national independence will continue to dictate an exclusively French development of main battle aircraft, the eventual post-Mirage 2000 generation is already under study—France has made co-operation in aerospace something of a litmus test for the European sincerity of her EEC partners. That is one of the reasons why the decisions which the British Cabinet has to take will be awaited so critically in France.

D.C.

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SOCIAL INEQUALITY

Still much to do

SINCE PRESIDENT Giscard d'Estaing was elected to the Presidency there has been a great deal of talk about greater social justice and a fairer distribution of incomes and the wealth of the country. But the achievements on both these counts have been disappointing. Certainly, the national minimum wage has gone up faster during the first four years of President Giscard's term of office than at any time since the sharp rise following the student-workers' uprising in 1968, and family allowances and other social benefits have also been substantially raised. These measures, however, have hardly scratched the point of what has long been one of the most serious problems facing French society and the cause of much social and political tension—the very large gap between the rich and the poor.

The promised fundamental fiscal reforms, which could mark the beginning of a fairer distribution of income and wealth, have failed to materialise, with the exception of a capital gains tax which is very mild by the standards of most other western countries. A wealth tax, though theoretically under consideration by the Government, is unlikely to see the light of day for some time yet. The income tax system, though no longer the leaky instrument which was once the source of so much amusement, still gives the wealthier section of society and members of the liberal professions a much better deal than in all the other Common Market countries, with the exception of Italy. And the heavy emphasis in the fiscal system on indirect taxation obviously hits the poor proportionately harder than it does the well-off.

For a long time, the authorities refused to accept the frequent claims that, among the highly developed countries, France was in the vanguard of those with the greatest social inequalities. But while it was relatively easy to reject the OECD's comparative study on the subject after all, Governments constantly contest the international

organisation's figures—it was much more difficult to ignore the findings of two very reputable French research institutes, one of which had prepared a report at the request of the Government itself. Both the reports, one by CERC (Centre d'étude des revenus et des couts) on incomes, and the other by CREP (Centre de recherche économique sur l'épargne) on the distribution of wealth, reach similar conclusions. While they do not, like the OECD, make international comparisons, their findings show that income and wealth disparities are still unacceptably large in France. And what is even more striking, that much less progress has been made to bridge the gap between rich and poor than might have been expected from a country which, during the last two decades, has become one of the most prosperous in the world and whose average per capita national income has risen by more than 4 per cent per year since 1960.

The figures quoted in the report on income distribution are not, it is true, entirely up to date. But they are recent enough to give a picture which still remains generally valid. In fairness, it should be said that there has been a marked improvement in the trend since 1968, the great watershed in France's post-war history, when the explosion of student and worker anger finally forced the Government to take a more realistic view of the widespread social discontent in the country.

Whereas, between 1955 and 1967, the salaries of executives and middle management (the so-called "cadres") rose by as much as 190 per cent compared with only 71 per cent for those on the national minimum wage, thus sharply increasing income differentials between the highest and lowest paid, between 1970 and 1976 the wages of the lowest income group have risen by 144 per cent as against only 86 per cent for the "cadres".

Nevertheless, the faster growth of the lowest incomes between 1970 and 1976 did not entirely compensate for the

round they lost in the preceding 15-year period. It is probably not until this year, thanks to the Government's decision to freeze top executive salaries, while allowing the minimum wage to progress, that the gap will really begin to be closed. Some eloquent figures are given in the incomes report to illustrate the size of this gap. In 1976, the average salaries of executives were still about four times higher than the average wages of ordinary workers. Thus, while a senior executive (cadre supérieur) earned an average of Fr 8,400 a month, equivalent to a net annual income of about Fr 100,000 (about £14,000), including the universal payment of a 13th month, the average monthly wage of a worker was no more than Fr 2,200.

Perhaps even more striking was the report's finding that, in 1976, one wage-earner in three still earned less than Fr 2,000 (about £235) and that as many as 56 per cent earned between the national minimum wage of Fr 1,750 and Fr 2,500. Family allowances and other social benefits may push up this last figure to between Fr 3,000 and 3,500, which may not be quite a "bread-line" income, but which is still very low for a family with two or three children, given the high cost of living in France.

Evident

What is true for salaries and wages is even more evident for the distribution of the country's wealth. The study by CREP, published by the Government-controlled National Institute of Statistics (INSEE), shows that, while the average wealth of French households was multiplied by 13 in constant francs between 1949 and 1975, an increase of more than 10 per cent per year, it was the wealthiest section of society which benefited most from this expansion.

The ratio between the wealth of the 10 per cent of richest households and the 10 per cent of poorest households has practically doubled over the last 25 years, in favour of the first group.

The 1 per cent of richest households have seen their wealth grow by an average of something like 18 per cent per year over the period studied, while that of the 10 per cent of poorest households grew by no more than 7.5 per cent.

As a result, about 10 per cent of households currently possess as much as 52 per cent of the country's patrimony, while 50 per cent of others own no more than 5 per cent.

Broken down by social categories, the wealth increase was greatest for industrialists, businessmen, shopkeepers and the liberal professions—nearly 12 per cent per year—while the wealth of workers and simple

employees grew by only 6 per cent.

Several reasons are given by the report for the widening of the wealth gap. People who already possessed a considerable amount of wealth at the outset were at a great advantage during this period of heavy inflation. They were able to benefit from the sharp and constant increase in property values and owners of capital could hedge against inflation by judicious investments.

On the other hand, the wages of the poorest groups barely kept up with the cost of living index while interest rates for small savings have lagged behind price rises, and rents have increased by more than the rate of inflation.

The findings of the report are not entirely negative, however. The faster increase in the wages of the lowest income groups since 1968 has enabled a much greater number of people to purchase their own homes and thus to benefit from long-term capital gains.

Today, nearly one household in two owns its own home, compared with only one in three before 1968, while as much as 10 per cent of families own what the French describe as "a secondary residence". The increase in property owners has been particularly marked in the younger age groups, an encouraging development as far as the future trend of wealth distribution is concerned.

There are, it should be said, some serious shortcomings in the statistical basis used in the report. It does not, for instance, take into account the ownership of gold and jewellery or works of art, reliable figures for which are not available, given the Frenchman's inborn reluctance to reveal the value of the gold which he has hoarded under his mattress or, indeed, that of any of his other treasures. Nor is agricultural land included, since statistics in this area are hard to come by and are often contradictory. Most seriously of all, perhaps, given the widespread ownership of cars, which must certainly be considered as a valuable addition to the wealth of families in the lower income groups, consumer durables are also excluded from the study.

Nevertheless, together with the report on incomes distribution, the study provides a valuable and revealing insight into the structure of French society and the problems which still remain to be solved before President Giscard's objective of social justice is attained. A wealth tax, even if it is adopted, will hardly do the trick. The answer can only be found in a fiscal system which gives greater weight to direct taxation and a wages policy which allows a much faster rate of growth for the lowest than the highest paid.

R.M.

Cohesion

CONTINUED FROM PREVIOUS PAGE

agreements rather than nationwide accords and the introduction of an annual quota of working hours. This would supersede the 40-hour basic maximum brought in in 1936. The employers also want to redefine pay agreements in terms of an employee's total income, which would include end-of-year and holiday bonuses, long service payments and 13th and 14th monthly salaries: most employees receive some or all of these perks, but by no means on a standardised basis.

The white-collar unions grouped under the Confédération Générale des Cadres (CGC), support the proposal. Insurance workers got an agreement of this kind in 1974, covering all extra payments except for overtime. Chemical companies have also proposed a total-income agreement to their unions before. But the idea is still too much of a new one to be greeted with suspicion.

The round of employer-union talks coincides with active debate within the union confederations themselves. The CGT in particular has some soul-searching to do before its congress in November. In factory-floor inter-union polls it has repeatedly lost ground, in most cases by between 4 and 8 per cent. This trend was especially marked after the election—apparently displaying members' discontent with the union's political involvement—although more recently the CGT's popularity appears to have picked up, notably in the new steelworks at Fos near Marseilles.

The CGT votes have gone less to the CFDT than the Force Ouvrière, originally a splinter union of the CGT. The number of non-unionised—referred to by M. Maitre as the unions' parasites—has also risen.

France, partly because of its rural base, is the least unionised country of western Europe (and also one of those to show the greatest spread in income levels). It has about 4.5m union members, almost half of them in the CGT, constituting 20 to 25 per cent of workers, or around half the level in the UK.

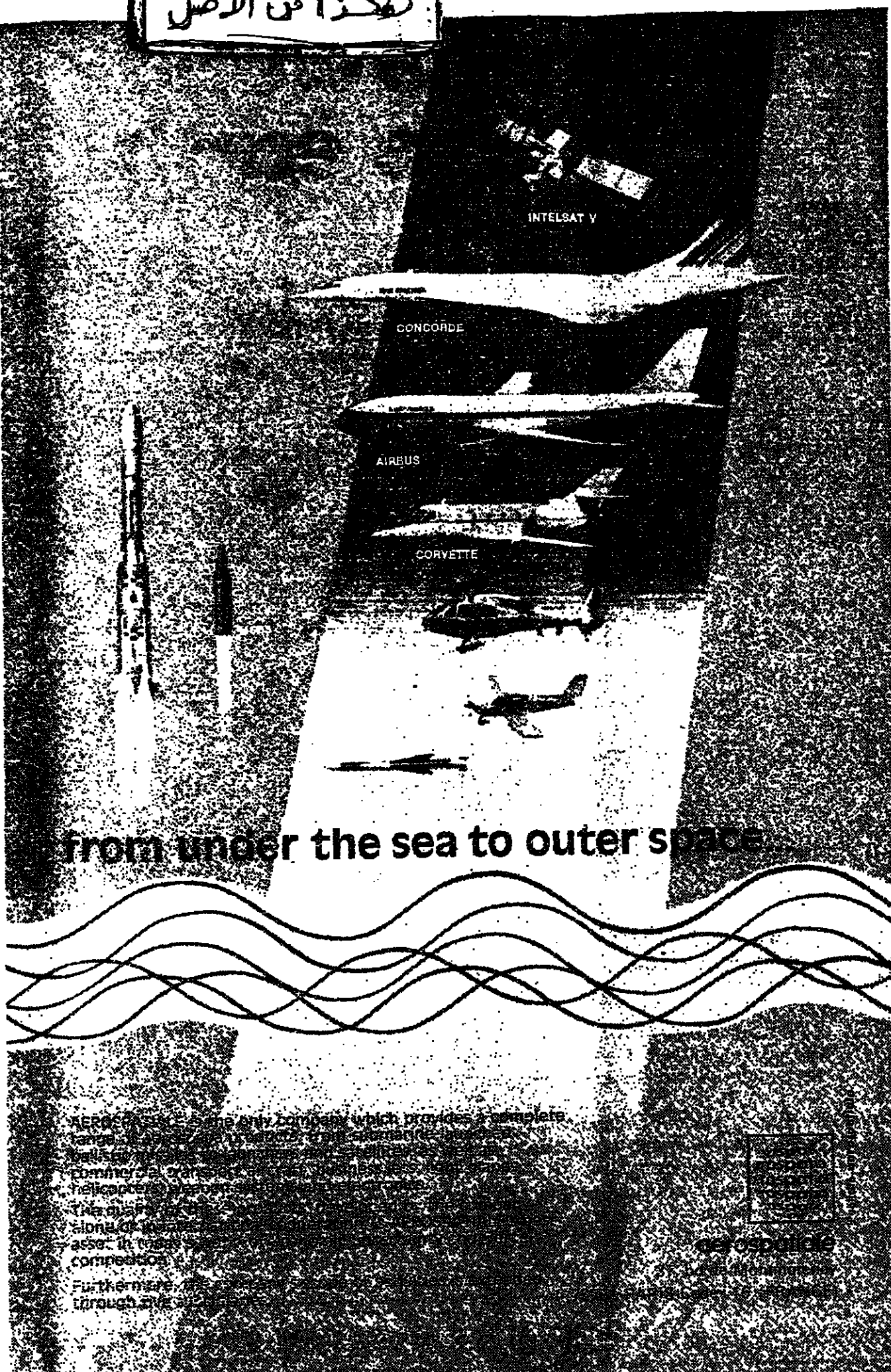
The militant teachers' and researchers' union FEN is the only exception to this rule: its 550,000 members represent 70 per cent of the profession, and response on strike days (there have been five in the last two years) is about four-fifths.

The common ground between the different unions is shaky. Force Ouvrière, although its leader, M. Bergeron, is a Socialist, refuses to join hands with the Socialist-orientated unions (CFDT and FEN) as long as these are in cahoots with the CGT. The CFDT, although an ally in many disputes, is sharply critical of the CGT. Although the CGT is these days in favour of worker participation in management, its idea of it (unionists in management) differs from the CFDT's more open approach. Force Ouvrière, unimpressed by the experiences of Yugoslavia and Algeria, is against it. It also opposes the series of one-day stoppages which are typical of French industrial action. While the CFDT preaches greater egalitarianism, the narrowing of differentials does not go down well with Force Ouvrière or even with some sections of the CGT.

The lack of cohesion in the labour movement—ironically made worse by the elections—may well ease the Government's task in the coming months.

David White

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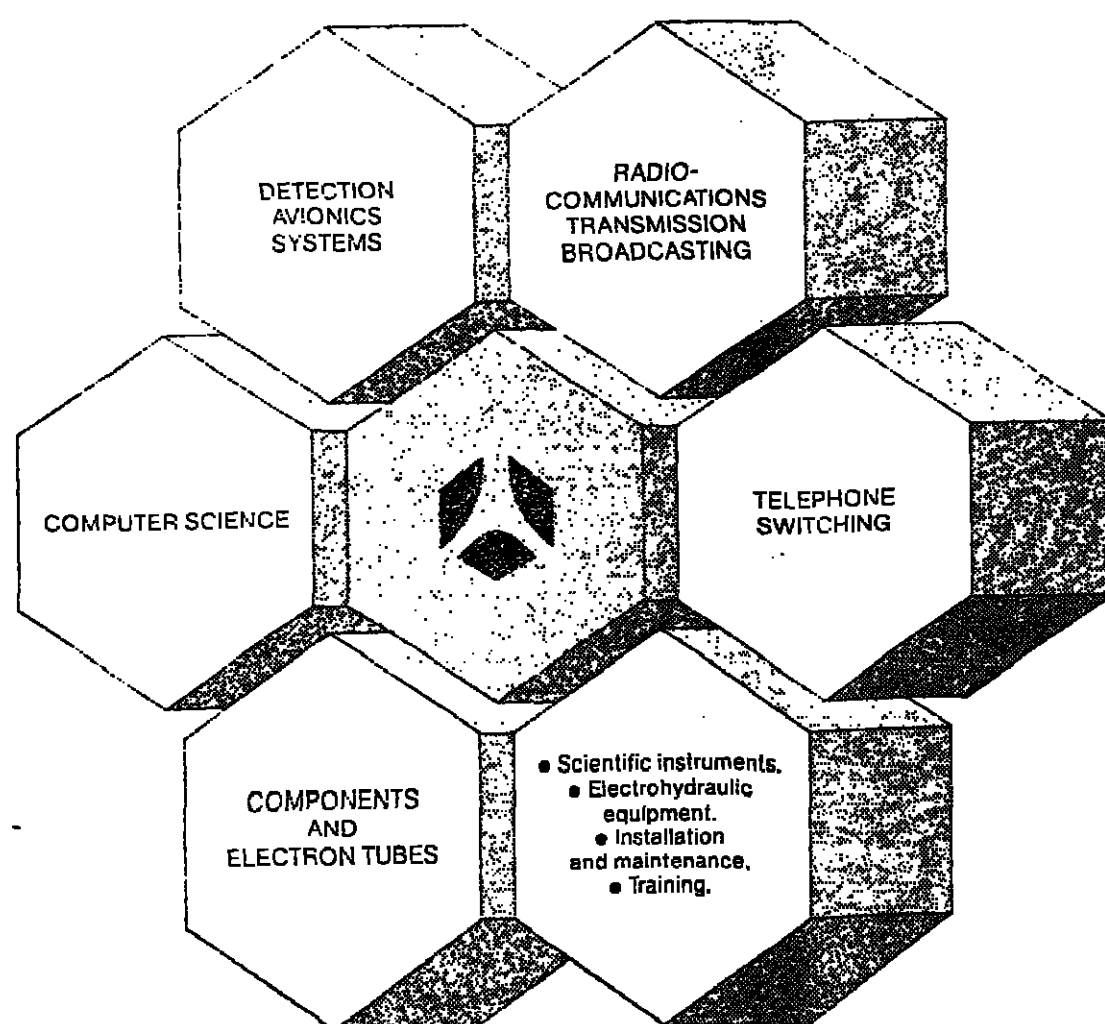
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Field of activities

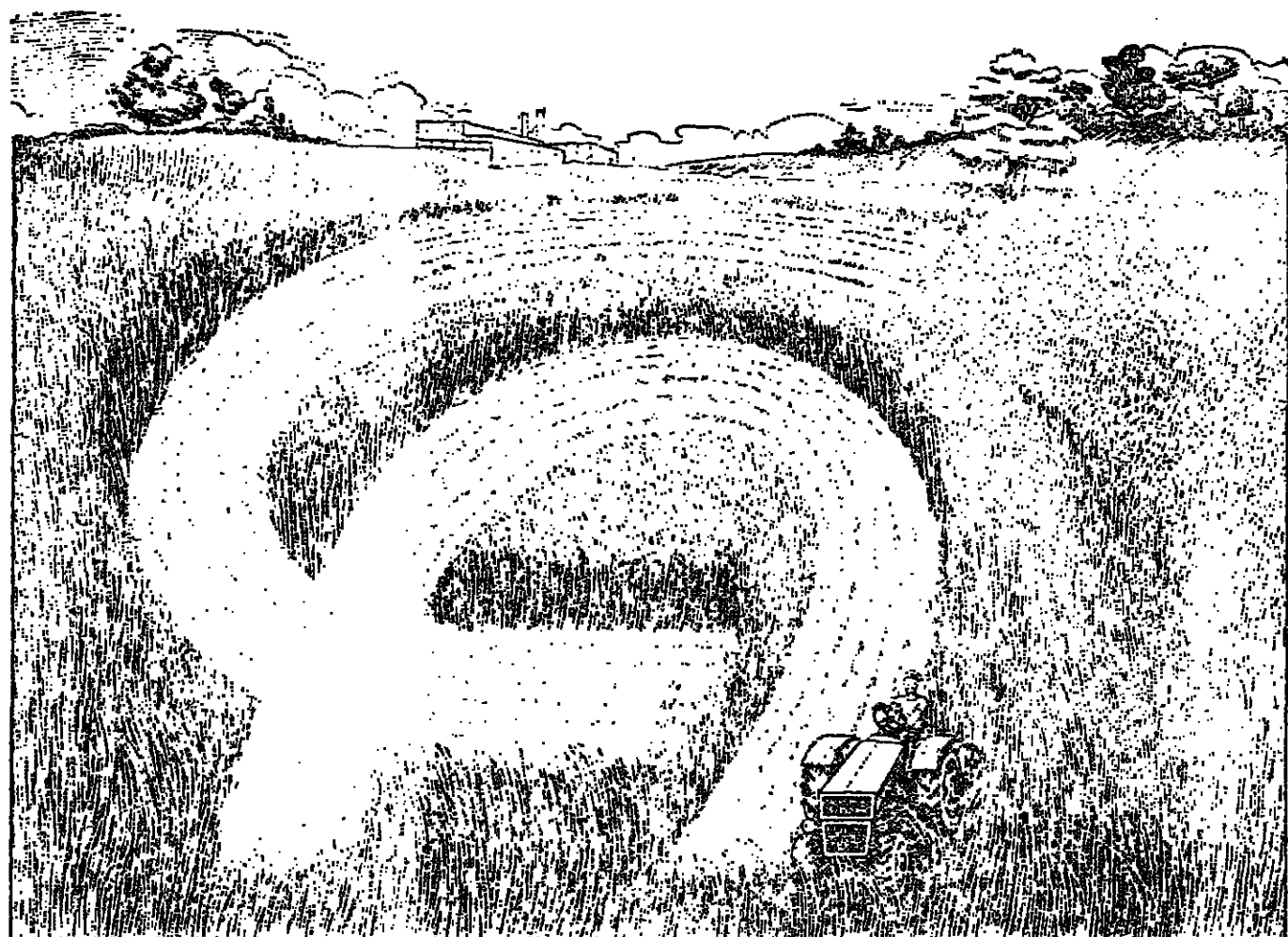
- THOMSON-CSF**
 - Professional electronics
 - Turnover in 1977: 10,000 million FF
- GENERAL CONSUMER PRODUCTS**
 - Household appliances, Radio-TV, electro-acoustics
 - Turnover in 1977: 4,000 million FF
- ELECTRO-INDUSTRIES**
 - Wires and cables, electrotechnique
 - Turnover in 1977: 1,400 million FF
- CGR (Cie Générale de Radiologie)**
 - Medical activities
 - Turnover in 1977: 2,000 million FF
- COMPAGNIE DES LAMPES**
 - Lamps and lighting fixtures
 - Turnover in 1977: 900 million FF
- SODETEG**
 - General consulting engineering
 - Turnover in 1977: 725 million FF
- BONNET**
 - Industrial catering and refrigeration equipment
 - Turnover in 1977: 280 million FF
- HOTCHKISS-BRANDT-SOGEME**
 - Mail sorting automation
 - Turnover in 1977: 220 million FF
- HOTCHKISS-BRANDT Armements**
 - Armaments

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CGR MEDICAL Ltd (Folham/Middlesex)
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FRANCE X

AGRICULTURE

The backbone of foreign trade

"FRANCE'S OIL" is how President Giscard d'Estaing possibly after a very good lunch, once depicted the importance of farm produce to the country's economy. But if France is a land of abundance, the biggest agricultural producer in Western Europe, and it can continue to rely on its farmer to provide the backbone of its foreign trade, there is still a long gap between flowing with milk and honey and flowing with oil.

The idea, at least a few years ago, was that France would build up enough of a surplus on its food trade to pay for a good part of its energy bill. But the target of a Frs 200bn surplus in 1980, equivalent to almost half France's annual agricultural sales, seems to have been wishful thinking. It was based on the halcyon days of 1974, when in its fourth surplus year running France turned in a net profit approaching Frs 10bn on its food trade.

But since then the lucky numbers have not come up. There was the long drought of two years ago, then late frosts in the spring of last year followed by violent storms and floods in the south-west. Partisan summers are inaugurated with the arrival of cherries from the Yonne; last year the cherries were wiped out and this year they are late and few—a poor augury.

Prices of food imports such as coffee and farmers' feedstuffs such as soya have soared in the meantime. France's agricultural account was Frs 3.76bn in the red last year. Its exports rose 12.6 per cent while it had to pay almost a third more for imports, its cattle herds and fruit crops having been reduced by the weather. This year's prospects are a bit better, but a big deficit of Frs 1.35bn in January has to be recovered.

France's position as the world's second food exporter, after the U.S., now has other contenders in the shape of Holland, with a much smaller home market, and Brazil, with almost unlimited land resources.

want a sudden rise in its domestic food prices in line with Community norms. But the monetary compensation amounts now work in such a way that French exports are taxed and imports subsidised, which means that French farmers lose any benefit they might gain from a decline in the franc's value. On the other hand the cost of imported fertiliser and feedstuffs goes up.

The system of frontier payments is seen as the main cause of the French farm deficit—especially that of January—at the same time as it favours farm development in strong-currency countries like Holland and West Germany. But MCAs are hardly the only villains of the piece; for one thing, a good part of French produce, such as wine, falls outside the system.

"It would be dangerous," says M. Pierre Méhaignerie, Agriculture Minister, "to tell our farmers that everything depended on Community decisions."

Despite all the efforts taken since the early 1960s and despite the generally impressive record of farmers' co-operatives, there are strongholds of inefficiency. France still counts a lot of small farmers and a lot of old farmers. Technically and commercially, the Germans and Dutch are ahead in many areas.

A number of measures were brought in during the early 1970s to bring France's farming image more up to date. The scope of the Crédit Agricole, the Government-owned soft loan agency, was extended to embrace the whole rural sector, including activities such as tourism. The "SICA" farm co-operative groups were redefined so that they could have up to a fifth of their members not actually working on the land. Regional programmes were introduced in the mountainous areas of the Auvergne, Limousin, Lot and the West, and a drive began to change over from dairy farming to beef and to increase the value of farm output by processing more of it locally.

But modernisation has been slow, not least because the farmers, with one in 10 Frenchmen living on the land, have been politically coddled because of their electoral weight. Although there has been a concentration into bigger farming units, the average French cattle herd, for instance, has only 28.2 head, compared with 68.4 in the UK or 44.1 in the Netherlands, and lower even than Ireland's 28. (Cattle farmers have in fact seen their income rising faster than most, because of price trends.)

Production last year failed to get back to the 1974 level, entailing a loss of Frs 10.12bn, according to the Ministry. Official figures show farmers' average income last year rising

by a slim 1.7 per cent after several years of stagnation—this while the number of farmers is steadily declining by about 3 per cent a year. Output rose by 4.3 per cent last year and is expected by the Ministry to be higher this year, with selling prices rising faster than costs. But farmers' organisations do not expect this year's improvement in income to be much more than last year's.

The slowdown in farmers' revenue has taken place despite large injections of government aid into the rural sector—Fr 4.39bn last year, including the residue of the 1976 drought relief plan.

Since the beginning of the decade agricultural output has increased by an unimpressive 13.3 per cent. The growth in arable farming is more pronounced. Cereal production in 1970-77 went up by over 40 per cent, helped by high prices; France's surplus of maize, in particular, has risen apace. Beef and pork production, on the other hand, are well behind needs; France has to import about Frs 2bn worth of pig-meat a year.

Cereals

When France's farm trade was in surplus, this was almost entirely due to its big output of cereals and wines and spirits. Discounting those categories it was an agricultural importer. M. Méhaignerie has pledged fresh legal reforms to foster farming profits. Agriculture has a privileged place in this year's budget, in which the Ministry's allocation, not including credits, goes up by 22.5 per cent to Frs 19.67bn. Overall, what with credits and social programmes in rural areas, some Frs 47bn is due to be ploughed in—as much as the world's purchases of French farm produce last year.

In parallel with the Government's new industrial policy, helping companies to strengthen their own resources while letting lame ducks float to damnation, the emphasis is turning towards weeding out the inefficient farm unit. At Vassy in Normandy at the end of last year, President Giscard told farmers: "The rule is that producers should not be assisted. They should draw their incomes from their production. That alone is compatible with the value of their work."

The Crédit Agricole, which lays claim to being the third largest banking institution in the world, is recommending giving farmers better margins through price changes and substituting the inheritance law on land, a hangover from Napoleon.

Under the Code Napoléon inheritance system, the heirs share the land equally. In practice this does not usually happen—if it did those rolling hedge-

less cornfields would by now be garden allotments. But the gap made by the farming heirs to his fellow-intention to compensate for their land rights is a lot of the credit culture is after steel, the second most heavily indebted sector in France. Farmers' total debt last year was Frs 120bn, and the Crédit Agricole alone put in Frs 21.8bn, of which Frs 17.5bn was lent on Government-backed easy terms.

The Crédit Agricole's point is that, partly because of the inheritance system, farmers' debt is rising faster than production. The increasing cost of servicing the debt is one of the factors that makes them less competitive.

The authorities are also pushing for a more active food processing industry. About 60 per cent of what is grown or raised on French farms is now processed. The industry is large—over Frs 154bn turnover, employing 3,700 companies and another 5 per cent of the French industrial labour force—its main activities being milk (a leading export after cereals), meat and alcoholic drinks. The co-operatives have been moving increasingly into industrial operations and now account for about a quarter of the sector's turnover—45 per cent of the milk, 44 per cent of distilling and 21 per cent of meat processing. But a number of the big companies—like the Lesieur edible oils group or Sir James Goldsmith's Générale Occidentale—are caught up in the throes of reorganisation, and apart from a few brilliant export successes such as Perrier in the U.S., the industry is considered to be underperforming on foreign markets.

The Government would like to rely less on the export of raw farm produce, which make up half of France's sales. The only hitch is that client countries also prefer to do their own processing. The most fundamental of the problems affecting both raw and processed goods is where and how to sell. As the results of the forthcoming GATT negotiations are awaited, M. Méhaignerie has launched a crusade for an EEC export policy to third countries, including a new stock system.

French farmers' prospects depend to an increasing extent on these outside markets. France relies on the EEC to buy two-thirds of its farm exports, but its market there has begun to level off. Other countries have become more self-sufficient—witness the West Germans' improvements in sugar, cereals and butter—and more efficient. France's position in EEC trade in farm goods is deteriorating.

At home, of course, people eat as well as ever, but even French appetites are not limitless. Consumption grows about 3 per cent a year, while French families are spending a smaller proportion of their income on food and drink.

D.W.

LYON

On the way up

A LYON city councillor received me for an interview. "Transfer me no more calls," he told his secretary—"unless of course it's the Ministry of Finance in Paris." I smiled. He smiled too. "Sorry, that's France for you."

The nation's second city (pop. with suburbs 1.2m) has been trying hard in the past years to escape from the old spider's web of French centralism and create for itself a proper international role, equal to that, say, of Turin, Düsseldorf or Manchester. It still has a long way to go.

At least it has laid the basis by investing massively in a modern infrastructure (with State help), and the results are impressive: there is to-day a touch of Chicago about this staid old town astride the Rhone and Saône. New motorways radiate. Satolas, the big new airport, has direct flights to 71 world cities; the office complex of La Part Dieu, with its 300 feet skyscraper, includes what is said to be the largest commercial centre in Europe. And the airy, comfortable Métro, opened last month, has given the provincial Lyonnais some hint of living in a metropolis.

Yet these physical changes alone cannot turn Lyon into a true European metropolis unless the city can also attract "the apparatus of decision-making,"

as it is called. The Government, aware of the problem, proclaims its desire to decentralise, and notably to build up Lyon as an "international centre of service industries," a counterweight to Paris. Many Lyonnais remain sceptical, knowing the tenacity of the Jacobin tradition.

This proud mercantile city has a long record of resentment against Paris, and in recent years has begun to take action. A few senior bankers and businessmen have put pressure on Paris to help them reactivate the city's historic role as a centre of banking and finance. Paris has shown some response, and the first modest results are encouraging. The Banque Nationale de Paris, one of the three major State-controlled banks, has physically transferred from Paris its department dealing with the Lyon area, so that most decisions affecting the region are now taken locally.

The director told me: "Previously, 96 per cent of local transactions were referred to Paris for approval, now it is only 30 per cent." This and other banks have also greatly increased their ceilings for transactions that can be decided locally (in the case of BNP, from Frs 1m to Frs 10m, it is said), while the Banque de France has set up a special

directorate in Lyon (its first outside Paris), with sizeable powers of funding. Official bodies dealing with the insurance and subsidising of exports have followed a similar

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NEXT PAGE

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FRANCE XI
TOWN PLANNING

The President takes an interest

WHEN A visitor to France arrives in the capital he invariably asks "What's happening now on the old site of the Halles meat and vegetable market?" and "What's happening at the Defense?" Both of these have been billed as prestigious showcase projects over the years, and they remain unfinished. A third question inevitably arises, namely, "Is one justified in considering what happens in and around the capital in terms of architecture and town planning as representative of what is occurring elsewhere in France?" The answer is, I think, yes it is, whether it be in terms of urban renewal, of housing construction or particularly in the new cities around major centres, of office buildings.

Architecture is a national concern in France, not just culturally but economically and politically, and perhaps more so than in any other country. Rich in architectural traditions, the country also gave the world the first generation of "scientific" modern town-planners in this century. However, France is also well-known for its highly centralised governmental apparatus. Recent events in and around the capital illustrate the extent to which architectural concerns are intimately linked to the economic and political goals of high-level decision-makers. The irony is that these same events demonstrate great uncertainties on their part about precisely which solutions to choose now that the policies of previous administrations are well on the way to being achieved.

Indicative of the significant impact of executive authority upon transformations of the physical environment is President Giscard d'Estaing's role in deciding the nature and quality of the final solution for the Halles, the Defense business and residential complex, and even the status of the professional architect himself.

It may seem curious, but not at all beside the point, to ask whether we will see emerging an official attitude toward architecture that one will categorise in the future as Giscardian. If General de Gaulle and M. Georges Pompidou will be remembered for having launched the Defense and the plateau Beaubourg in hopes of keeping Paris on the commercial and cultural map, it is perhaps for his interventions in completing the Halles that M. Giscard will be evaluated.

One of his acts upon becoming President of the Republic in May, 1974, was to modify the programme for the Halles by eliminating the 90,000 square metres international commercial centre then projected for the western portion of the site, and by calling for more green space. A limited consultation of architects was held, and the conceptual ideas of Catalan architect Ricardo Bofill, 38 years old, for surrounding an elaborate garden and fountain with buildings, vaguely reminiscent of those on the Rue de Rivoli (but highly imaginative), were rumoured to have caught the presidential fancy. There was subsequently some a flurry raised by old-guard French architects and local citizens that it seemed more prudent to nominate three architects to study the problem (one of whom was Mr. Bofill).

With the elimination of considerable commercial space there has developed an undeclared running struggle between the SEMAH (Société d'Économie Mixte pour l'Aménagement de Halles) and the Government. The new master plan submitted two years ago provided for a series of separate buildings to close off the eastern end of the site towards the new Beaubourg cultural centre. This

plan has yet to be presented officially to the various ministerial advisory commissions of experts which are normally asked to approve the designs for major constructions before a building permit is awarded. Just at the time of the recent elections a building by Mr. Bofill, whose participation had since been limited to designing a 250-unit apartment building next to St. Eustache church, received a building permit. A win for Giscard, one might assume.

However, Paris now has a Mayor as from last year, after a century or more of being an anomaly among French municipalities. The Government, acting through a Prefet to decide all municipal matters, is now being coaxed into relinquishing much of its power to the strongly ambitious, potential rival to the President, Mayor Jacques Chirac. The latter is demanding that the Mayor's office have the final say on all urban planning matters, including building permits. In the past few days he has spoken out publicly against the Bofill solution for housing, so that one is once again in doubt as to its construction.

Adjacent

On the other hand, M. Giscard has also called for the construction of a vast new music centre on the site adjacent to the Bofill housing. The Mayor, whose First Deputy, M. de la Malène, is also president of the SEMAH, has agreed to the proposal which will also include 4,000 square metres of commercial space.

Zone A of the Defense complex remains a perpetually unfinished building site. Not only has the economic crisis since 1974 thrown into doubt a number of forecasts about the potential growth rate and viability of this centre d'affaires, but the architects and planners seem perplexed as to how best to go about making the inhuman spaces more human. The vast central promenade serving the various office towers is as formidable as it is cut off from the rest of the urban fabric by a wide ring-road. While the whole complex is now efficiently and comfortably served by a regional express railway (RER) linking it to eastern and southern suburbs of Paris, the commercial centre (still unfinished) and offices are physically isolated from the zone of low-income housing being built a short distance to the west in Nanterre.

Whether or not it will ever be possible to bridge the obstacle of the ring-road sufficiently well to attract inhabitants to do their shopping in the immense centre projected and paid for by the State remains to be seen. For the moment, everyone is unanimous on the necessity of completing and humanising the platform running down between the towers, with something more than just a sculpture garden. These towers, sentinels of capital and industry lined up on each side of the platform, are a kind of rogue's gallery of the best and worst of commercialised modern skyscraper design. Their variety of shapes, sizes, colour and brilliance of reflecting glass are impressive, even amusing, but at the same time overwhelmed by the radical differences in scale between the man standing on the platform and the 40-storey tower which swoops up from his feet. It is now up to the public (via the EPAD) created to develop the site and its elaborate infrastructure—but not the architecture of the individual towers, which was left to the owners—to find the financial means and design talent to transform (if possible) this "segment of Manhattan" into a viable urban space; a cosmetic job will not suffice.

There are a number of parallels between the situation at the Defense and that which exists in a number of the French new towns of the Paris Region and elsewhere in the country. The central Government established the Master Plan creating the new towns in 1965, and engaged considerable capital in land acquisition and in building the necessary infrastructure for attracting industry and residents. As at the Defense, there has been a slowdown in the growth rate of some of these cities (e.g., Evry New Town), and as a result the inhabitants find themselves facing the costs of paying for an over-endowed infrastructure and cultural services. The famous Agora Center in Evry has a deficit of FF 8.5m, in large part due to the fact that the city was planned for 300,000-400,000 residents and today houses less than a third of that number.

Moreover, from an architectural point of view, inhabitants

are paying the price (cheaper than in central Paris, it is true) of having to live in apartments in densely-built-up urban agglomerations that are the result of experimentation by architects, industrialised building companies and developers.

The question now being raised at the highest levels is how much more money to invest in the development of new towns and how much should be devoted perhaps to the progressive economic expansion of existing middle-sized cities in the region. Here again there is a re-evaluating of priorities going on after a first, prolonged phase of reaching concrete results.

A significant shift in attitudes concerning architecture and town-planning appears to be taking place, but it is too early to define its precise character. A younger generation of architects is finally being given the chance to build before they reach 40.

Running concurrently with the Government's reassessment of the major projects has been an active endeavour to reform both the teaching and practice of professional architecture in France. Just over a year ago legislation was passed requiring that an architect be involved in the design of all major projects, notably public commissions, with the one exception being made for individual home construction. Nevertheless, a system of local and regional architectural councils was created and given the powers to accept or refuse a given project. Companies engaged in producing industrialised house-types must engage an architect to develop their model-types.

A final illustration of the important effects to be anticipated as a result of direct personal concern on the part of President Giscard d'Estaing is his announcement, in a speech in the Académie d'Architecture last October, of the creation of an interministerial commission to improve the quality of public buildings. This is still another means by which the President hopes to achieve what he has declared: "My ambition is to reconcile all Frenchmen with architecture, to permit architects to excise their profession fully and to favour the creation of a new French architecture, innovative and comprehensible to all Frenchmen."

On the way up

CONTINUED FROM PREVIOUS PAGE

And this year, with Ministry of Finance support, Lyon has innovated the creation of a new independent body, Siparex, whose primary role is to raise local finance for local medium-sized firms. A secondary aim is to revive the highly moribund Bourse de Lyon.

These and other measures have been welcomed by local industrialists as marking a step towards reducing Lyon's financial dependence on Paris. The banking scene has become livelier: each year, several banks open their first branches in Lyon, and a total of 56 are now represented. Twelve are foreign—a sign of the city's growing neo-cosmopolitanism.

The Government's regional development board, DATAR, is also trying to persuade French companies, especially those who manufacture in the Lyon area, to transfer all or part of their head office activities from Paris to Lyon. This is not easy, for French firms large or small usually prefer to keep their HQ in Paris, near the Ministries who must be lobbied so assiduously. So DATAR saw it as quite a coup when Rhone-Poulenc, the chemicals giant and a Lyon firm by origin, recently transferred its division to Lyon (where most of its R and D and plant are situated), to be followed soon by the textiles division. And in 1974 Pechiney moved to Lyon its patents division, attracted by the fact that most leading countries have full copyrights there.

But powerful economic pressures are still pushing in the other direction too, towards more centralisation. Berliet, Lyon lorry manufacturer, always prided itself on being one of the very few large French firms to keep its head office at its plant, in the provinces; but now that Berliet has been taken over by Renault/Saviem, this office is being moved to Renault's own Paris HQ. It is a blow to Lyon's pride—and its coffers: Berliet represented some 12 per cent of local bank turnover.

M. Dominique Nouvellet, director of Siparex, says: "As you can see, it's a race against time, this campaign to decentralise, when modern mergers and rationalisations are driving

the other way." Lyon's bid to become a "capital of decision-making" has also been obstructed by the post-1973 economic slowdown. Several firms, French and international, which had planned to put a headquarters in Lyon have now held back because their own expansion rate does not justify it. And this helps to explain the collapse of the local real estate boom. The acres of new offices at La Part Dieu were planned or built, partly by British developers, at a time of rapid growth when the expansion of the market looked limitless. But demand has now fallen sharply: nearly all the offices in the 36-floor Credit Lyonnais tower are lying empty. Even the Marks and Spencer store at La Part Dieu (one of three in the EEC, along with Paris and Brussels) has felt the economic pinch and last month decided to reduce its floor space by half, to 15,000 sq ft.

FRANCE

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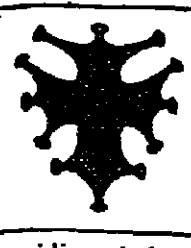
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Temporary

These may prove temporary problems. The real long-term issue for Lyon to achieve its metropolitan ambitions—is whether the State will ever decentralise its own civil service. All the Ministries, and especially the all-powerful Finances, still have all their decision-making staff in Paris and keep only low-grade offices in cities such as Lyon; and so it is to Paris that most Lyon businessmen must go cap-in-hand once or twice a week. "The Government's a bit two-faced," said one local banker, "it's desire to decentralise may be sincere, but it does not have the courage to break the Jacobin habits of its own civil servants. And shall we ever get anywhere unless Paris delegates real power to the regions?"

Yet others believe that, even within the present structures, Lyon can nevertheless do a great deal to improve its own status—so long as it can summon up the dynamism. Despite its central position and entrepreneurial traditions, this has for centuries been an enclosed society: its ultra-bourgeois milieu of bankers, merchants, manufacturers (formerly of silk,

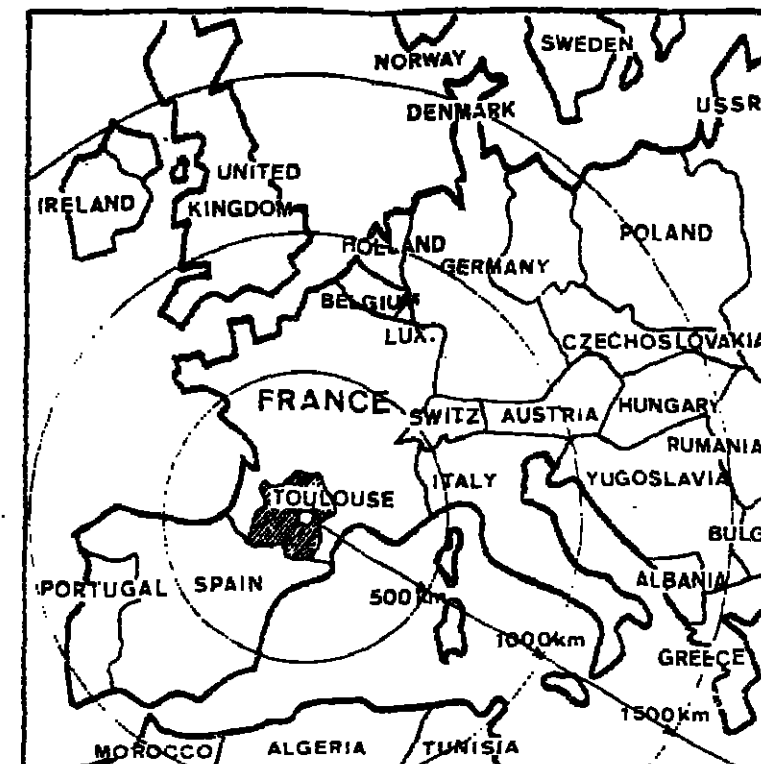


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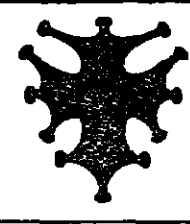
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فَكُذِّبَ مِنَ الْأَرْضِ

The case for an experiment in parent power

THE CASE for education vouchers is not proven, but the case for testing their use in practice is most certainly. Any parent who has any doubt about this should consider for just a moment the irrational fury with which the entire educational establishment is attacking the very idea of a small experiment in parental choice.

The unavoidable conclusion is surely that anything that is so vehemently attacked must have something in it. What that something is is also quite clear. Most parents would like to exercise the choice over which school their child should attend that is enjoyed by the rich and the powerful, including the State for Education.

Most teachers, at least in this country, seem to regard the majority of parents as dangerous idiots who should not be allowed anywhere near a school. Vouchers might constitute a fundamental and irreversible shift in the balance of power, in favour of parents and against teachers.

Therefore the National Union of Teachers and the National Association of Schoolmasters/Union of Women Teachers will not contemplate them.

Local councils would be reluctant to prefer to upset some 66 per cent of parents rather than teachers, replied, "No." Any parent of a child who recently moved to a new school, is as many people are aware, the Kent County Council, whose education committee met yesterday.

day recommended that an experiment in the use of vouchers should proceed. The committee has already taken the bold step of publishing a "feasibility study," whose concluding paragraph records a "general impression" that "choice of schools is seen as vital by parents but that vouchers would not necessarily be the only or the most satisfactory means of achieving it."

It would be difficult to quarrel with this generality, but as it stands it is neither evidence in favour of large-scale adoption of voucher schemes nor against a small controlled experiment. The case for an experiment is to be found further back in the report, in the small print.

According to its own figures the Kent education department is highly successful at meeting parents' wishes. In the years 1974 to 1977 between 95 and 99 per cent of children aged 11 were transferred to the secondary schools their parents had indicated a preference for.

Later transfers, at age 13, were challenged by an insignificant handful of appeals, and half of those were won by the aggrieved parents.

Yet the evidence of the survey associated with the feasibility study on vouchers is not quite so glowing. When asked if they had enough say at present in the choice of school, 66 per cent of parents replied, "No."

Any parent of a child who recently moved to a new school, is as many people are aware, the Kent County Council, whose education committee met yesterday.

the choice is so limited. Faced with sink-school "A" and just-by school "B", and standing behind one's back by the primary school head, many people tend to make a "choice" that the local authority can record as "satisfactory."

It is for this reason that the theory of vouchers has supporters, and opponents, on both the Left and the Right.

First proposed by Professor Milton Friedman in 1955 as a means of bringing the market economy into education, the idea was subsequently tried out, with the blessing of many on the American Left, as a means of enabling the poor to choose better schools for their children.

Experiment

This was the theory behind the experiment at Alum Rock, in San Jose, California. Basic vouchers, to cover the school fee, were provided by the local authority while the Federal Office of Economic Opportunity topped these up with special vouchers to give added educational advantages to parents of disadvantaged children.

The Alum Rock example, which stands as the most extensive study of the use of vouchers yet undertaken, has provided enough evidence to support both sides to the argument. It was one of a variety of different possible models (vouchers could not be spent in private schools; schools could not raise their fees to meet higher demand) and its basis was changed when Federal

funding came to an end at the close of the 1976-77 school year.

In the view of those who wrote the report for the Kent County Council, "a system that was intended to give power to the parents resulted in giving far more power to the professionals—the teachers and the administrators—for they controlled the supply of educational alternatives, and parents did not make use of the new opportunities to the expected degree."

On the other hand "the demonstration provided considerable evidence on the viability of alternative programmes," since it "increased teachers' opportunity to choose and design their curricula, and thereby made available to parents a new range of choices."

These comments, tucked away in an appendix to the Kent report, constitute an extremely powerful argument in favour of a proper experiment in Britain: the very mention of a voucher scheme sends such a electric shock through the teachers' unions that it might encourage some of their members to take up the old-fashioned notion of putting their professional responsibility to the children in their care above their chip-on-the-shoulder defence of the right to work ever shorter hours for ever higher pay.

If this seems like too forceful a characterisation of teachers' attitudes, then one can only offer in evidence table 2.8 of the Kent report. Asked if parents should be given the results of standardised tests taken by their own children, only a third of the teachers said yes, although a further 51 per cent of the respondents allowed

that such results should be given "on request." A full 13 per cent of the teachers said that this information should be "withheld" from parents.

No fewer than 40 per cent of the teachers wanted details of their qualifications kept from the parents, while details of their teaching experience were regarded as sacrosanct by half of them. Most doctors, lawyers and architects will gladly flaunt their qualifications, while it is not impossible to discover how long any such professionals have been practising. What are the Kent teachers—presumably representative of their colleagues elsewhere—afraid of?

For a start, the answer may be "unemployment." A voucher system, like any other method of giving greater customer choice, is likely to work best where there is spare capacity. Then the most popular schools can find room for their new entrants. The trouble is that with fewer children being born, this is likely to accelerate the pace at which the less popular schools run down. Such schools might be early candidates for closure.

In short with falling rolls the system might work too well from the point of view of the children and parents, and too harshly from the point of view of teachers.

A second fear, and one which haunts many teachers, is that if parents were given more choice they might influence the way in which teachers do their work. It is widely believed that most parents are "reactionary" in educational matters—that they want the three R's taught to their children with as much discipline when naughty



Members of the Kent County Council Education Committee pictured yesterday.

or lazy and who are expected to work hard at individual desks.

There may be something in this belief, and for the purpose of the immediate debate it can be accepted as correct. The proper response is "so what?" Is it to be assumed that teachers who want to use other, "progressive" methods are right because they are professionals who—like very professionals who recruit from openly disclosing their qualifications and experience? The pendulum of fashion in education has swung back and forth fairly sharply over the past few years, and it would be difficult to say that the "professionals" were right at all times.

It is at this point that one comes down to the essence of the opposition to vouchers. We can leave aside the talk about "administratively impossible" and "very expensive" for all that depends upon a great many variables, all of which are secondary to the central principles at stake. The real issue is: who shall decide how best to educate our children?

The rich are able to decide this for themselves by choosing private schools as they do in England, or by using a combination of private schools or "neighbourhood" schools as they do in the U.S.

The power-ful seem to make similar decisions for their children in east European countries. But working-class parents enjoy no such luxury. In this country many of their children have probably been condemned to a less happy and successful life than they might otherwise have enjoyed by the failure of teacher-controlled state schools to equip them with a decent ability to use numbers, or write job applications, or effect ways to encourage the otherwise make their way in the world. There is evidence to suggest that in many cases this is a professional failure—the result of the application of foolish notions about "child-centred" education.

Over the past couple of years there has been a movement away from the worst extremes of this non-education, led by the Callaghan Government's realisation that it was highly damaging to both the economy and Labour's electoral prospects. The tightening-up in some schools has been assisted by the fact of falling rolls; even under the present system some schools feel the need to become more attractive to parents.

Perhaps vouchers would carry this process even further towards a higher standard of education for all. Perhaps they would not. I do not know the answer. But that vouchers are worth a full-scale experiment, and that the experiment would be worthwhile even if its only effect was to encourage the otherwise make their way in the world, there is evidence to suggest that in many cases this is a professional failure—the result of the application of foolish notions about "child-centred" education.

Joe Rogaly

Letters to the Editor

Life policies as investments

From Mr. Peter J. Franklin and Miss Caroline Woodhead

Sir,—The facts about life assurance are even worse than those noted by your correspondents Mr. King and Mr. Parvia (June 5 and May 30 respectively). At the City of London Polytechnic we have been investigating other measures of performance of the industry, and have drawn the following conclusions:

Life assurance is no longer of the major form of contractual savings in the UK. Measured by net investment during 1976, insurance companies' long-term funds acquired assets in excess of £100m, whereas public and private sector pension funds net investment amounted to £2,000m that year.

Whereas the increase in the personal sector's holdings of life assurance and superannuation exceeded 1.2 per cent of their financial surplus in 1963, in 1976 the promotion had fallen to about 70 per cent.

Building societies have continued to grow at the expense of life assurance and other savings media. New deposits with building societies exceeded £100m in 1976, or 47 per cent of the personal sector's financial surplus, and about 66 per cent of the sector's increased holdings in life assurance and superannuation funds that year. In one year, 1976, the increase in building society shares and deposits to have exceeded the increase in the personal sector's holdings in life assurance and superannuation.

Premium income for ordinary long-term (life) business accounted for more than 55 per cent of personal savings in 1963. In 1976 it accounted for only about 20 per cent of personal savings.

The implications of these findings to the industry and to the Committee to Review the Functions of Financial Institutions should not be lost. Among other things, it shows the highly dynamic nature of the financial system, and also questions assumptions about the future rate of growth of life assurance and the role that life offices are likely to have in the capital markets over the next decades.

Peter J. Franklin, Lecturer in Economics, City of London Polytechnic, School of Business Studies, 84, Moorgate, EC2.

Technological mainstay

From Mr. D. C. Nutting

Sir,—The Engineering Professors' Conference was ably reported upon by Michael Dixon and his subsequent comment about A and B streams on June 7 recognises the importance of the "engineer's reaction." Both contributions appear to be constructive toward the Finiston Committee's aim to find a healthy rationale for the engineering profession as the technological mainstay of the country.

There is great merit in the proposals of the Professors' Conference, many separate aspects of which already have a proven record of success. It is the streamlining into A and B categories which is unlikely to be attractive to students, is limiting to the comprehension of reality in all graduates and might be confusing to some employers.

May I suggest to the Professors' Conference through the courtesy of your columns that a common three-year course involving the practical aspects described for the B stream should lead to a bachelor's degree. Those who have the aptitude for the "A's" but possibly a few of the otherwise "B's" could proceed to a fourth year to qualify for a master's degree based on a deeper theoretical study of a pertinent area of expressed interest.

This suggestion is in accord with the submission of the Institute of Measurement and Control to the Finiston Committee.

D. C. Nutting, President, Institute of Measurement and Control, 219, Half Place Drive, Weybridge, Surrey.

New ideas in the Boardroom

From the Chairman, Brian Woodhead and Co.

Sir,—You will doubtless have seen obviously no time to devise a permanent Scholarship Scheme for 1978 entry or to set up an administrative machinery for a nationwide selection of the alternative of doing nothing in 1978 or taking a short cut. On balance, I think it was right to take a short cut.

For the 1979 entry, it has been decided that all engineering courses recognised by the Council of Engineering Institutions. Among the other criteria for selecting the scholars will be a demonstrable commitment by students to make a contribution

to manufacturing industry. The fact that a student decides to take a sandwich course, would, of course, be evidence of such a commitment.

On a personal note, I myself, am a strong believer in sandwich courses. For an engineer to make a contribution today in manufacturing industry in the UK needs not only sound technical qualifications, but also an understanding of the human and organisational problems in industry, and can only be acquired by actually working in industry.

I cannot anticipate decisions of the Action Committee, but I can assure Professor Hanson that we are conscious of the excellent work which has been done in many universities and polytechnics to enable engineering students to contribute in our complex industrial society.

Oscar Haber, Chairman, Action Committee, National Engineering Scholarship Scheme, Brunel Hill, Welford-on-Avon, Warwickshire.

Options to purchase

From Mr. Robert Hawkins

Sir,—With regard to the advice given on "Leasing Plant" in your legal column on June 7, you may have misled your readers by saying that it was possible to take out a lease with an option to purchase. Anything to purchase is a lease under a Purchase Agreement, and if a lessee purchased an asset at the end of a lease he would destroy the tax allowances which the lessor may have taken out on the asset when it was purchased new.

Your correspondent may be interested to know that nowadays some 95 per cent of the selling price of an asset coming off lease can be remitted to the lessee by way of a rebate of rental or a deposit on a new asset. I would endorse the view that he was in a strong position to argue for some rebate of rental with his leasing company. Your advice that he should try other leasing companies as well is very sound.

Robert Hawkins, Editor, Leasing Digest, 7, Bridon Street, Coggeshall, Essex.

Neglected fire

From Mr. Norman Jenkins

Sir,—Described by John Lloyd in his excellent review of June 8 as a mine of information Sir Derek Ezra's "Coal and Energy" is surprisingly short of data on district heating and combined heat and power. In fact, I can find no mention of these energy-saving techniques at all. This is surprising in view of the author's enthusiastic advocacy over the years and, on one occasion, a downright quarrel on the subject at a Press conference with a representative of the Electricity Council. Neither is there any mention of the many district heating schemes now being run by the MGB and others powered by coal. The most successful energy conservation scheme at Nottingham, jointly funded with the City Council for using coal and incineration of rubbish is completely ignored. This plant, incidentally, is now selling electricity to the local area, a new knowledge of this activity and the possibility of the omissions being made in order to create controversy is perhaps remote.

The omission of these techniques from Energy Commission discussions this week seems to suggest an agreement between the energy industries to ignore the potential of what has been proved elsewhere. The evidence does suggest that, at least in the UK, energy decisions are far too important to be left to the energy industries—whose only interests are in maintaining the status quo; but at the cost of far greater fuel-use efficiency.

Those of us who have taken an active part in promoting CH and P and who have looked at Sir Derek Ezra personally at least for tacit support must now

feel virtually abandoned—unless Sir Derek would care to explain.

Norman Jenkins, Whitehill, Exshott, Farnham, Surrey.

Incentive to moonlighting

From Mr. J. J. Polling

Sir,—Guy Hewitt's article on moonlighting in Germany (June 7) provides a powerful argument for a shift of emphasis away from income tax and towards taxes on expenditure, such as purchase tax or taxes on materials and energy. While income tax remains, people will always try to minimise their contributions by evasion or moonlighting, of which the worst feature is the widespread contempt for the law that it engenders. Taxation on expenditure would avoid this, while retaining the fairness people expect of a tax system. Those who live opulently would pay heavily while those with a modest life style—whatever their income—would pay less. Taxes on expenditure would encourage saving, investment and enterprise and would be easy to collect. They are more in harmony with man's nature—and would make life much easier for all of us.

J. J. Polling, Châtignier, 1297, Founex, Vaud, Switzerland.

Dangers of buy-back deals

From Mr. John Dingle

Sir,—Now that there seems to be growing awareness of the potential dangers of buy-back deals involving sales of Western technology to the Eastern countries, it is perhaps time to consider whether some form of safeguard is needed against the use of buy-back as a bargaining ploy in international competitive bidding.

For example, you report (June 9) in connection with a bid for an automatic components factory made against French competition, that "the British company dropped out in the later stages of negotiation because it refused to enter into a buy-back agreement with the East Germans."

Your report does not say whether the directors of the British company were motivated by simple expediency, or by concern for the long-term impact of the buy-back arrangement on the UK economy, or a bit of both. What is certain is that they had already incurred very considerable costs in preparing their bid and pursuing their negotiations up to the point of withdrawal. These costs become a total loss, not because of any technological or commercial shortcomings, but because the customer insists on a deal which includes an element of real risk, not to the bidder alone, but which may also threaten future employment and investment in the bidder's country.

Many of your readers will know that this is not an isolated example. One possible approach to safeguarding British companies faced with this sort of problem, without exposing them to a charge of unfair competition, would be to provide for reimbursement of their bid costs out of Government funds, in cases where it is judged that acceptance of a buy-back arrangement would prejudice future industrial development in the UK. No doubt such a provision would need to be carefully qualified: the principle, however, seems worth discussing.

John Dingle, Suite 1, Harcourt House, 19a, Cavendish Square, W1.

Today's Events

Mr. Denis Healey, Chancellor of the Exchequer, speaks at NATO conference, Brighton.

Mr. Gordon Richardson, Bank of England Governor, addresses luncheon of Association of Foreign Banks, Bern.

Mr. Harold Lever, Chancellor of the Duchy of Lancaster, guest speaker at London Chamber of Commerce and Industry annual luncheon, Guildhall, EC2, 12.45 pm.

Queen greet President Nicolae Ceausescu, President of Romania, at start of his state visit to UK, Victoria Station, London, 12.30 pm.

Creditors of Sir William Stern, declared bankrupt with £104m debts, meet at Law Courts, London, 11 pm.

Mr. William Miller, chairman U.S. Federal Reserve Board, speaks in Zurich.

Mr. Malcolm Fraser, Australian Prime Minister, and Mr. Victor Garland, Minister for Special Trade Representation, in Paris.

Deadline for complete Israeli withdrawal from South Lebanon.

Two-day international conference opens in Brussels to discuss economic aid for Zaïre.

PARLIAMENTARY BUSINESS

House of Commons: Remaining stages of the State Immunity Bill (Lords) and Community Services

by Offenders (Scotland) Bill, Provisions of the Tullahoma and

Overseas Investment Bill (Lords), and Oath Bill (Lords), Motion on EEC documents on non-life insurance.

House of Lords: Films Bill (Lords), Third Reading, Scotland Bill, report stage, Independent Broadcasting Authority Bill, second reading.

Select Committees: Joint Committee on Statutory Instruments (4.15 pm, Room 4), Overseas Development, Subject: Renegotiation of the Lome Convention.

Witness: Dr. David Owen, Foreign Secretary (4.30 pm, Room 6).

OFFICIAL STATISTICS

Building Societies' receipts and loans (May).

COMPANY RESULTS

Johnson Matthey and Co. (full year), Pegler-Hattersley (full year).

COMPANY MEETINGS

Avery, Smithwick, Warley, 12.35 Empire Stores (Bradford), Bradford, 12. Garner Scottish, The Grange, Bermondsey, SE, 2.50, Rugby Portland Cement, Rugby, 2.30, Tarmac, Birmingham, 11.30, United Newspapers, 23, Tudor Street, EC, 12.

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£2.7m downturn to £77.6m at AB Foods

WITH THE U.K. bread industry difficulties and the high street price war cutting contributions from two major divisions and exchange differences reducing the overseas contribution, pre-tax profit of Associated British Foods dipped 3.4 per cent, from £80.4m to £77.6m in the April 1, 1978 year.

When reporting half-time profits £2.7m higher at £32m Mr. Garry Weston, the chairman, said the group expected to exceed the previous year's record, although the increase was not expected to be significant.

He now says that margins in the UK and overseas came under pressure in the year with the home margin down from 4.7 per cent to 4 per cent and the overseas margin from 6.7 per cent to 5.8 per cent.

Overall world sales increased from £1.49bn to £1.68bn, with the UK sales up 13 per cent, or £125m, while overseas sales rose by 18 per cent in local currencies.

Mr. Weston says profit growth will be achieved in the current year, although overall volume growth in the food industries in the countries in which we operate continues to remain almost static, and the combined effects of Government regulations and severe competition make the attainment of better trading margins difficult.

The 1977-78 shortfall in trading profits in the UK—where interests range from 10 per cent to 15 per cent—was held to £2.2m, and the biscuit division produced "especially creditable" results.

Overseas profits were reduced by £0.5m, taking into account the adverse effect of £2.1m owing to the difference in exchange rates at the year end.

Mr. Weston says that considering the adverse factors, and the extremely difficult year for the food industry in the economies in which it operates, the results must be considered a satisfactory achievement.

A second interim dividend up from 1.3832p to 1.5226p increases the net total from 2.0734p to 2.3281p per 5p share.

The profit after tax, minorities and extraordinary items was £38.4m and after providing for minority and preference dividends £29.1m is retained.

Earnings per share are shown at 9.67p compared with 9.86p last year, and ordinary shareholders' funds have increased during the year from 61p to 71p per share.

Capital spending in the year exceeded £70m (£62m).

HIGHLIGHTS

As expected pre-tax profits at Associated British Foods are slightly lower; at the trading level there was a 58m turnaround to losses on the baking side, while retailing suffered from the price war and turned in £3m less, but the shortfall was more or less made up by the other manufacturing activities. Full year figures from Hill Samuel are rather dull with banking profits flat and a downturn in ship broking. Lex also takes a look at the market in light of the rather surprising issue of a new "short tap" stock. Elsewhere, WGI has shown good recovery after the setback the previous year while Valor has performed well in a very depressed market.

WGI up 56.9% to £1.2m

A TURNAROUND from a loss of £313,224 to a profit of £1,174,841 in its civil engineering division helped WGI engineering and construction group, to achieve taxable profits up by 56.9 per cent to a record £1.2m for the year ended March 31, 1978 compared with £2.8m on turnover ahead from £21.8m to £23.9m.

At the interim stage profits were up from £261,082 to £498,570 and directors anticipated continued progress, and expected satisfactory results for the full year.

The group has entered the last year with a high level of orders in hand.

A divisional analysis of turnover and pre-tax profits shows: civil engineering £1,141m (£7.54m) and £117,041 (£313,224 loss); refractory £4.48m (£3.53m) and £338,980 (£478,222); process engineering £7.62m (£7.80m) and £244,535 (£468,338); and mechanical and structural engineering £2.53m (£2.94m) and £185,642 (£132,948).

Stated earnings per 25p share are 26.1p (17.1p) before tax, 15p (14p) after tax and 12.5p (8.1p) after tax at 52 per cent. The dividend is lifted to 5.5p (5.2p), as forecast, with a net final payment of 5.5p.

of items to different periods for tax and accounting purposes and for stock appreciation relief.

• comment

Taxable profits up by more than 50 per cent at WGI Group is an impressive recovery after the previous year's slump. A determined cost cutting exercise has trimmed several regional offices from the civil engineering division while earnings from overseas contracts, notably in Bahrain, have also helped the return to profits. Refractory products have done well against a dull market background and profits here have increased by 17 per cent; WGI concentrates on high quality markets, though growth here may be difficult to sustain in view of declining demand. The company, however, is trying to develop customers outside the steel industry while exports which last year amounted to some 70 per cent of sales in this division, are playing an increasingly vital part. Meanwhile profits in process engineering have dipped 28 per cent but earnings from a number of long term contracts should show through in the current year. At 100p the shares stand on a P/E of 6.4 and yield 8.6 per cent.

Ariel Industries advance

FROM HIGHER turnover of £82.3m against £6.1m profits before tax of Ariel Industries, Leicester-based maker of industrial fasteners and light engineering products, etc., rose from £762,458 to £783,300 in the year ended March 31, 1978.

First-half profits increased from £322,500 to £325,500.

In their interim statement, the directors referred to negotiations for the sale of interests in South Africa. These have not been successfully concluded and provision has been made for the resulting loss of £45,882, the directors say. This figure covers all contingencies and the South African situation is not totally clear, they add.

Trading figures in 1978 for the South African subsidiary have been excluded from both turnover and pre-tax profit.

A final net dividend of 1.268p per 25p share is recommended, lifting the total to the expected £1.04p compared with 1.014p paid in the previous year.

£0.44m loss at Dentsply

A PRE-TAX loss of £0.44m against a £1.16m profit is reported for the November 30, 1977, year by Dentsply, the U.S.-owned dental supply group.

Turnover for the year was ahead from £17.5m to £31.1m and the group trading profit was £4.5m compared with £2.0m previously.

The result is before a £127,000 tax credit (£1.16m charge) and extraordinary credits from surplus arising on group reconstruction of £1.08m. The 1978 figures include 11 months' results of AD International, a subsidiary acquired in the period.

Profits of this company was little changed at £15.1m in the latest year against £15.2m for 11 months previously, and the pre-tax loss was £142,000 (£446,000 profit).

The profit is before tax credit of £0.51m (£68,000). There were revaluation surpluses in the year of £7.04m (£0.51m).

Plysu falls to £0.75m

PRE-TAX PROFITS of Plysu, manufacturer of plastic containers and domestic wares, fell from a peak of £811,000 to £750,000 for the year to March 31, 1978, after a 456,000 at half time. Full-year turnover was ahead at £11.06m compared with £9.42m.

Earnings per 10p share are shown as 11.8p (12.5p) and a final dividend payment of 0.8407p (0.7329p) lifts the total to 1.3836p (1.2359p) net.

The directors state that within the next few months the company will have completed its factory extensions which should give adequate production space for the



Mr. Garry Weston, chairman of Associated British Foods.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding payment	Total for year	Total last year
Ariel Industries	1.27	Sept. 13	1.14	2.13	1.91
Assoc. British Foods	1.32	Sept. 4	1.38	2.33	2.08
2nd Int.	33	Aug. 4	25	63	48
Blyvoorlicht Gold	2.15	July 7	1.78	3.93	3.66
P. J. Carroll	25	July 4	25	25	25
Comm. Bank of New East	1.4	July 4	1	2	1.5
Dalbair Finance	1	July 4	0.33	1	0.33
W. Henshall	3.22	Aug. 2	2.77	4.9	4.27
Hill Samuel	1.88	July 28	1.57	2.88	2.58
Ocean Wilsons	0.84	July 28	0.75	1.38	1.24
Plysu	3.16	July 12	2.62	5.16	4.66
Prop. & Reversionary	1.43	—	1.25	2.14	1.88
Valor	3.8	—	3.7	5.8	5.2
WGI	0.5	—	0.53	0.53	0.29
Warwick Eng.	0.71	—	0.78	1.04	1.08

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ South African cents throughout.

Second half recovery by Warwick Eng.

After a £80,000 first half loss against a £211,000 profit, Warwick Engineering Investments recovered in the second six months to post a £110,300 pre-tax profit in the March 31, 1978, year compared with £243,800 last time. Turnover was £18,87m compared with £15,87m.

The result is after exceptional costs of £104,000, which relate largely to redundancy payments associated with the reorganisation of metals and alloys.

This points to a second half profit before exceptional costs of £282,000 against £192,500 last time.

Directors say the expectation for the current year is that the group will do slightly better than the £0.35m indicated by the second half.

The final dividend is 0.3p per 20p share for a 0.825p total compared with 2.292p last year.

1977-78 1976-77

Turnover	18,870	15,870
Profit before tax	110,300	243,800
Tax	31,300	123,300
Net profit	79,000	120,500
Extraordinary loss	—	23,200
From minorities	4,900	23,800
Dividends	60,900	157,300
Retained	18,100	36,200

75 companies wound up

Orders for the compulsory winding up of 75 companies were made in the High Court yesterday. They were:

Premier Promotions and Marketing, A and L Trucking Company, Zurich Merchant Leasing, W. F. Brownhill.

Valor ahead £0.6m to £1.65m—sees more

WITH TURNOVER up from demand started to pick up, the £30.8m (£27.5m) taxable profit of Valor Company, heater and cooking appliance maker, rose from £1.07m to £1.65m in the year ended March 31, 1978.

At half-way profit was up from £0.26m to £0.52m and directors believed the trend would be continued for the year. They now say they expect profit to increase further in the current trading year.

The result is subject to tax of £0.52m (£0.39m) and last year there was a £0.59m extraordinary debit.

Earnings per 25p share are shown at 10.33p (5.81p) basic and 9.62p (5.81p) fully diluted. On a full distribution basis they are given at 10.34p (5.75p) and 9.08p (5.81p) fully diluted.

The final dividend of 1.433p (1.269p) takes the total from 1.984p to 2.135p net. The increase has Treasury approval.

Mr. Michael Montague the chairman said yesterday: "I am hoping for higher margins in the coming year. Demand is good at present. There has been a pick-up in the sales of cookers and that has gone almost exclusively to gas cookers."

The Valor cooker factory more than recovered its first-half loss in the second half of the year and is now working at full capacity and some 30 per cent above last year. On heaters, the company still has some 15 per cent capacity in Belgium.

On the Belgian investment he said the company had written off the total cost of the investment. "If anything, we have over-estimated. Some £120,000, was held in escrow and he hoped that current litigation in Belgium would result in this coming back to the company."

P. J. Carroll off £0.75m at midway

ON TURNOVER ahead from £34.4m to £44.2m, taxable profit of P. J. Carroll and Company dropped from £3.55m to £1.5m in the March 31, 1978, year.

Early this year directors reported that profitability in the tobacco business had been seriously affected in the December quarter by the tobacco industry's decision to cut prices in anticipation of a decision to delay price increases.

The half year result is subject to tax of £0.61m (£0.25m) and subject to £0.61m (£0.25m) interest of £1.01m (£0.25m). Last year there were minority interests of £1.01m (£0.25m) and £1.01m (£0.25m).

Earnings per 25p share are given at 4.6p (4.8p) and the interim dividend is lifted from 1.783p to 2.24p.

Last year a £27,500 final loss was paid from depressed profits of £4.82m.

ISSUE NEWS

Lazard Property Unit Trust

The next issue of units in The Lazard Property Unit Trust is to be made on June 26, 1978, at a price of £1.385 per unit. The balance of 485,482 new ordinary shares (5.4 per cent) has been sold at 54p and the net proceeds will be distributed pro rata.

NEW SHORT TAP

The issue for cash is announced of £800m of 10 per cent Exchequer stock 1983 at a price of 95p to £100 nominal payable as to £15 on application, £30 on July 7 and the balance on July 13.

Of the stock to be issued £800m will be offered for sale to the public. The balance has been reserved for the National Debt Commissioners for public funds under their management.

Interest on 10 per cent Exchequer stock 1983 is payable half-yearly on June 12 and December 12. The first interest payment will be made on December 12, 1978, at the rate of 24.168p of £100 of stock. The stock will be repaid at par on December 12, 1983.

LONG TAP

The prospectus is published today in connection with the new long tap—an issue of £1bn of 17 per cent Exchequer Stock 2017 priced at 96p per cent.

The issue is payable as to £15 per cent on application next Thursday with a sale of £30 per cent on June 27 and the balance on July 14.

Interest is payable half-yearly on June 12 and December 12 with the first payment next December at the rate of 24.168p of £100 of stock.

OPERATION EUROLINK

The map shows the location of the Eurolink Industrial Centre, highlighting its proximity to major roads (A2, A249, M2, M20, A20) and nearby towns (Tilbury, Chatham, Sittingbourne, Bakersham, Maidstone, Rochester).

Your place in the big build-up

"The success of our first assault, gentlemen, is now overwhelmingly clear.

"300,000 sq.ft. of warehousing and light industrial premises in the superb, new Eurolink complex at Sittingbourne, Kent have now been occupied.

"Heartiest congratulations!

"Your next task is therefore obvious: immediately occupy the remaining limited number of units available from 5,000 sq.ft. up to 30,000 sq.ft. Your orders are to capture the next 100,000 sq.ft. as it becomes available during the next 12 months.

"Once established, you can expand at will across 20 acres of planned future development.

"I need not remind you of the vital strategic position of the site. Eurolink is minutes from the M2 motorway, 55 miles from London, 18 miles from Dover, and within easy striking distance of the roll-on/roll-off facilities at Sheerness.

"Movement of transport and supplies is supremely easy due to the site's size and parking facilities. Eaves of all buildings are 20 ft. high.

"And local transport services and amenities will suit your troops down to the ground.

"Gentlemen, Eurolink and success is at your feet."

For further information contact HQ below

To: Fuller Horsey Sons & Cassel, 53 Bow Lane, London EC4M 9ET.

Please send me full information on the Eurolink Industrial Centre.

Name _____

Company _____

Address _____

Tel _____

Fuller Horsey Sons & Cassel

McDaniel & Daw
Chartered Surveyors

The Eurolink Industrial Centre is a joint operation by The London Life Association Limited, and The Blue Circle Group.

The Nineteen Twenty-Eight Investment Trust Limited

Directors:
The Rt. Hon. Viscount Bearsted, T.D., D.L. (Chairman)
D. S. Allison B. R. Bassett C. A. Keeley, F.C.A. J. L. King H. Ockford, F.C.I.S.
J. S. K. Oram A. F. Roger A. P. Simonian B. A. C. Whitmee, F.C.A.

Performance statistics	Year ended 31.3.78	Ten years ended 31.3.78
Net asset value	+ 4	+ 54
Middle market price (Stock Exchange Daily Official List)	+ 3	+ 39
Rate of dividends (net)	+16	+231
Retail Price Index	+ 9	+200

Distribution of investments at 31st March 1978

Equities and convertibles	57½%
U.K. (but including U.K. companies with substantial foreign interests and assets)	
Overseas (including U.K. companies operating mainly abroad)	36½%
Fixed income	6%

Extracts from the Chairman's statement

Capitalisation Issue. It is proposed that the Company should make a 2 for 1 capitalisation issue of ordinary stock units, partly to increase marketability of the stock and partly to bring the issued capital more into line with the resources employed in the business.

Revenue. Our present revenue estimates are running at a higher level than last year and we expect to be able to recommend a further increase in the dividend for the current year.

Copies of the Report and Accounts can be obtained from Philip Hill (Management) Limited, 8 Waterloo Place, London SW1 4AY.

Hill Samuel little changed Eastern Produce after mixed year earnings balance

PROFIT OF Hill Samuel Group after tax for the year ended March 31, 1978, was up slightly from £2.1m to £2.3m but after exchange differences and extraordinary items the net figure came out lower at £1.5m compared with £1.3m.

Shaking profit, after minority interest and transfer to contingencies, contributed £1.0m against £0.7m and investment profits £0.3m (£0.1m).

Profits of operating groups, into which Hill Samuel was restructured towards the end of the year, were split as to Broker and consulting services £2.7m (£2.4m); life and investment management £0.7m (£0.5m); other services £0.3m (£0.1m) and interest on loans lost £0.2m (£0.1m).

Results of insurance subsidiaries are not included in the accounts. There was exchange gains for the year of £1.7m, compared with £0.3m last time which was after £1.7m surplus transferred to contingency reserve. The gain is after tax relief of £1.7m (£0.3m) (tax charge), including £1.5m this time relating to prior years.

There was an extraordinary loss of £1.7m (£0.5m) gain, which arose from the decision to withdraw from the shipping business. The amount includes operating losses and other expenses associated with disposal of the ship.

The directors state that while some parts of the group performed notably well and made substantial increases in profit, others suffered from the adverse factors in their particular markets. Corporate finance, investment management and the computer services company, Lowndes-Jones, all had record years. However, interest rates dropped sharply from the previous year and this substantially reduced the earnings of the group's own funds.

The asset base of Hill Samuel Life Assurance was strengthened last year, they add. For the year all surplus was retained in the Life and Annuity Funds, and no dividend is being paid by HSLA. In addition to the shipping business, the shipping services activities in Lambert Brothers Shipping sustained a reduction in profits of over £0.6m.

On the merchant banking side the lack of economic growth and of business confidence has meant limited lending demand from industrial borrowers, so that there has inevitably been intense competition among banks and corresponding pressure on margins, directors explain.

While the revenue side did not therefore expand to the capacity at which the group is capable, inflation, though somewhat lower than in the previous two years, continued to have its inexorable effect on costs, they say. Against this background the material increase in profits from commercial banking activities over the previous year is regarded as a creditable achievement.

Stated earnings per 25p share, after exchange differences and extraordinary items are 11.8p (11.4p) and the dividend is stepped up to 4.00p (4.25p) net with a final payment of 3.25p, making 15.05p (15.15p).

Shareholders' totals as at March 31 were £1.5m against £1.3m, excluding assets and liabilities of insurance subsidiaries.

Chemicals hold back Hickson and Welch

Explaining the reduction in pre-tax profit in the March 31, 1978, half-year from £4.8m to £3.7m, Mr. J. Harrington, the chairman of Hickson and Welch (Holdings) says the drop resulted from a reduction in demand for

Reports to meetings
Simon Engineering expansion plans

Simon Engineering is on the look out for a fairly substantial acquisition to add to its stable of contracting and engineering interests.

Mr. Harry C. Harrison, chairman, told shareholders at year end AGM: "We now have the structure and resources in Simon Engineering to bring in fairly substantial acquisitions which could form the nucleus of a fifth operating group."

"We have a profile for our equipment and I can assure you that this specifically excludes venturing into business areas completely alien to our experience and knowledge."

"We have ample financial resources for further acquisitions but this must not be done in a haphazard manner. Every project has to fit our aims," said Mr. Harrison.

Mr. Peter Simmonds, chairman of Leyland Paint and Wallpaper told shareholders at the AGM that the first quarter showed a substantial improvement in turnover compared with the same period last year, leading in April and May had continued this trend.

Subject to no deterioration in the economic situation of the country, the board feels optimistic that the results for the year will show a significant improvement on the annualised figures of the last trading period, said Mr. Simmonds.

Bank of New South Wales announces that with effect from Wednesday, 14th June 1978 its base rate for lending will be increased from 9% to 10% per annum.

Bank of New South Wales, 29 Threadneedle Street, London, EC2R 8BA.

Incorporated in Australia with limited liability.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerns are interim or final, and the sub-sections shown below are based mainly on last year's timetable.

TODAY
Imperial Chemical Industries, East Driffield, East Yorkshire, 10.00am.
Fisons, 10.00am.
Dunlop, 10.00am.
British Petroleum, 10.00am.
British Airways, 10.00am.
British Overseas Airways, 10.00am.
British Airways, 10.00am.
British Airways, 10.00am.

FUTURE DATES
Imperial Chemical Industries, 15 June 1978.
Fisons, 15 June 1978.
Dunlop, 15 June 1978.
British Petroleum, 15 June 1978.
British Airways, 15 June 1978.
British Overseas Airways, 15 June 1978.
British Airways, 15 June 1978.
British Airways, 15 June 1978.

the produce of the UK chemical companies. This held down selling prices and prevented the full recovery of increased costs. Also the relative strength of sterling during the period reduced export margins. Timber preservation profits, however, showed a slight improvement, he says.

The immediate future remains uncertain but there are signs that second-half profit will be higher than the first. As reported last week a 1.33p (1.21p) interim dividend is to be paid.

L & G alters retirement plan

Legal and General Assurance Society has completely redesigned its Personal Retirement Plan—the pension contract for the self-employed and other persons in non-pensionable employment. This has involved reassessing the expenses charged to the plan and underlying annuity rates, with the result that the benefits under the scheme have been substantially improved especially under the longer term contracts.

Existing policyholders of the plan will also benefit from these improvements, since the scheme is essentially a series of recurring single premium contracts so that all future premiums will purchase benefits on the new terms.

The new plan retains the high degree of flexibility inherent in the old scheme, both in respect of contributions and in the payment of pension and other benefits. Contributions can be easily varied from year to year to match the fluctuations in earnings of certain self-employed persons. Pensions payments can also be varied to meet the requirements of some self-employed who only want part of their pension at first.

Pyramid keeps up expansion policy

IN HIS annual statement Mr. Paul R. Lewis, chairman of Pyramid Group (Publishers), tells members that the directors' efforts to further the group's expansion by developing new ventures will continue.

He says that 1977, which produced profits of £237,497 (£220,985) was uneventful. In July 1978 that year the purchase of Redland Printing was completed.

The buying of a controlling interest in Data-mall was finalised on October 31 and Consultative Marketing Services (CMS) was incorporated on November 9. Data-mall offers a personalised direct mail service and CMS is involved in the organisation of special events, exhibitions, seminars and marketing.

Meeting, Hilton Hotel, W. on July 6 at 10 am.

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WHILE MAINTAINING its efforts to improve the profitability of overseas investments, the aim of Eastern Produce (Holdings) is to reach a position whereby earnings in the UK are sufficient to cover both expenses and a reasonable level of dividends, Mr. H. K. Fitzgerald, the chairman, tells members in his annual statement.

In this way it is intended to bring overall earnings into balance as between the UK and overseas, and at the same time directors are actively considering ways in which to improve the spread of the political and commodity risks to which such a large part of the total capital employed is exposed.

As reported on May 25 pre-tax profits for 1977 rose from £2.58m to a record £7.16m and for the first time in four years the group is paying a dividend of 4.35p with a final of 3.03p.

The chairman says that the pronounced rise in the price of tea was the major contributory factor to the marked improvement in group results.

During the year the group increased its holding in East African Coffee Plantations to 30 per cent and more recently to 35 per cent and its results were included in the year's accounts. Mr. Fitzgerald looks forward to assisting

future expansion of its activities in Australia.

After two preceding years' losses, the group's rubber and copra estates in Papua New Guinea turned in a pre-tax profit of £61,000. And Eastern has begun a modernisation programme for the factory on its principal rubber estate so as to cater for new plantings which will be coming into production over the next four years.

Largely due to buoyant coffee prices there were good results from Kakuzi, also.

Balance sheet shows a reduction in short-term borrowing from £3.8m to £1.4m and although at this time results for 1978 are not expected to be as favourable as 1977, the chairman says that by the end of the current year the UK overdraft should have been further reduced by revenue receipts from overseas operations. A statement of source and application of funds shows a reduction in overdraft of £2.7m (£102,329).

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The Property and Reversionary Investment Corporation Limited

Results to 31 March	1978	1977
Profit before tax	£1,081,609	£892,491
Earnings per share	8.2p	7.0p
Dividend per share (maximum permitted)	5.16p	4.66p
Undistributed profit	£210,084	£174,153

Points from the statement by the Chairman, Mr Alfred Rubens, FRICS

- * Property revaluation at 31 March 1978 shows increase of 21.4% over previous year.
- * Dividend covered 1.59 times.
- * Net assets 430p per share (up 25%).

Copies of the report and accounts may be obtained from the Secretary of the Company at Albany House, Petty France, London SW1H 9EE.

ASSOCIATES DEAL

Cazenove and Company, on Friday, purchased 3,000 Cornercroft ordinary shares at 65p on behalf of County Bank, an associate of Cornercroft.

Invisible

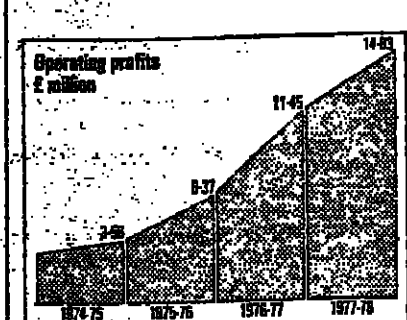
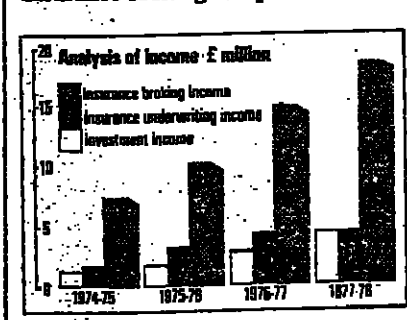
Our earnings may be invisible but our record of growth is clear

"Producing continued growth with profits climbing by 38%"

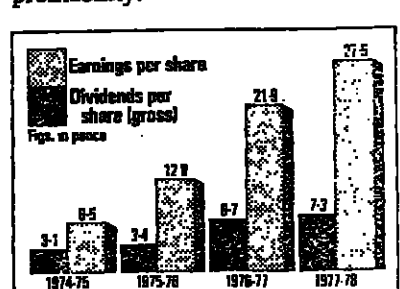
reports Frank Holland, the Chairman, in his statement on the year to 31 March 1978.

Dividend and Results
In spite of difficult economic conditions we recorded further very successful growth with the net profit available for appropriation showing an increase of 38% at £7.9 million. A final dividend of 5.118p per share is recommended making the maximum permissible under current legislation.

Insurance Broking
With sterling strengthening against the dollar and a reduction in the rate of inflation there has been a slowing in the rate of growth of brokerage. Nevertheless the increase in brokerage income from £14.9 million to £18.5 million—24%—is an outstanding achievement by all our insurance broking companies.



Overseas there has been good progress for our Australian insurance broking operation despite strong competition and our combined operations in the Far East are also making a contribution. Unfortunately our South African Company is still having problems but there are good prospects for an early return to profitability.



Underwriting
Our Lloyd's non-marine syndicate suffered a smaller loss than anticipated on the 1975 account recently closed and it should achieve profitability once again in the 1976 account. An important new development is the formation of a Lloyd's marine syndicate under our agency to commence underwriting for the 1979 account. Also in London, our Agencies Company which writes on behalf of the Bellefonte and Pine Top Insurance Companies is making encouraging progress.

Overseas, our Australian underwriting operations achieved very satisfactory growth in profits. During the year we broadened the scope of our operations there with the acquisition of Oak Insurance Limited, a small personal accident and disability insurance company.

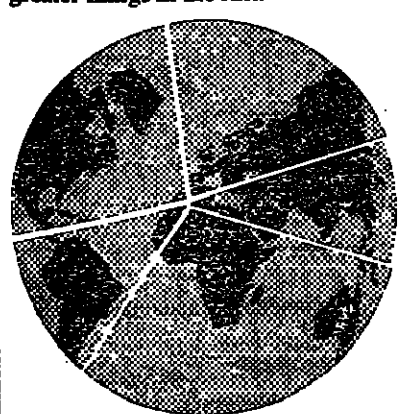
Investment and Future Growth
Most of our growth in recent years has been achieved organically from the growth of existing accounts and from obtaining new business. However, we are also actively pursuing alternative means of growth by

acquisition and the purchase of additional freehold premises adjoining Cuthbert Heath House will facilitate this expansion.

A most significant development for our operations both in France and the Common Market generally is the acquisition of an 80% interest in Groupe Sprinks, the Paris based underwriting agency.

Future Prospects
We have made a considerable advance in the recent past but cannot expect that future years will be easy. With stable exchange rates and world-wide control of inflation, insurance broking growth must come from new business, while expenses must be closely controlled to maintain profitability.

In this context we are very fortunate in the quality of our staff. They have achieved much in the past and I am sure will achieve even greater things in the future.



Contributing to industrial and commercial progress world-wide

Today, industry and commerce function increasingly on an international basis. The effect has been to broaden enormously the sphere of operations and to increase the capital sums involved. Consequently, there has arisen a corresponding demand

for insurance to be arranged internationally to cover the complex risks and huge investments at stake.

In these circumstances more and more organisations are taking advantage of the international insurance and reinsurance broking and underwriting services provided by the C. E. Heath Group.

In almost every country in the world there are undertakings either under way or in operation simply because we have been instrumental in arranging the insurance or reinsurance so vital to progress world-wide.

Providing evidence of outstanding performance

In the past five years the company has grown from a market capitalisation of £10 million to over £75 million and it is appropriate that this fine performance should be marked this year with the accolade of the Queen's Award for Export Achievement.

The citation referred to the fact that over a three-year period the company's overseas earnings had more than doubled.

Our Award comes from channeling insurance and reinsurance premiums through the London market from clients all over the world. The results are good for the C. E. Heath Group. More important they're good

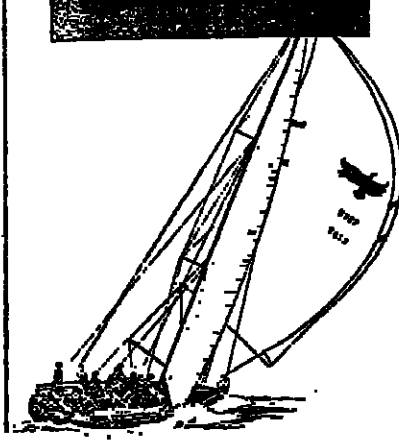
for Britain. And they're good for Lloyd's and the London insurance market. It is an achievement that makes us feel proud.

Demonstrating liveliness of outlook

One of the many reasons for our growth is that we are and always have been forward-looking. An obvious expression of this liveliness of outlook is the way in which we have made advertising work harder in projecting a favourable group image.

Evidence of our success is to be found in the fact that we were awarded The Times Grand Prix for the best company results advertisement of 1977.

As another part of our public relations, we sponsored the yacht Heath's Condor, skippered by Robin Knox-Johnston and Leslie Williams, which arrived home first in the Whitbread Round-the-World Race.



Confidence at C. E. Heath

Mr. F. R. D. Holland, chairman of C. E. Heath and Co., says in his annual statement that he is confident the group's new organisational structure will enable it to meet all likely challenges from within its own market and from abroad.

However, he cannot predict that the next few years will be easy.

On the underwriting side, Mr. Holland is sure that the overhauling of the syndicate account will prove beneficial and that a reasonable underwriting profit with its attendant commission will be achieved.

On the insurance broking side, the group will have to face the fact that with greater control being obtained world-wide over inflation and with more stable exchange rates, growth must come from new business and that to maintain profitability close attention must be paid to expense ratios.

For the year ended March 31, 1978, profits before tax rose from £11.27m to a record £14.68m. The group's dividend total is £3.18p against 6.66p previously, adjusted for a two-for-one scrip issue.

Available net profit is ahead from £3.79m in 1977 and on a C.A. basis is £7.31m (£5.9m). On insurance broking, the chairman says the increase in broker's income from £14.83m to £15.51m is an outstanding achievement. The rate of increase has varied to a certain extent from one operating division to another, but all made substantial increases. Overseas there was good progress from the Australian insurance broking operation despite strong competition and also there are now positive signs that the combined operations in the Far East are also making a contribution.

South Africa is still an area beset with problems but chairman is confident that the operation is now on a better basis and that in this current year it will be achieving a reasonable level of profitability.

In underwriting, the group's 1975 Lloyd's syndicates accounts have recently been closed with the non-marine syndicate suffering a loss smaller than anticipated, while other syndicates showed reasonable profits.

It now looks as though the expected return to underwriting profitability for the main non-marine syndicate will commence with the 1978 account, Mr. Holland says.

Meeting, Baltic Exchange, EC, July 3, at noon.

Statement, Page 33

Improvement at Dunlop subsidiaries

Improved pre-tax profits were reported for 1977 yesterday by two Dunlop subsidiaries, Dunlop Plantations and Dunlop Textiles. Plantations profit jumped from £4m to £7.9m on turnover of £23.96m (£17.38m), and before tax of £3.83m (£1.52m). Dividends absorbed £1.17m (£0.76m).

Textiles' turnover rose from £14.03m to £17.16m and pre-tax profit lifted from £0.48m to £0.73m. The result is subject to tax of £68,000 (£170,000), and ordinary dividends absorb £0.57m (£0.14m).

However, he cannot predict that the next few years will be easy.

On the underwriting side, Mr. Holland is sure that the overhauling of the syndicate account will prove beneficial and that a reasonable underwriting profit with its attendant commission will be achieved.

On the insurance broking side, the group will have to face the fact that with greater control being obtained world-wide over inflation and with more stable exchange rates, growth must come from new business and that to maintain profitability close attention must be paid to expense ratios.

For the year ended March 31, 1978, profits before tax rose from £11.27m to a record £14.68m. The group's dividend total is £3.18p against 6.66p previously, adjusted for a two-for-one scrip issue.

Available net profit is ahead from £3.79m in 1977 and on a C.A. basis is £7.31m (£5.9m). On insurance broking, the chairman says the increase in broker's income from £14.83m to £15.51m is an outstanding achievement. The rate of increase has varied to a certain extent from one operating division to another, but all made substantial increases. Overseas there was good progress from the Australian insurance broking operation despite strong competition and also there are now positive signs that the combined operations in the Far East are also making a contribution.

South Africa is still an area beset with problems but chairman is confident that the operation is now on a better basis and that in this current year it will be achieving a reasonable level of profitability.

In underwriting, the group's 1975 Lloyd's syndicates accounts have recently been closed with the non-marine syndicate suffering a loss smaller than anticipated, while other syndicates showed reasonable profits.

It now looks as though the expected return to underwriting profitability for the main non-marine syndicate will commence with the 1978 account, Mr. Holland says.

Meeting, Baltic Exchange, EC, July 3, at noon.

Statement, Page 33

W. Bromwich Spring up 80%

AN EIGHTY per cent jump in pre-tax profits from £331,201 to £595,473 is reported by West Bromwich Spring Company for 1977. Turnover in the year rose from £2.61m to £3.44m.

Mr. D. Cooper-Smith, the chief executive says the result was achieved in the face of dull trading in the automotive and engineering industries.

The results reflect the concentration on specific markets, he says. The group has had considerable success recently in the agricultural machinery market.

The increase in profits was coupled with a rise on cash and short-term deposits from £226,000 to £400,000. The company still has no borrowings.

Earnings per 10p share are shown ahead from 3.96p to 7.06p and the final dividend of 0.70p net takes the total to 1.63p compared with 1.09p last time.

Shareholders received £50,000 worth of bonus Preference shares in March which has effectively doubled the dividend.

The property assets have been retained to show a surplus of £30,628 after providing for deferred taxation. The net asset value per share, after this revaluation, is 47.2p.

Certain shareholders of Premwain Group have acquired 10 shares from directors and certain major shareholders of the company. In consideration of this, Premwain has made arrangements to ensure the financial stability of the company. Premwain is a property investment and development company.

At from June 5 the board will consist of: Geoffrey Tankard, chairman; Richard T. S. Kownsbrough, managing director; Edwin H. Marley, executive director.

Booker said its policy is to concentrate on food distribution rather than manufacturing—except in the specialist health food business.

Discussions are taking place between Appleyard and Aberdeen Motors following Leyland's decision that it is over-represented in the Aberdeen area.

Price for the takeover has still to be agreed but Appleyard said yesterday that if the proposed takeover succeeds it is not anticipated that there will be any redundancies and that the rationalisation, with Aberdeen proposing to employ the majority of the Appleyard staff.

Mr. McFarlane said that the partners want to build a test plant at this deposit on the outcome of feasibility studies and the willingness of a major oil company to participate.

All feasibility studies should be completed by August and three oil companies had shown an interest in the venture, Mr. McFarlane added.

Preliminary estimates based on the Runda shale deposit in Queensland (see report, p. 35) show that the Runda shale deposit is estimated to contain 1.3m barrels of oil and gas.

At the meeting it was estimated that production costs would be around \$3.75 to \$4.50 a barrel for a 40 rotor operation.

Both companies have performed interest £235,322 stock (22.13 per cent).

Grand Metropolitan: W. J. Baker has converted the whole of his holding of loan stock and has been granted right to subscribe for 9,000 shares.

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House Estate Company purchased 490,000 (7.94 per cent) and Mr. D. J. Knott has purchased 490,000 shares (7.94 per cent).

S. Lyles: Trustees of Mr. Andrew Lyles, deceased—Mrs. M. Young and C. Woodbridge have sold 288,101 shares and £1.58m ordinary shares (2.75 per cent).

Estates and Agency Holdings—Angloinvestments, a company owned jointly by D. Bercham and F. A. Shasha, holds 22,500 ordinary shares and £1.58m preference shares. In addition Mr. Shasha holds 23,000 ordinary shares. Mr. Elghanayan holds 195,000 shares.

Giles: A director, holds 103,409 shares (10.13 per cent).

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BIDS AND DEALS

Fluidrive rejects £5m Thomas Tilling offer

Fluidrive, the Middlesex fluid couplings group, has rejected a £5m offer from Thomas Tilling, whose interests range from engineering to tiles and pottery.

Fluidrive yesterday declined to state its reasons for rejecting the offer but said the reasons would be given to shareholders following the despatch of Tilling's offer document.

In the meantime, Fluidrive added that it strongly advises shareholders to retain their shares. The shares rose another 2p yesterday to 78p compared with the bid price of 73p.

Tilling is offering five shares of 20p each for every eight 20p Fluidrive shares.

The proposed acquisition of Union Bank, by Standard Chartered Bank for \$27m or \$33 a share is sure to get very close regulatory scrutiny.

This was stated by Mr. Harry Volk, Union's chairman and chief executive officer, at a Press conference in Los Angeles yesterday.

Standard Chartered's chairman, Lord Barber, and its managing director, Mr. Peter A. Graham.

The proposed acquisition will almost certainly add to the unease already felt by regulators and some members of Congress over foreign banks taking over U.S. operations. This will be the third such pending acquisition.

Previously, National Westminster Bank agreed to acquire 51 per cent of National Bank of North America for about \$200m and Hongkong and Shanghai Banking Corp. of Hong Kong announced plans to buy a 51 per cent stake in Marine Midland Bank for as much as \$280m over a period of years.

Neither transaction has yet been approved by regulatory agencies, and now Union Bank joins the waiting list. "It's like three guys waiting to go to trial," says Mr. George Salem, vice-president and senior analyst for Bache Halsey Stuart Inc. "If the regulatory agencies show a willing attitude toward these, I can see a flood of such takeovers," he added.

Premwain to help PENNINE MOTOR

The directors of Pennine Motor Group announce that negotiations in stabilising the financial position of the company have now been finalised.

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MINING NEWS

Homestake still needs Custer's gold

BY KENNETH MARSTON, MINING EDITOR

AMERICA'S Homestake Mining is persistently on this side of the Atlantic for its veteran gold mine near Butte, Montana. The mine is still producing, but the ore deposit is still yielding only about 30 per cent of the total U.S. output.

Homestake made an operating profit from gold in 1977 of \$3m (£1.6m) which together with the contribution of the Bulldog silver mine accounted for 13 per cent of the total of the remainder.

Homestake contributed 37 per cent and uranium provided as much as 50 per cent.

Production and sales of uranium from the U.S. properties was lower last year and a large purchase of uranium concentrates for onward sale was made from an unnamed foreign supplier.

Homestake's uranium mine in New Mexico cannot be put into full production at the time of the year following the completion of an environmental impact statement by the U.S. Forest Service.

Meanwhile, Homestake is involved in the Westinghouse lawsuit against 29 domestic and foreign uranium suppliers (which include Rio Tinto Zinc) which has been halted pending disposition of a motion to disqualify Westinghouse lawyers for conflict of interest.

Homestake says that when the lawsuit proceeds the company will defend itself vigorously against the charges, which it believes are attempts by Westinghouse to escape the consequences of its own commercial misjudgments.

Singapore's more from losses to profits on gold last year reflected an average price received of \$147.47 per ounce and it is pointed out that the rise in the price of gold in the first quarter and thus had only a limited effect on the full year's earnings.

Clearly the advance which has taken place in gold—its price rose from \$181.51 yesterday will make an impact on current year's profits of Homestake which believes that the value of gold will continue to rise as long as most governments include Purdy cakes and Rouger.

Booker said its policy is to concentrate on food distribution rather than manufacturing—except in the specialist health food business.

Discussions are taking place between Appleyard and Aberdeen Motors following Leyland's decision that it is over-represented in the Aberdeen area.

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Another Catalan bank for Santander

By David Gardner

BARCELONA, June 12. BANCO DE SANTANDER, the eighth-largest of Spain's "big seven" national banks, has bought its second Catalan bank, a fortnight after confirming the purchase of the Banco Comercial de Barcelona (BCE) in June. The bank, which had been controlled by the boards of the Banco Industrial de Barcelona (BIB) and the Banco Mediterraneo (BIM), was bought for 30.5 per cent of the BCE equity. The sale was preceded by a long period of negotiation, and the deal was completed on June 12. The bank, which had been controlled by the boards of the Banco Industrial de Barcelona (BIB) and the Banco Mediterraneo (BIM), was bought for 30.5 per cent of the BCE equity. The sale was preceded by a long period of negotiation, and the deal was completed on June 12.

Higher profits needed to revive Swedish investment

By William Dullforce

STOCKHOLM, June 12. THE PROFITABILITY of Swedish companies is still at a critically low level, and a substantial increase in the return on invested capital is required to achieve a broad revival of investment activity in Sweden. So says Skandinaviska Enskilda Banken (SEB) in its June survey of the Swedish economic scene. The combined return on capital of all companies listed on the Stockholm Stock Exchange, excluding banks, was almost nil last year and 1978 will be an inauspicious year, according to SEB. It estimates that the combined net return after cost of depreciation and taxes could recover to around SKr 1bn (\$217m) this year, but the improvement would be due mainly to the fact that some companies making heavy losses, such as the steel works of Gröngras and Stora Kopparberg, are no longer listed on the stock exchange.

Accounting change boost for MAIBL

By Michael Blanden

MIDLAND AND INTERNATIONAL BANKS (MAIBL), the oldest of the London-based consortium banks, reports net profits up from £2.95m to a record £3.44m for the year ended in March. The profits have benefited from a change in the bank's accounting policy under which, as a move towards full disclosure, it has reduced the proportion of profits transferred to reserves before arriving at the published figures. Nevertheless, the results reflect a real increase in earnings in spite of the depressing effect of the exchange rate changes during the year and the impact of the pressures on lending margins.

Creusot-Loire deficit up tenfold on steel losses

By Robert Mauthner

PARIS, June 12. CREUSOT-LOIRE, the nuclear, heavy engineering and steel-making arm of the Empain Schneider empire has announced a net consolidated group loss of FFr 222m (\$48.4m) in 1977, a tenfold increase on the previous year's shortfall of FFr 22.5m. After depreciation totalling FFr 255m and net provisions of FFr 2m, cash flow generated last year amounted to FFr 35m. Given the unsatisfactory financial position of the group, no dividend will be distributed this year. The group made a loss in spite of an encouraging 23 per cent jump in sales to FFr 10,568m from FFr 8,580m the previous year. Most of this improvement was accounted for by the heavy engineering and contracting sector, whose turnover rose by 42 per cent to FFr 5,580m, while the sales of the ailing steel-making sector rose by no more than 5 per cent to FFr 4,680m.

Astra optimistic as sales boom

By our Nordic correspondent

STOCKHOLM, June 12. ASTRA, the Swedish pharmaceutical concern, increased sales by 30 per cent to SKr 644m (\$140m) in the first four months compared with the corresponding period last year. No profit figure is given in the interim report, but managing director, Mr. Ulf Widengren, reiterates his previous forecast of a 14-20 per cent rise in sales to SKr 2.1bn for the year as a whole and profits in the SKr 130-140m bracket compared with last year's SKr 118m. Exports are leading Astra's growth. Sales abroad increased by 28 per cent to SKr 400m in the first four months compared with a 10 per cent growth in Swedish turnover. Foreign markets accounted for three-quarters of the expansion in the pharmaceutical division sales during the period. Growth was lower in chemical products, where sales of consumer goods in Finland and Sweden developed more poorly than expected. The Varia division, which makes proteins for preventive materials for the automobile business, and medical care products, boosted sales by 18 per cent to SKr 62m with the swiftest expansion coming in the U.S.

BSN-Gervais Danone reverse

By David Curry

PARIS, June 12. A BAD YEAR in the drinks sector and the continued burden of the investment programme in flat glass were the two main factors behind a sharp reduction in the consolidated profits last year of BSN-Gervais Danone. Attributable net profit was down to FFr 14m (\$3m) from FFr 44m in 1976, but the dividend is being lifted from FFr 25.20 to FFr 27 which means a final pay-out after a tax bonus of FFr 40.50 per share. The company generates slightly over half its turnover—up by 9.6 per cent to FFr 12,880m last year—in the food and drink sector, with the remainder in flat glass and mainly, glass packaging in the ratio of about two to one. The food and drink sector earned only 6 per cent in sales last year whereas packaging maintained 8.8 per cent and glass a 9.5 per cent improvement. The cold, wet summer held back the group's drinks sales, particularly of beer, for which the group, via Kronenbourg and Nantex, controls half the French market. In addition, a strike of more than a month in the consolidated profits last year of BSN-Gervais Danone. Attributable net profit was down to FFr 14m (\$3m) from FFr 44m in 1976, but the dividend is being lifted from FFr 25.20 to FFr 27 which means a final pay-out after a tax bonus of FFr 40.50 per share.

Expansion at Papyrus

By our Nordic correspondent

STOCKHOLM, June 12. PYPYRUS, the Swedish pulp, paper and board concern, reports pre-tax earnings of SKr 72m (\$15.6m) on a SKr 1,830m (\$397m) turnover for the 13 months ending April 30. These preliminary figures are not directly comparable with any previous period because of Papyrus' expansion over the past two years. The last account covered the 18-month period to March 31, 1977, during which Papyrus merged with Kappalehti, and showed earnings of SKr 158m on sales of SKr 1.5bn. The Board proposes to pay shareholders a dividend of SKr 2.90 a share on the 13-month 1977-78 account, which is almost exactly the same as the SKr 2.80 share paid for the previous 18 months. The pre-tax figure of SKr 72m includes minority shares of SKr 46m, an extraordinary net income of SKr 7.8m and state stock support of SKr 7.7m. Stock losses reduced the result by SKr 1.5m. The operating income before depreciation was SKr 340m. Depreciation totalled SKr 113m and net financial costs came out at SKr 66m, a major increase over the previous account. The latest account includes the Hylte pulp mill, in which Papyrus increased its holding to 55 per cent during the 13-month period.

Slow first half at Solvay

By a correspondent

BRUSSELS, June 12. SOLVAY, the Belgian chemicals group, is not particularly optimistic about the profits outlook for 1978 after a sluggish first half, and expects no marked increase in business this year. Chairman M. Jacques Solvay told the annual meeting that the chemical industry still faces a future of low growth rates and overcapacity, while Solvay does not think there will be any overall economic recovery in 1978. He said that he had a certain lack of enthusiasm for forecasting results for the current year. Backing up the general picture of gloom, M. Solvay revealed that the company's operations in Belgium lost more than BFr 1bn over the past three years including BFr 430m last year. The usual problems for Belgian exporters of high domestic wage and energy costs are blamed, plus the strength of the Belgian currency on almost all of its export markets. About half of Solvay's production in Belgium is exported directly and another quarter indirectly in the form of the finished products to its customers. In 1977, Solvay's group profits fell BFr 27m from BFr 4.9bn while sales rose to nearly BFr 93bn from just under BFr 85bn. The dividend was maintained at BFr 300.

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Nestle still biggest Swiss group

By John Wicks

ZURICH, June 12. NESTLE LAST year remained far and away Switzerland's biggest company with turnover of SwFr 20,000m (\$10.6m) according to a survey drawn up by the Zurich weekly, Schweizerische Handels-Zeitung. Next in the list were the Basle-based chemical concern, Ciba-Geigy, with SwFr 9,940m, and the Baden engineering group, Brown Boveri, with SwFr 6,200m. Other top industrial undertakings included the Hoffmann-La Roche chemical company with group sales of SwFr 5,480m, Swiss Aluminium with SwFr 5,440m and the Sandoz chemical group with SwFr 4,770m. Leading services concern was the Migros retail and service co-operation, with 1977 sales of SwFr 7,230m, followed by the Swiss Co-op with SwFr 5,130m and the forwarding agent and transport company Danzas, with SwFr 3,800m. Top of the list in terms of last year's cash flow was Hoffmann-La Roche, with SwFr 1,510m, followed by Nestle with SwFr 1,400m and Ciba-Geigy with SwFr 1,050m.

Recovery plan for French paper concern

By a correspondent

PARIS, June 12. A THREE-PART programme designed to enable the French paper and pulp concern Grouperement Europeen de la Cellulose to recover its financial balance has been unveiled. The group has been severely affected by the fall in international paper pulp prices. Firstly, its capital will be raised by FFr 70m (\$15.2m) with the French industrial development institute (IDI), the Canadian group Macmillan Bloedel, Credit Agricole and the Belgian Societe Nationale d'Investissement (SNI) all contributing. Secondly, a deferment of loan repayments and financial charges totalling FFr 201m has been obtained. Finally, the group has been granted new loans and subsidies totalling FFr 242m of which FFr 160m are to come from the French government's economic and social development fund. Macmillan Bloedel, with 40 per cent of La Cellulose will be charged with managing the group. AP-DJ

THE PHILIPPINE INVESTMENT COMPANY S.A.
Net Asset Value as of May 31st, 1978
U.S. \$10.00
Listed on the Philippine Stock Exchange
Banco General de Negocios
Manila, Philippines
Mantle Pacific Securities S.A.

CARLESS
CARLESS CAPEL & LEONARD LTD
PETROLEUM-CHEMICALS-OIL AND GAS EXPLORATION

Results	Year ending March 31st	1978	1977
Group turnover			
United Kingdom	£25,580,000	£23,147,000	
Overseas	6,883,000	6,397,000	
	£32,463,000	£31,544,000	
Group profit before tax	£2,030,000	£2,946,000	
Profit after tax	£1,421,000	£2,172,000	
Less Extraordinary items	£ 30,000	£ 204,000	
Attributable to shareholders	£1,391,000	£1,968,000	
Dividends (including proposed final)	£ 363,000	£ 325,000	
Earnings per share	3.6p	5.5p	

The comparative figures have been restated following a change in accounting policy. The provision for tax deferred by reason of stock split.

A final dividend of 5.5p per share is recommended for the year of 1978. This is subject to the approval of shareholders at the AGM.

This year's results as forecast in the Half Year Statement reflect the downturn in industrial activity which has reduced margins. However, we have been able to maintain our position in the markets served by our manufacturing and operating subsidiaries. We are strong financially and have adequate capacity to take advantage of an up-turn in activity when it occurs. We retain an interest in Block 21/22 in the UK North Sea where oil and gas discoveries have been made and where a delineation well is likely to be drilled this year. In the fifth round we were granted a licence for block 13/14, a well rated prospect, where we have a 73% interest. We are making encouraging progress on-shore in southern England where we expect to drill an exploration well this year. In addition the results from our new oil and gas production and exploration ventures in the U.S.A. are proving very satisfactory. There are plans for further expansion in this area.

Report and Accounts available from The Secretary, Carless Capel and Leonard Limited, Petrol House, Hertsport Road, Hoxton, W.A.C. London E9 6HD.

BRAZILIAN INVESTMENT S.A.
Net Asset Value per Depositary Share as of 31st May 1978
U.S. \$12.43
Listed on the London Stock Exchange

FROM NOW ON BLUE CIRCLE IS THE ONLY NAME TO KNOW


For seventy-eight years we've traded as The Associated Portland Cement Manufacturers Limited and APCM is our familiar name in the City.

But for many of those years we've been identified by our famous Blue Circle symbol, and Blue Circle is what we've come to be called by customers and the public at home and overseas.

From now on it's the only name to know. On June 1st, The APCM Limited became known as Blue Circle Industries Limited. Under our former name we grew to be one of the largest cement manufacturing organisations in the world, with turnover approaching £400 million, and with 12,000 employees in the UK alone.

Over 50% of our profits come from our manufacturing interests and investments overseas, and we also have a substantial export business selling to over 100 countries.

We are considered to be world leaders in cement technology and, with our new name, we expect many more years of successful growth both in this country and overseas.



Blue Circle Industries Limited

THE FIRM'S ANSWER FOR EXPORT ACHIEVEMENT

STOCK EXCHANGE REPORT

Another big demand for Gilts—New short tap stock

Equity leaders quietly firm with index up 5.3 at 472.2

Account Dealing Dates
Options
 *First Declared Last Account
 Dealings Dates: 10 June 20
 May 30 June 8 June 9 June 20
 Jun 12 Jun 22 Jun 23 July 4
 Jun 26 July 6 July 7 July 18

*New time deals may take place from 9.30 a.m. two business days earlier.

British Funds continued to dominate markets yesterday. Still enthused by the Government's recent tightening of controls on credit, institutional sources invested strongly again in both long- and short-dated issues. The 3.20 pm announcement of a replacement stock, 2500m of Echequer 10 per cent, 1983, at 265 (215 paid possible on application) came as no surprise, but quotations came back slightly in close off the top at the short end of the market, and a little selling in the long. Nevertheless, gains still ranged to a point and sometimes more which left the Government Securities index up 0.53 at 70.78. There was very little selling in the late business, the reaction from the best mainly reflecting the cautious attitude being taken by investors in view of the large amount of investment funds to be found for this week's two new issues.

Despite again being overshadowed by the Funds, equity markets took a turn for the better as the new Account got under way. Scattered small sellings of the Industrial leaders were more than matched by the reaction to institutional buying order and the FT 10-share index gradually edged forward to close at the day's highest with a gain of 5.3 at 472.2.

The day's more noteworthy movements mainly resulted from week-end press mention and continuing bursts of bid speculation. Among the sectors, discount issues were again good, in sympathy with the rise in Gilts. Above average gains were reflected in the FT-Actuaries index, for the section which recorded a rise of 4.2 per cent to 113.22 compared with an improvement of 0.8 per cent to 215.29 in the All-share index.

Corporations followed the main funds and the 10-share index stretching to a point or so, while Fixed Interest were featured by the debut of five new preference issues: all issued by way of recapitalisation in ordinary holders. They were Automotive Products, Clive Discount, L. J. Dewhurst, Greenfield Mills and Smith St. Aubyn. First-time dealings in Fairview Estates, 13.55 per cent debenture, issued by way of rights to ordinary holders, began at 22 premium and closed at 23 premium, after a four business.

A good two-way trade in investment currency ended with buyers having the edge and the premium higher at 179 per cent. Much of the demand was for the purpose of investment in both U.S. and

Hong Kong securities. Among Foreign Bonds, Bulgarian issues attracted renewed attention after Friday's flurry on news that Bulgaria was seeking to settle its pre-war debts with the West. Following general rises of between 2 and 4 points on that day, the 1987 and 1990 10 per cent 1907 and 1908 improved a point more to 15, while some other bonds were similarly higher.

The volume of business in Traded Options again fell much to be desired. Only a small interest was shown throughout and total contracts done were 272, as against last Friday's total of 491. ICI were the most active, with 122 deals with the new July 1980 series of call options, recording 42 contracts done.

Further demand lifted Euronorm 10 to 190p, but Thames Plywood made a relatively quiet re-introduction, trading between 200p and 210p, before settling at 205p compared with the placing price of 24p.

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FINANCIAL TIMES STOCK INDICES									
	June 12	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1
Government Secs	70.79	70.86	69.85	68.21	68.95	68.79	68.59	68.39	68.19
Fixed Interest	72.86	71.70	71.10	70.90	70.70	70.50	70.30	70.10	69.90
Industrial Ordinary	472.2	466.9	469.5	474.9	472.7	474.1	475.5	476.9	478.3
Gold Mines	158.2	157.0	151.0	158.0	157.0	156.0	155.0	154.0	153.0
Ord. Div. Yield	6.81	6.80	6.79	6.78	6.77	6.76	6.75	6.74	6.73
Share Repurchase	16.50	16.51	16.50	16.49	16.48	16.47	16.46	16.45	16.44
Share Repurchase %	8.18	8.10	8.10	8.10	8.10	8.10	8.10	8.10	8.10
Debt Repurchase	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95
Equity Repurchase %	80.30	78.80	72.67	66.70	65.30	64.30	63.30	62.30	61.30
Equity Repurchase %	19.20	17.20	15.00	13.30	12.70	12.20	11.70	11.20	10.70
10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%	10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%	10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%	10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%	10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%	10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%	10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%	10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%	10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%	10 and 40% 11 and 40% 12 and 40% 13 and 40% 14 and 40% 15 and 40% 16 and 40% 17 and 40% 18 and 40% 19 and 40%

HIGHS AND LOWS									
	June 12	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1
Govt. Secs	70.79	70.86	69.85	68.21	68.95	68.79	68.59	68.39	68.19
Fixed Int.	72.86	71.70	71.10	70.90	70.70	70.50	70.30	70.10	69.90
Ind. Ord.	472.2	466.9	469.5	474.9	472.7	474.1	475.5	476.9	478.3
Gold Mines	158.2	157.0	151.0	158.0	157.0	156.0	155.0	154.0	153.0
Ord. Div. Yield	6.81	6.80	6.79	6.78	6.77	6.76	6.75	6.74	6.73
Share Repurchase	16.50	16.51	16.50	16.49	16.48	16.47	16.46	16.45	16.44
Share Repurchase %	8.18	8.10	8.10	8.10	8.10	8.10	8.10	8.10	8.10
Debt Repurchase	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95
Equity Repurchase %	80.30	78.80	72.67	66.70	65.30	64.30	63.30	62.30	61.30

NEW HIGHS AND LOWS FOR 1978									
	June 12	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1
Govt. Secs	70.79	70.86	69.85	68.21	68.95	68.79	68.59	68.39	68.19
Fixed Int.	72.86	71.70	71.10	70.90	70.70	70.50	70.30	70.10	69.90
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Ord. Div. Yield	6.81	6.80	6.79	6.78	6.77	6.76	6.75	6.74	6.73
Share Repurchase	16.50	16.51	16.50	16.49	16.48	16.47	16.46	16.45	16.44
Share Repurchase %	8.18	8.10	8.10	8.10	8.10	8.10	8.10	8.10	8.10
Debt Repurchase	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95
Equity Repurchase %	80.30	78.80	72.67	66.70	65.30	64.30	63.30	62.30	61.30

RISES AND FALLS YESTERDAY									
	June 12	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1
Govt. Secs	70.79	70.86	69.85	68.21	68.95	68.79	68.59	68.39	68.19
Fixed Int.	72.86	71.70	71.10	70.90	70.70	70.50	70.30	70.10	69.90
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Share Repurchase %	8.18	8.10	8.10	8.10	8.10	8.10	8.10	8.10	8.10
Debt Repurchase	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95
Equity Repurchase %	80.30	78.80	72.67	66.70	65.30	64.30	63.30	62.30	61.30

ACTIVE STOCKS									
	June 12	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1
Govt. Secs	70.79	70.86	69.85	68.21	68.95	68.79	68.59	68.39	68.19
Fixed Int.	72.86	71.70	71.10	70.90	70.70	70.50	70.30	70.10	69.90
Ind. Ord.	472.2	466.9	469.5	474.9	472.7	474.1	475.5	476.9	478.3
Gold Mines	158.2	157.0	151.0	158.0	157.0	156.0	155.0	154.0	153.0
Ord. Div. Yield	6.81	6.80	6.79	6.78	6.77	6.76	6.75	6.74	6.73
Share Repurchase	16.50	16.51	16.50	16.49	16.48	16.47	16.46	16.45	16.44
Share Repurchase %	8.18	8.10	8.10	8.10	8.10	8.10	8.10	8.10	8.10
Debt Repurchase	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95
Equity Repurchase %	80.30	78.80	72.67	66.70	65.30	64.30	63.30	62.30	61.30

NEW HIGHS AND LOWS FOR 1978									
	June 12	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1
Govt. Secs	70.79	70.86	69.85	68.21	68.95	68.79	68.59	68.39	68.19
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Equity Repurchase %	80.30	78.80	72.67	66.70	65.30	64.30	63.30	62.30	61.30

Lucas Inds.	6	186	2	
Tricentrol	23p	9	186	4
† Price at suspension.					186 130

ARIES SHARE INDICES

compilation of the Financial Times, the Institute of Actuaries

OFFSHORE AND OVERSEAS FUNDS

[illegible]

Head Office: 23 Fenchurch Street, London EC3P 3ED Tel: 01-626 0545

†Property Growth	97%
†Vanbrugh Guaranteed	9.50%

* Address shown under Insurance and Property Bond Table.

†Property Growth	97%
†Vanbrugh Guarantee	950%

† Address shown under Insurance and Property Bond Table.

